



MATANUSKA-SUSITNA BOROUGH

Borough Manager Mike Brown

350 East Dahlia Avenue • Palmer, AK 99645

Phone (907) 861-8405 • Fax (907) 861-8669

Mike.Brown@matsugov.us

Date: April 2024

Manager's Quarterly Activity Report

January, February, March 2024

Public Works Department

Solid Waste Division (SWD)

Quarterly Numbers	January - February - March	
Landfill Customers	42,000	Customers
Tonnage Accepted (MSW, Construction & Demolition, Brush, Grass, Medical Waste, Asbestos)	17,399	Tons
Motor Oil, Antifreeze, and Cooking Oil Diverted	10,031	Gallons
Household Hazardous Waste Diverted	11,560	Pounds
Recycling Diverted at Central Landfill	416	Tons

SWD Central Landfill

During this quarter, the Solid Waste Department safely transported municipal solid waste, universal waste, and leachate over a total distance of 14,616 miles with one reported incident.

SWD Environmental Operations

Ongoing efforts to recirculate leachate have successfully processed more than 360,000 gallons, resulting in an estimated cost reduction of \$44,000.

Emissions reporting for 2023 has been submitted to the EPA. The flare had a 98.4% uptime destroying 715 tons of methane. An increase of 131 tons of methane from 2022. Methane concentration has increased and is planned for use by the leachate evaporation system being designed and constructed with completion in early 2025.

SWD Community Clean-Up and Recycling

- During this period 34 abandoned vehicles were successfully removed from Borough roads and rights-of-way, and they have been impounded at the Central Landfill for proper handling.
- SWD employees have demonstrated their commitment by removing 6,120 pounds of trash from illegal dumping sites.

Recycling	January - February - March
VCRS Recycling Customers	7,908 Customers
Recyclables Diverted from Landfill by VCRS	539 Tons

Project Management, Pre-Design and Engineering (PD&E)

Seward Meridian Parkway Phase II, (Palmer-Wasilla Highway to Seldon Road): ADOT&PF is providing federal funding with the Borough providing a 9% local funds match. The estimated project cost is \$44 million. ADOT&PF advertised the project for construction in February of 2024. Bids were opened on March 20, 2024, with the contract awarded in April. It is anticipated that utility relocation will begin in May and continue through October of 2024 with road construction beginning in the spring of 2025.

Animal Care and Regulation (AC&R)



During the first quarter of 2024, the intake count reached 736 animals, with 152 animals received in the initial two weeks of January. The emphasis on maintaining our capacity for care has enabled the organization to achieve optimal outcomes for the animals in its care. This has led to a consistent reduction in shelter stay durations, decreasing from an average of 21.4 days in 2019 to 10.4 days in 2023 and further down to 9 days in 2024.

Additionally, strong partnerships with community rescue organizations have played a pivotal role in our success. In the first quarter of 2024, 157 animals were transferred to rescue groups as part of this collaborative effort.

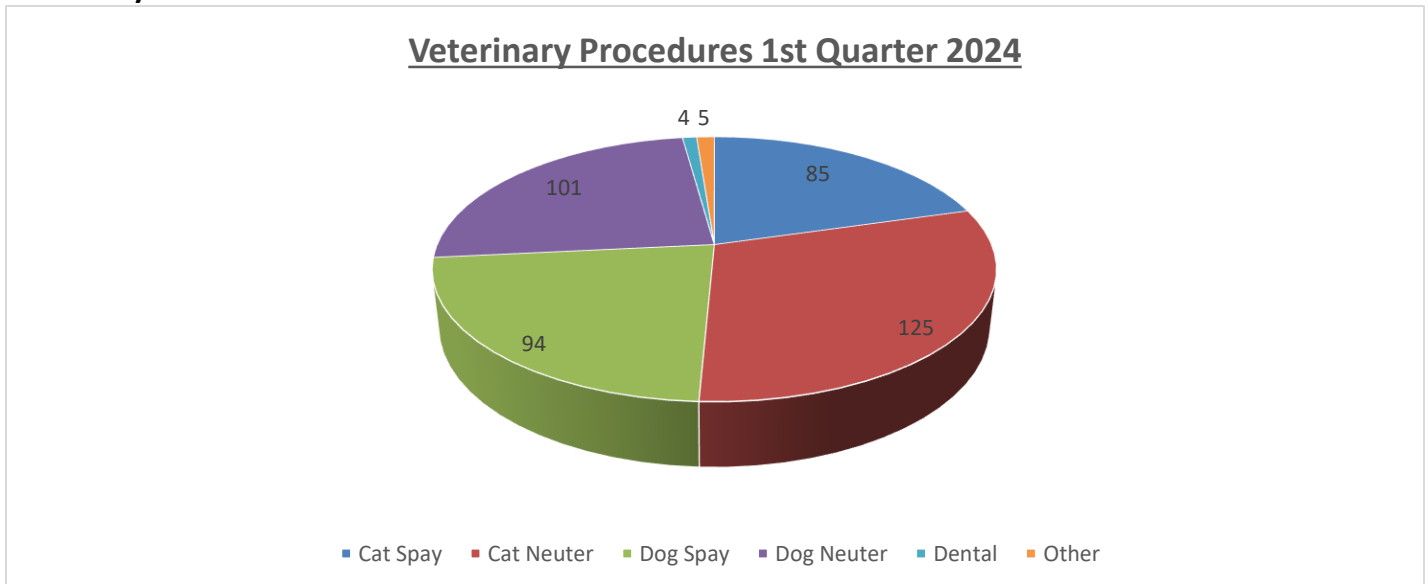
Shelter Operations

In the first quarter of 2024, the organization facilitated the adoption of 326 animals and successfully reunited 104 stray animals with their owners. Furthermore, through its community food pantry program, the organization offered pet food assistance to 57 households within the community during this period.

Volunteers

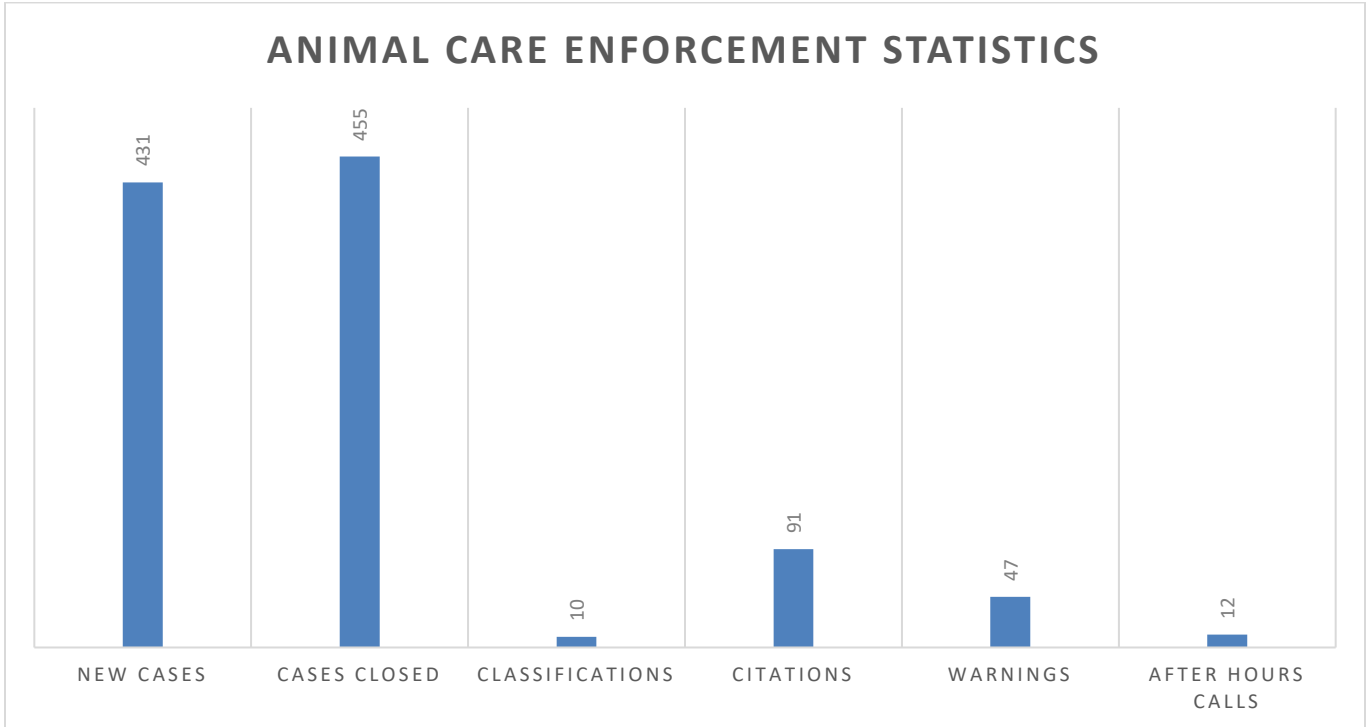
The in-shelter and foster volunteers remain essential contributors to the AC&R team. Both the volunteer and foster programs have undergone comprehensive redesigns, emphasizing enhancements in safety, training, accountability, and efficiency. In January, the number of animals placed in the homes of foster volunteers exceeded those housed within the shelter facility.

Veterinary Procedures



Enforcement

Enforcement cases vary from basic barking complaints to urgent call-outs in aid of all MSB public safety agencies, including EMS, Fire, and Law Enforcement. The community continues to utilize the MSB Problem Reporter program efficiently, with 190 cases received through it in the first quarter of 2024. The Enforcement Division initiated 431 new cases and responded to 5 emergency call-outs during this period. The enforcement statistics are as follows:



Community and Educational Events

- Annual Betty White adoption event – Jan 27
- Lonely Hearts adoption event – Feb 10-11
- Provided testimony in support of SB 163 – Feb 12
- Pioneer Home site visits – Jan 22, Mar 22, Maple Springs site visits – Feb 15, Mar 9
- Western States Agricultural Resilience Partnership meeting – Feb 13
- New volunteer/foster program orientations – Jan 13, Mar 30
- Alaska Animal Control Association collaboration meetings – Jan 11, Feb 29
- Hosted Burchell High School field trip at AC&R – Mar 1
- Alaska Shelter to Shelter Initiative quarterly meeting – Mar 21
- MSB EMS Battalion training AC&R presentation – Mar 26

Community Development Department

Land & Resource Management Division

Utility Easements: MEA and MTA jointly submitted an application for a public utility easement on Borough-owned land to support the new Gateway Visitor Center. The application is currently undergoing processing by staff. Additionally, MEA requested a utility easement, which was approved by the Borough Manager for MSB parcel 23N04W20B010. This easement will supply power to Hammers Family Birch’s pumphouse for birch sap extraction, as authorized under MSB008035 Land Use Permit.

Land Sales: On February 20, 2024, the Assembly decided to postpone the land sale legislation until June 18, 2024. This delay aims to allow the Willow Community or a conservation organization sufficient time to acquire funds for the purchase of six of the properties.

Tax and LID Foreclosure Competitive Sale TS44: In November 2023, letters regarding excess proceeds were dispatched to the former record owners, providing them with a six-month window to file a claim. As of April 1, 2024, four claims have been submitted. The deadline for former record owners to submit their claims for the excess proceeds is May 31, 2024.

Tax and LID Foreclosure Competitive Sale TS45: This sale is now tentatively scheduled to be held in June 2024. There are currently 45 properties that will be in the sale.

Tax and LID Foreclosure Competitive Sale TS46: This sale is tentatively scheduled to be held in October 2024. There are currently 34 properties that will be in the sale.

Land Sales by Application: The Borough Assembly endorsed the legislation for a land sale initiated by an application from the adjacent property owner. The property, situated in the Rustic Wilderness Subdivision, has been under Borough ownership since Clerk's Deeds were issued in 1990.

Land Classification: In January, the Assembly passed an ordinance designating a Borough-owned property in the Talkeetna area as Reserved Use Land for the construction of an Emergency Services Facility.

Permits: In early March, the Mat-Su Ski Club finished installing a conex for emergency equipment storage and constructing a timing booth at the Government Peak Recreation Area, coinciding with the 2024 Arctic Winter Games. The Ski Club secured \$17,500 in funding from Land Management, which was authorized by the Assembly in September 2023. A final grant report was evaluated and received subsequent to the conclusion of the 2024 Arctic Winter Games.

Willow Area Community Organization successfully secured funding from the Mat-Su Trails and Parks Foundation for the Newman Park Trail Extension Project in Willow. The funding will be used for clearing and surveying the proposed non-motorized trail.

Grants: The development of an access point for the new 187-acre extension of Settlers Bay Coastal Park is in progress, following the acquisition of \$50,000 by Land Management staff from the Mat-Su Trails and Parks Foundation. The Assembly accepted and allocated this funding on March 19, 2024.

On March 5, 2024, the Assembly accepted and appropriated a \$400,000 grant from the State of Alaska Department of Natural Resources Division of Forestry. This grant will be used in conjunction with Federal and Borough funding for the Saw Crew Project. The project's completion is anticipated in 2026.

Land Transfers: The City of Houston made a request to the Borough to transfer its interest in a park situated in the Susitna Heights Subdivision to the city. In January, the Borough Assembly endorsed the request, and in February, a quitclaim deed was officially recorded, transferring the Borough's interest to the city.

Staff members have been collaborating with the City of Houston to facilitate the transfer of the Little Susitna River Park to the city. In 2017, an ordinance was passed by the Assembly to authorize the property transfer. The park was funded using Land and Water Conservation Funds, necessitating a sponsor change through the State of Alaska, Department of Natural Resources, and the National Park Service. The application for this transfer was approved, and the property was successfully transferred to the city in January 2024.

On February 20, 2024, the Assembly gave the green light to Latchem's request to change their agricultural land status from one legal category (Title 13) to another (Title 23) while imposing certain conditions. This change essentially grants full ownership rights to the Latchems for their agricultural lands, but with covenants, conditions, and restrictions in place that specify the land must continue to be used for agricultural purposes.

Earth Materials: A contract has been awarded for the expansion of cell 1 at the Alsop Interim Material District, scheduled to occur over the next 18 months. This expansion is projected to extend the operational life of the site by a couple of years.

Timber: Legislation has been drafted for the Assembly's consideration regarding a timber salvage sale at the Kashwitna East gravel site, aiming to clear the timber before commencing gravel extraction operations in north Willow.

Active timber salvage harvesting is currently underway at various locations, including the Baker Farm Road, Burma Road, Alsop A B, and Mule Creek sites. Additionally, the commercial timber harvesting contract for Yoder Road has been fulfilled and is pending final inspection this summer.

Throughout the winter, the Saw Crew has been engaged in burning slash piles at facilities where fuel reduction work was carried out in 2023, such as at Butte Elementary.

Parks and Recreation Division

Parks and Trails: During the first quarter, the team coped with record snowfalls in the Valley, necessitating a focus on plowing and grooming to ensure the ongoing accessibility of facilities, services, and trails for residents.

Recreation: The Big Lake Lions Club has approached the Borough regarding the potential purchase of the Big Lake Lions Facility by the Borough. Following an initial site visit, it was determined that a more comprehensive assessment would be required. Over the next few months, there will be a collaborative effort to conduct a land appraisal and evaluate the facility's condition, operational needs, risk management costs, and other financial aspects. A report will be compiled and submitted to the Assembly once these assessments are completed.

Throughout the winter, swimming lessons and regular pool activities continued as usual. We have observed a 27% increase in the number of swimming lessons offered at the facilities over the past two years.

The Brett Ice Arena experienced a record winter in terms of rented ice hours during this quarter. Additionally, it now hosts the entire adult Valley hockey program. As the ice season draws to a close, there are ongoing end-of-season tournaments and events. Our spring program is scheduled to commence in April, with the annual shutdown planned for the second week of May.

Port MacKenzie

Pile Sleeves/ \$10.5M – Funded by the U.S. Economic Development Administration \$8.6M and MSB \$1.9M

On March 4th, Western Construction was awarded the contract for the Pile Sleeve project. The project entails installing pile sleeves on 32 piles of the deep-draft dock and affixing anodes on both the deep-draft dock and barge dock bulkhead to ensure cathodic protection.

US Department of Defense

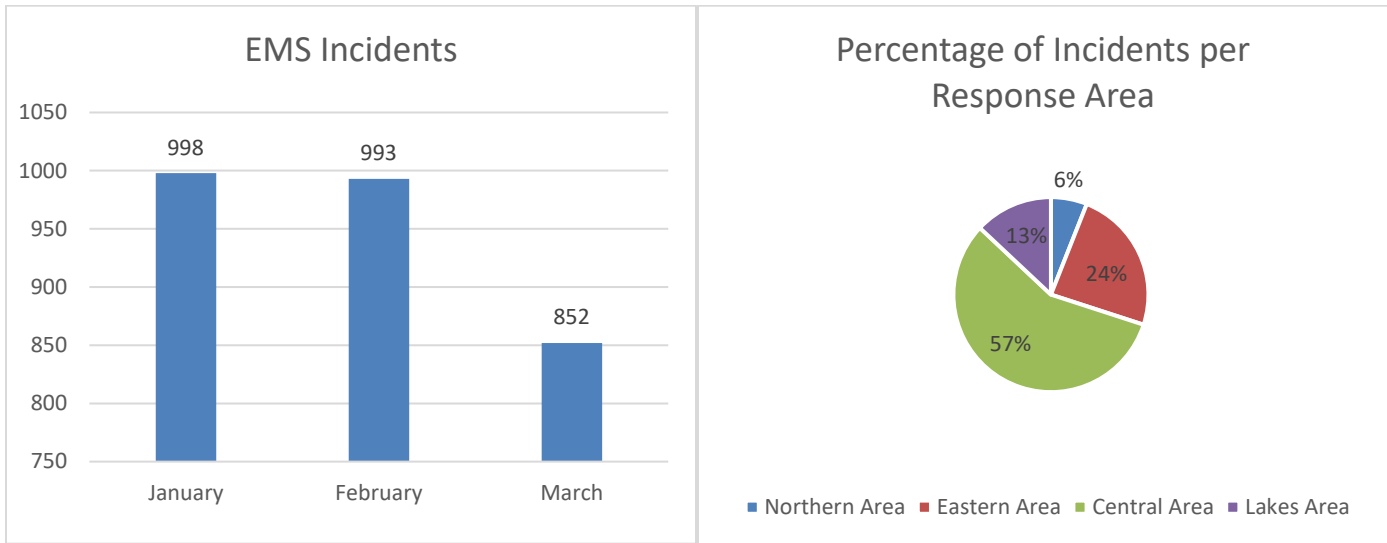
The Department of Defense continues to conduct visits to Port MacKenzie to evaluate its suitability for training purposes and off-loading ammunition and explosive ordinances. Military representatives visited twice during the month of March.

Grants

Port MacKenzie secured a \$1 million grant from the US Marine Highway Program. This funding will be allocated towards the acquisition of a 75-ton rough terrain crane, aimed at enhancing freight and cargo handling operations at the port.

Department of Emergency Services (DES)

Emergency Medical Services (EMS)



EMS 90-Day Summary

A prolonged cold snap led to numerous cases of hypothermia and cold-related injuries, such as frostbite.

EMS responded to an unusually high number of motor vehicle crashes, some resulting in fatalities, with the largest collision on the Knik flats involving 37 cars in dense ice fog.

EMS played a significant role in planning and preparing for the Arctic Winter Games, while also providing standby coverage at various community events including the Iron Dog, Iditarod, Snowcross racing, and AWG sporting events.

Fire-Rescue Services 90-Day Summary

Fire Department	January	February	March
Butte	18	32	14
Central	219	216	16
Caswell	15	10	06
Sutton	03	00	05
Talkeetna	14	14	19
West Lakes	72	67	44
Willow	31	25	24
Palmer Area	96	8	62
Water Rescue/Dive	00	01	01
Houston	33	31	12

During this three-month period, MSB area fire departments attended to over 1,333 calls, averaging 14 fire/rescue calls per day, including approximately 45 working structure fires and about 581 rescue-related calls. Rescue and EMS responses constituted around 55% of DES fire department responses during this reporting period, with DES on-call responders contributing roughly 23,000 person-hours serving the community.

Fire personnel installed over 143 smoke detectors, CO detectors, or combination units, a crucial component of our risk reduction strategy.

DES fire/rescue experienced an increase in tractor-trailer-related incidents this winter, two of which resulted in fatal injuries for occupants in the other vehicle and both causing fires. Another truck was involved in a separate fire incident, not related to an accident.

Winter conditions and a prolonged cold streak posed challenges for responders and apparatus, with a spike of 30 structure fires in January and a notable 37-car accident on the Knik flats.

DES personnel attended to several severe traumatic injuries this quarter, including multiple snowmachine-related incidents and several pediatric traumas.

The Willow and Caswell FSA Boards have voted to propose consolidating their Fire Service Areas.

Water Rescue Team 90-Day Summary

Team members from the West Lakes Fire Department responded to a significant motor vehicle crash in a local stream, resulting in fatal injuries to two occupants. Additionally, team members provided safety standby services at various local community events including the Iditarod, the Iron Dog, Polar Plunge, and the Willow Safety Fair.

A new inflatable rescue boat, equipped with a donated motor, was prepared for deployment to Talkeetna in anticipation of reducing emergency response times in the area.

Throughout the winter season, crews focused on equipment maintenance to prepare for the busier spring-summer-fall period.

Water rescue team members completed training programs including a Coast Guard boat operator program, emergency vehicle operations program (CEVO), and emergency medical training (ETT). Furthermore, team members engaged in joint training exercises with several local fire departments to enhance coordination and ensure effective communication during joint responses.

Emergency Management 90-Day Summary

Emergency Management (EM) played a multifaceted role in supporting various initiatives and responses throughout the reporting period. This included extensive involvement in planning and preparing for the Arctic Winter Games, which involved hosting meetings, conducting preparatory training, and maintaining a staffed Emergency Operations Center throughout the event week. Additionally, EM personnel collaborated with local utilities to prepare for potential natural gas shortages and mitigate associated consequences. They also provided support to the City of Houston following a recent flood disaster. EM further facilitated Community Emergency Response Team (CERT) trainings, including sessions for Kings Chapel, and worked with MatCom and private partners to address 911 service disruptions. Ensuring operational readiness, they confirmed the functionality of DES Field Comm 1 to handle 911 calls as a resiliency measure. Moreover, EM was engaged in closing out numerous disaster projects, including those related to earthquakes, windstorm debris, and flooding in 2023.

They also coordinated with MSB IT and project management on fire station security and facility generator grant projects aimed at enhancing self-sufficiency during disasters. Lastly, EM provided presentations to various local civic groups, including the Wasilla Rotary.

Telecommunications 90-Day Summary

Telecom played a vital role in supporting the Arctic Winter Games by preparing 25 radios for essential staff communications during the event. In addition, Telecom personnel completed necessary tower climbing and tower rescue certification training while performing work on DES sites. They collaborated with GIS to develop a radio coverage propagation map for the response area and executed system-wide radio and technology upgrades, including digital radio configuration, TDMA upgrades, and Fire/EMS radio repairs and maintenance. Furthermore, they conducted maintenance and testing of the Grubstake repeater site and implemented resiliency improvements by working with MSB IT on network systems. Telecom also made preparations to finalize the Montana Mountain repeater site and its activation, while engaging in project and budget planning, including a feasibility study for developing a permanent power supply to the Grubstake repeater site.

Fire and Life Safety (Fire Code Enforcement):

Fire & Life Safety Division 90-Day Statistics			
	January	February	March
New Plan Reviews	10	22	18
Valuation of Construction	\$1,397,225.00	\$3,391,450.00	\$2,766,380.00
Plan Reviews Approved	10	13	15
Fees Assessed	\$6,933.00	\$16,982.95	\$20,274.97
Fees Collected	\$4,430.00	\$16,797.79	\$20,950.97
Consultations	34	31	18
Inspections	35	36	23
Follow-up Inspections	1	0	23
Fire Investigations	2	0	0
Knox Box Keys	3	2	2
Third-Party Reports	49	64	32
Pre-fire Plans	0	0	0
Public Education - Events	2	1	4
Public Education - Participants	40	1	1025
Fire Department Incidents	2	215	169
Mutual Aid Total	4	4	4
Alarms Installed	9	4	6

Information Technology (IT) Department

IT Operations Division

DES After-hours Support: Implemented an after-hours call line for on-call responders to better support their after-hours IT needs.

IT Cyber & Apps Division

Custom Web Application for Landfill Coupons: The IT Apps team successfully completed the development and deployment of a custom web application aimed at enhancing the process of registering, managing, and utilizing landfill coupons. This solution offers a user-friendly platform for both employees and residents, significantly improving the efficiency of operations and user satisfaction. Key features include secure registration, intuitive management tools, and straightforward coupon usage tracking, leading to notable reductions in administrative overhead and improved process accuracy.

Planning

Permit Center

Activity in the past 90 days:

Type of Application	Number of Applications
Construction	6
Driveway	215 (148 utilized the fee waiver)
Encroachment	2
Utility	93
ROW Complaints	291 (230 for snow in the Right-of-Way)

Code Compliance

Activity in the past 90 days:

Case Type	Number of Cases
Active	691
Closed	78
New Cases Opened	59

Current Planning

Applications received in the last 90 days:

- (2) Marijuana Retail Facility Permit MSB 17.60
- (5) Multifamily Development Permits MSB17.73
- (2) Tall Structure Conditional Use Permit MSB 17.67
- (1) Earth Material Extraction Permit MSB 17.30
- (2) Nonconforming Structure Determinations MSB 17.80
- (9) Flood Permits Issued
- (20) AMCO License Review Referrals MSB 8.40 & 8.41

Arctic Winter Games: The Mat-Su 2024 Arctic Winter Games were an incredible success. The International Committee, Chefs de Mission, participants and spectators alike, made note of how smooth the logistics seemed, even under challenging circumstances. A huge debt of gratitude goes to the Host Society's staff members and Board, as well as the community, who showed up by the literal thousands, to volunteer their time during the Games.

While a formal Economic Impact Study was not completed, anecdotally, local businesses were well prepared and saw a small bump during a normally quiet season. The Board continues to work on officially wrapping up the project and dissolving the non-profit.

Business License Database Clean-Up: Work has been suspended in light of the April 2nd repeal of the licensing program.

MSB Fish and Wildlife Commission (FWC): The MSB Fish and Wildlife Commission successfully maintained the Conservation Corridor at the 2024 Board of Fisheries Upper Cook Inlet Finfish meeting in February. Click [HERE](#) to see the FWC policy document, *It Takes Fish to Make Fish*. The commissioners were recognized for their hard work at the April 2nd Assembly meeting, and a video of their efforts was produced by Stefan Hinman, MSB Public Affairs: [Watch Me!](#)

Waterbody Setback Advisory Board: The Waterbody Setback Advisory Board has convened four times to lay the groundwork for informed decision-making. Initial meetings focused on building a foundational understanding, covering the Borough's history of setback rules, examining current relevant regulations, and delving into the science of riparian buffers, rain gardens, and bioretention. The most recent speakers spoke to the issue from the lens of a lending institution. Staff developed a draft ordinance for the board to consider based on the information presented at the previous meetings. The board will continue to modify and develop the draft ordinance at their April 23rd meeting.

Finance Department

Revenue and Expenditure Summary by Fund Report on the following pages.

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2023 - MARCH 31, 2024

Report Date as of March 31, 2024	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<i>*Note these numbers are un-audited</i>	<u>Adopted</u>	<u>Amended</u>	<u>Rev./Exp./Enc.</u>	<u>Used</u>
<u>Areawide</u>				
Revenues:				
Property Taxes	115,666,060	115,666,060	111,208,455	96%
Marijuana Sales Tax	1,850,000	1,850,000	739,855	40%
Excise Taxes	9,000,000	9,000,000	6,054,050	67%
Federal Payments	3,520,000	3,520,000	0	0%
State Grants & Shared Revenues	20,261,068	20,261,068	9,848,344	49%
Fees	7,820,800	7,820,800	7,190,667	92%
Interest Earnings & Other	210,000	210,000	21,178,863	10085%
Recoveries & Transfers	8,353,185	8,353,185	1,478,500	18%
TOTAL AREAWIDE REVENUES	166,681,113	166,681,113	157,698,735	95%
Expenditures:				
Non Departmental	107,386,969	108,056,969	84,180,846	78%
Assembly	8,350,417	8,287,911	4,878,523	59%
Mayor	133,541	133,241	83,944	63%
Information Technology	6,916,388	6,946,091	5,217,984	75%
Finance	9,093,884	9,100,031	6,342,208	70%
Planning	4,465,506	4,443,706	2,699,767	61%
Public Works	2,667,862	2,667,412	1,918,044	72%
Public Safety	17,856,146	17,684,046	11,443,108	65%
Community Development	5,514,991	5,514,391	3,777,457	69%
TOTAL AREAWIDE EXPENDITURES	162,385,704	162,833,798	120,541,881	74%
<u>Non-Areawide</u>				
Revenues:				
Property Taxes	4,384,900	4,384,900	4,209,532	96%
State Grants & Shared Revenues	755,000	755,000	35,000	5%
Fees & Other Miscellaneous Income	266,000	266,000	181,850	68%
Interest Earnings & Miscellaneous	21,631	21,631	634,013	2931%
TOTAL NON-AREAWIDE REVENUES	5,427,531	5,427,531	5,060,395	93%
Expenditures:				
Non Departmental	980,413	1,167,413	1,166,957	100%
Assembly	2,894,862	2,884,362	2,023,780	70%
Information Technology	84,272	84,172	56,570	67%
Finance	50,000	50,600	264	1%
Community Development	1,947,748	1,947,748	1,428,338	73%
TOTAL NON-AREAWIDE EXPENDITURES	5,957,295	6,134,295	4,675,909	76%
	-529,764	-706,764	384,486	

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2023 - MARCH 31, 2024

Report Date as of				
March 31, 2024	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<u>Land Management</u>				
Revenues:				
State PERS Relief	20,000	20,000	0	0%
Fees	69,700	69,700	16,747	24%
Interest Earnings	58,000	58,000	39,927	69%
Property Sales & Uses	1,155,000	1,155,000	640,259	55%
Miscellaneous	1,000	1,000	2,950	295%
TOTAL LAND MANAGEMENT REVENUES	1,303,700	1,303,700	1,039,462	80%
Expenditures:				
Non Departmental	458,780	458,780	458,780	100%
Community Development	1,229,052	1,228,552	677,430	55%
TOTAL LAND MGMT. EXPENDITURES	1,687,832	1,687,332	1,136,210	67%
	-384,132	-383,632	-96,748	
Budgeted Contribution to Permanent Fund	294,550	294,550	18,253	
<u>Enhanced 911</u>				
Revenues	1,216,000	1,216,000	1,104,433	91%
Expenditures	1,638,206	1,638,206	1,504,358	92%
	-422,206	-422,206	-399,925	
<u>Fire Fleet Maintenance</u>				
Revenues	1,095,367	1,095,367	1,077,827	98%
Expenditures	1,094,367	1,094,367	761,516	70%
	1,000	1,000	316,311	
<u>Caswell Lakes FSA</u>				
Revenues	403,400	403,400	376,458	93%
Expenditures	495,244	495,244	344,593	70%
	-91,844	-91,844	31,865	
<u>West Lakes FSA</u>				
Revenues	4,130,482	4,130,482	4,044,777	98%
Expenditures	3,681,672	3,681,672	2,828,741	77%
	448,810	448,810	1,216,036	
<u>Central Mat-Su FSA</u>				
Revenues	13,082,000	13,082,000	13,162,254	101%
Expenditures	11,788,615	13,143,615	9,745,311	74%
	1,293,385	-61,615	3,416,943	
<u>Butte FSA</u>				
Revenues	1,300,900	1,300,900	1,235,216	95%
Expenditures	924,421	924,421	652,470	71%
	376,479	376,479	582,747	

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2023 - MARCH 31, 2024

Report Date as of March 31, 2024	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<u>Sutton FSA</u>				
Revenues	277,600	277,600	261,735	94%
Expenditures	344,172	344,172	226,403	66%
	-66,572	-66,572	35,333	
<u>Talkeetna FSA</u>				
Revenues	705,100	705,100	679,286	96%
Expenditures	648,006	648,006	423,813	65%
	57,094	57,094	255,473	
<u>Willow FSA</u>				
Revenues	1,116,200	1,116,200	1,055,015	95%
Expenditures	967,920	1,027,920	819,994	80%
	148,280	88,280	235,021	
<u>Greater Palmer Consolidated FSA</u>				
Revenues	1,857,900	1,857,900	1,831,328	99%
Expenditures	1,152,152	1,152,152	1,018,687	88%
	705,748	705,748	812,641	
<u>Road Service Administration</u>				
Revenues	3,407,776	3,407,776	1,160	0%
Expenditures	3,402,476	3,402,476	2,087,007	61%
	5,300	5,300	-2,085,847	
<u>Midway RSA</u>				
Revenues	1,774,920	1,774,920	1,701,576	96%
Expenditures	1,915,576	1,915,576	1,729,246	90%
	-140,656	-140,656	-27,671	
<u>Fairview RSA</u>				
Revenues	1,566,210	1,566,210	1,550,609	99%
Expenditures	1,546,653	1,546,653	1,382,143	89%
	19,557	19,557	168,466	
<u>Caswell Lakes RSA</u>				
Revenues	854,390	1,045,377	982,929	94%
Expenditures	830,590	1,021,577	818,982	80%
	23,800	23,800	163,947	
<u>South Colony RSA</u>				
Revenues	2,336,520	2,392,749	2,373,280	99%
Expenditures	2,792,752	2,903,419	2,530,004	87%
	-456,232	-510,670	-156,724	
<u>Knik RSA</u>				
Revenues	3,460,250	3,460,250	3,362,620	97%
Expenditures	3,378,841	3,378,841	3,004,169	89%
	81,409	81,409	358,451	

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2023 - MARCH 31, 2024

Report Date as of March 31, 2024	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<u>Lazy Mountain RSA</u>				
Revenues	352,600	352,600	339,474	96%
Expenditures	366,442	368,646	352,555	96%
	-13,842	-16,046	-13,081	
<u>Greater Willow RSA</u>				
Revenues	1,306,880	1,445,358	1,376,656	95%
Expenditures	1,319,755	1,458,233	1,197,127	82%
	-12,875	-12,875	179,529	
<u>Big Lake RSA</u>				
Revenues	1,787,140	2,024,575	1,946,201	96%
Expenditures	1,947,149	2,184,584	1,839,204	84%
	-160,009	-160,009	106,997	
<u>North Colony RSA</u>				
Revenues	291,960	291,960	279,135	96%
Expenditures	288,869	292,174	232,831	80%
	3,091	-214	46,304	
<u>Bogard RSA</u>				
Revenues	2,247,350	2,247,350	2,208,506	98%
Expenditures	2,314,135	2,281,306	1,965,623	86%
	-66,785	-33,956	242,883	
<u>Greater Butte RSA</u>				
Revenues	1,366,180	1,395,160	1,345,661	96%
Expenditures	1,450,553	1,480,932	1,257,883	85%
	-84,373	-85,772	87,778	
<u>Meadow Lakes RSA</u>				
Revenues	2,618,030	2,835,460	2,755,419	97%
Expenditures	2,535,851	2,809,141	2,400,437	85%
	82,179	26,319	354,982	
<u>Gold Trails RSA</u>				
Revenues	2,337,000	2,577,851	2,539,882	99%
Expenditures	2,338,935	2,646,771	2,235,257	84%
	-1,935	-68,920	304,625	
<u>Greater Talkeetna RSA</u>				
Revenues	883,700	1,041,383	1,004,451	96%
Expenditures	913,239	1,070,922	873,847	82%
	-29,539	-29,539	130,604	
<u>Trapper Creek RSA</u>				
Revenues	326,290	326,290	301,254	92%
Expenditures	307,263	307,263	327,337	107%
	19,027	19,027	-26,083	

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2023 - MARCH 31, 2024

Report Date as of March 31, 2024	<u>Annual</u>	<u>Annual</u>	<u>Year to Date</u>	%
<u>Alpine RSA</u>				
Revenues	332,080	332,080	316,060	95%
Expenditures	406,795	410,834	349,785	85%
	-74,715	-78,754	-33,724	
<u>Talkeetna Flood Control Service Area</u>				
Revenues	65,000	565,000	563,340	100%
Expenditures	41,302	541,302	20,668	4%
	23,698	23,698	542,671	
<u>Point MacKenzie Service Area</u>				
Revenues	14,800	14,800	14,157	96%
Expenditures	36,478	39,545	42,303	107%
	-21,678	-24,745	-28,145	
<u>Talkeetna Water/Sewer Service Area</u>				
Revenues	1,285,100	1,285,100	1,485,764	116%
Expenditures	952,784	952,784	800,630	84%
	332,316	332,316	685,134	
<u>Freedom Hills Subd. RSA</u>				
Revenues	0	0	0	0%
Expenditures	24,965	24,965	0	0%
	-24,965	-24,965	0	
<u>Circle View / Stampede Est.</u>				
Revenues	25,550	25,550	25,113	98%
Expenditures	25,212	25,212	13,659	54%
	338	338	11,454	
<u>Roads Outside Service Areas</u>				
Revenues	0	0	0	0%
Expenditures	329	329	0	0%
	-329	-329	0	
<u>Solid Waste</u>				
Revenues	11,117,500	11,117,500	7,240,468	65%
Expenditures	16,524,908	16,505,045	13,000,502	79%
	-5,407,408	-5,387,545	-5,760,034	
<u>Port</u>				
Revenues	1,057,000	1,057,000	1,718,988	163%
Expenditures	1,990,684	1,990,684	528,785	27%
	-933,684	-933,684	1,190,202	