



# Matanuska-Susitna Borough ALASKA



# Annual Comprehensive Financial Report

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

**ANNUAL COMPREHENSIVE FINANCIAL REPORT  
OF THE  
MATANUSKA-SUSITNA BOROUGH  
ALASKA**

FOR THE FISCAL YEAR ENDED  
JUNE 30, 2024

**Edna Devries**  
BOROUGH MAYOR

**Mike Brown**  
BOROUGH MANAGER

PREPARED BY THE  
DEPARTMENT OF FINANCE

**Cheyenne Heindel**  
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**Liesel Weiland, CPFO**  
COMPTROLLER



# INTRODUCTORY SECTION

Annual Comprehensive Financial Report  
Matanuska-Susitna Borough



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## MATANUSKA-SUSITNA BOROUGH

### Department of Finance

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November 1, 2024

To the Honorable Mayor,  
Members of the Assembly and  
Citizens of the Matanuska-Susitna Borough:

### Transmittal of the ACFR

We are pleased to present to you the Annual Comprehensive Financial Report (ACFR) of the Matanuska-Susitna Borough for the year ended June 30, 2024, submitted in accordance with Section 29.35.120 of Alaska Statutes and Borough code. The financial statements were prepared in conformance with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed independent certified public accountants.

This report consists of management's representations concerning the finances of the Matanuska Susitna Borough ("Borough"). Consequently, management assumes full responsibility for the completeness and reliability of the information presented in this report. To provide a reasonable basis for making these representations, management of the Borough has established a comprehensive internal control framework that both protects the government's assets from loss, theft, or misuse and compiles sufficient reliable information for the preparation of the Borough's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Borough's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatements. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Borough's financial statements have been audited by Altman Rogers Company, a firm of independent certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Borough for the fiscal year ended June 30, 2024, are free of material misstatement. The independent audit involved examining on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Borough's financial statements for the fiscal year ended June 30, 2024, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the basic financial statements of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Borough's MD&A can be found immediately following the report of the independent auditors.

The independent audit of the financial statements of the Borough was part of a broader, Federally and State of Alaska mandated "Single Audit" designed to comply with the requirements of Title 2 of the U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and Alaska State Regulation 2 AAC 45.010 and *Audit Guide and Compliance Supplement for State Single Audits*. These standards governing single audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and legal requirement involving the administration of the Federal and State awards. These reports are included within the ACFR.

## Profile of the Matanuska-Susitna Borough

The Matanuska-Susitna Borough was incorporated January 1, 1964, as a second-class Borough in the heart of South-Central Alaska. It includes part of the Alaska Range, Chugach Mountains, and the Talkeetna and Clearwater Ranges. There are currently three incorporated cities within the Borough: Palmer (population-5,936), Wasilla (population-9,547) and Houston (population-2,046). The core area, the area surrounding Palmer and Wasilla, is where the majority of the population lives. The estimated 2024 population was 111,752. The Borough is empowered to levy a property tax on both real and personal properties located within its boundaries. State of Alaska ("State") law mandates that second-class Boroughs provide certain services on an areawide basis to all taxpayers.

The Borough exercises the following areawide powers: general administration, education, property assessment and collection of taxes, planning and zoning, parks and recreation, ports, emergency medical services and historic preservation. The Borough also exercises the following non-areawide powers: solid waste, port, libraries, septage disposal, animal care and regulation, and economic development. Additionally, following voter approval, the Borough is now responsible for 36 active service areas for water, sewer, flood, water erosion, fire, and/or roads. The Assembly appoints service area boards of supervisors to advise the affairs of each service area. This report includes the financial data for these service areas.

The Borough operates under an Assembly-Manager form of government. Policy-making and legislative authority are vested in a governing assembly consisting of a mayor and seven assembly members. The Assembly is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring the Borough Manager, Attorney and Clerk. The Borough Manager is responsible for carrying out the policies and ordinances of the Borough, for overseeing the day-to-day operations of the Borough and for appointing the heads of the various departments. The Assembly and Mayor are elected on a non-partisan basis. Assembly members are elected by district. They serve three-year staggered terms, with two or three members elected each year. The Borough Mayor is elected at large and serves a three-year term.

The Matanuska-Susitna Borough is financially accountable for a legally separate school district which is reported separately within the Matanuska-Susitna Borough's financial statements. Additional information on this legally separate entity can be found in Note (1) in the Notes to the Basic Financial Statements.

The annual budget serves as the foundation for the Borough's financial planning and control. All departments and service areas submit budgets to the Manager on or about February 15th. The Manager uses these requests for developing a proposed budget. The Manager submits his/her proposed budget to the Assembly on the third Tuesday of April. The Assembly is required to hold public hearings on the proposed budget. The Assembly is required by Borough Code to adopt the budget by May 31st. The budget is appropriated by fund (Areawide), department (Emergency Services), and division (Rescue Units). The Manager is authorized to make transfers within a department within any fund. Assembly action is required to transfer between funds. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an annual budget has been adopted. For the General Fund, this comparison is presented on pages 80 through 85. For governmental funds, other than the General Fund, these comparisons start on page 86.

## Economic Condition of the Matanuska-Susitna Borough

The information presented in the financial statements is best understood when it is considered from the broader perspective of the specific environment within which the Matanuska-Susitna Borough operates.

The Borough's economy began experiencing growth in the early 1990s. In looking back over the last 20 years, the population of the Borough has almost doubled. Whereas the population of the State only grew 14%. Just during the last decade, no other area of the State came close to the Borough's history of population and employment growth.

The communities of the Borough historically were established to support farming and continue to be the largest agricultural producer in the State. However, other economic players now overshadow farming. There are several factors driving the Borough's dynamic economy. Health care is our local economy's major driver, and several new medical facilities have been and are being built over the past five years.

The Borough has successfully navigated challenges such as a large earthquake and cyber-attack in 2018, the COVID-19 pandemic, and severe weather/windstorms twice in 2022 and has come out more resilient after those experiences. We applied federal funding made available through adverse events and COVID-19 to improve our

infrastructure and community-based services. We continue to develop and improve water and wastewater, landfill, transportation, parks and recreation, and education infrastructure and opportunities for our residents.

An ever-growing sector in the Borough is the businesses in the Borough that provide expanded services to Borough residents as well as the rest of the State as well as the workforce residents provide to the north slope. New industry, professional businesses and a variety of new commercial buildings have moved into or expanded in the Borough including several new significant retail developments and office buildings. The new entities serve the growing number of people choosing to reside in the Borough while working elsewhere. Approximately 38% of the workforce commutes to work outside of the Borough.

In addition to new construction of commercial buildings, the construction of new residences throughout the Borough has continued to increase year after year. 25 new commercial structures were completed this past year as well as 583 single-family residences, and 68 multi-family residences.

To further economic development, the Borough is executing and has already completed numerous infrastructure projects. The Borough is keying on internal collector road connections while coordinating with State Department of Transportation projects to enhance connectivity while relieving congestion and improving safety. In the past three years, the Borough solely invested over \$80 million in improving this key economic facilitator. The construction of Mat-Su Central School, the school district's correspondence program with the largest enrollment in the district, is nearing completion and will provide a new permanent, Borough-owned facility in early 2025.

Vast recreational opportunities and our natural landscape continue to attract tourists and visitors from outside the Borough to include Anchorage as evidenced by parks and recreational visits, booked rentals, and increases in bed tax collections. The Borough successfully hosted the 2024 Arctic Winter Games, a week-long, international multi-sport and culture event for Arctic youth with approximately 2,000 participants. A new, Gateway Visitor Center will start construction in 2024 with funding from the US Economic Development Administration (EDA). The center will serve as a visitor hub and provide opportunities for economic development within the Borough.

Cash from all Borough funds as well as the operating cash of the School District are held in a central treasury and managed by the Borough. Interest income on investments is allocated to participating funds based on its average cash balance. The Investment Policy approved by the Borough Assembly authorizes cash temporarily idle during the year to be invested in the United States Treasury, its agencies and instrumentalities, repurchase agreements, fully collateralized certificates of deposit, bank or credit union accounts, provided the accounts are insured, money market mutual funds, provided they are comprised entirely of United States Treasury, its agencies or instrumentalities, taxable general obligation bonds of a Borough/County or State which has two ratings AA or higher and the Alaska Municipal League Investment Pool. Investment maturities on June 30, 2024, range from one months to three years, with an average maturity of 13.96 months. The average rate of return this fiscal year was 0.21%.

In accordance with the Borough Code, the Borough has a self-insurance program for property and casualty coverage. A risk management committee administers this program. As part of this program, resources are accumulated in an internal service fund to meet potential claims and associated costs. In addition, the Borough employs a loss control specialist and a safety officer to prevent risk of accidental losses or claims. The Borough has third party coverage subject to the self-insured retentions, which is more fully described in Note (15) in the Notes to the Basic Financial Statements.

The Borough provides pension and other postemployment benefits for all eligible employees through the State of Alaska Public Employees' Retirement System (PERS). The system consists of three defined benefit (DB) Tiers, and one defined contribution (DC) Tier. The Borough pays its annual required contribution rates timely. The annual contribution rates have been capped at 22% of the covered payroll for both DB and DC plans based on State legislative action committee which covers costs exceeding 22%. The State's cap on local government contribution rates brings stability to the Borough's retirement rates although it is important to note that a future State legislature can eliminate its contributions. The transition from an agent multiple-employer plan to a cost sharing multiple-employer plan as of July 1, 2008, provided a single rate for a participating PERS employers, eliminating the previous methodology of assessing each employer its own rate. The Borough now shares in the pooled liability of the PERS plan.

Governmental Accounting Standards Board (GASB) Statement No. 68 required the Borough to recognize its proportionate share of the cost sharing plan's net pension liability. The Borough's total portion of the liability was \$47,551,012 in fiscal year 2023 and \$47,318,292 for the year ending June 30, 2024, a decrease of \$232,720. This does not change the actual contributions by the employers, as those are based on Alaska Statutes. For additional detail, reference footnote 11 beginning on page 55 in the basic financial statements.

GASB Statement No. 75 required the Borough to recognize its proportionate share of the cost sharing plan's net liability for other postemployment benefits (OPEB). The Borough's total portion of the net other postemployment benefits liability was \$0 in fiscal year 2023 and \$0 for the year ending June 30, 2024. The Borough's total portion of the net other postemployment benefits asset was \$28,254,907 in fiscal year 2023 and \$21,285,149 the year ending June 30, 2024, a decrease of \$6,969,758. For additional detail, reference footnote 11 in the basic financial statements.

The Matanuska-Susitna Borough School District provides pension and other postemployment benefits for all eligible employees through PERS and the Teachers' Retirement System (TRS). See the District's financial statements for a discussion of pension and other postemployment amounts.

### **Relevant Financial Policies**

The Borough has established a number of fund balance designations for a variety of purposes. The balances are reported as committed fund balance within this report. Details of these reserves are as follows.

The major amount of committed fund balance in the General Fund is for fund balance stabilization. This is equal to a minimum of 22.2% of all operating budgeted expenditures of the approved budget excluding the budgeted operating expenditures of the School District or \$25,000,000, whichever is less. This would provide funds to protect essential Borough programs if there is ever a significant shortfall in projected revenues or a catastrophic uncovered loss. Also, the bond rating agencies identify this as one of the reasons for maintaining or increasing our bond rating. It assists in maintaining our credit worthiness.

Another fund balance commitment is for emergency response. This too is within the General Fund to cover unanticipated expenditures resulting from natural or human caused disasters including disaster response expenditures. The funds can only be expended after the issuance of the formal declaration of emergency.

Also within the General Fund are commitments for capital and major repairs and renovations. These committed fund balances will cover one-time capital expenditures or site acquisition costs, and unexpected major repairs and renovation occurring outside of the budget cycle. Expenditures of these either of these committed fund designations requires Assembly approval.

### **Long-Term Financial Planning**

The Borough received voter approval to issue General Obligation Bonds for various school and transportation projects between October 2011 and October 2013. Between bonds issued and grants awarded a total of \$279,560,000 was spent on approved projects. These projects were completed in the summer of 2020. Additionally, Certificates of Participation totaling \$21,000,000 were issued to design and construct a new Public Safety Building in 2013 and a fleet maintenance facility addition to a Public Safety Building in 2016. Both facilities are complete.

In October 2016, the voters of the Borough authorized the issuance of \$22,160,000 in General Obligation Park & Recreation Bonds to finance improvements to the Ice Arena, Palmer and Wasilla Pools, trails, and various parks. These bonds were issued March 15, 2017. In 2019 the Ice Arena and main Wasilla Pool projects were completed; and the Palmer Pool was completed in fiscal year 2020. Some smaller trails projects are still in process.

\$650,000 was approved in the capital/grant budget in both fiscal year 2023 and 2024 to be utilized as grant match. These funds will not lapse. The funds will be used to leverage future grant funds for the Borough as almost all grants now require a monetary match.

On October 2, 2018, voters approved \$23,845,000 in transportation bonds. This bond package required a 50% match for projects to move forward. Four of the projects were submitted to the State's Community Transportation Program and were approved. Thus, the match requirement was met. \$12,000,000 in taxable bonds were issued in July of 2022 as the State of Alaska is constructing the projects and controls the time for completion. The State has yet to request the Borough provide its share of the projects funding.

The Borough received authorization from the voters in November 2021 to issue \$61,135,000 in General Obligation Transportation System Bonds to finance the construction, additions, improvements, betterments, repair, reconstruction or acquisition of public roads and facilities. The Borough anticipates issuing \$21,200,000 for approved projects in Fiscal Year 2025.

A \$38,168,210 Transportation Package was on the November 2023 ballot. Voters approved the package and authorized the issuance of General Obligation Transportation System Bonds with a 50% matching requirement. At this time, a match source has not been identified.

In November 2024, the voters approved both an Education Package of \$58,146,600 and a Transportation Package of \$36,390,000. It is anticipated that that bonds related to the approved projects will be issued in Fiscal Years 2025, 2026 and 2027. Two new charter schools in the education package will provide permanent Borough-owned facilities and depart from multi-year lease agreements for these programs.

Lastly, over \$29,000,000 was budgeted for various projects throughout the Borough. These funds will be utilized to upgrade or provide deferred maintenance to various facilities (administrative, recreation, emergency services), roads and equipment or software replacement. By providing funding for deferred maintenance or upgrades, the ongoing maintenance costs of building and road maintenance will be significantly reduced.

A significant measure of the Borough's financial strength is the level of its fund balances (i.e., the accumulation of revenues exceeding expenditures). The Assembly takes the responsibility of being stewards of the public's funds very seriously and has adopted the following General Fund reserve policy which was previously discussed: reserve funds shall not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. The Borough has adopted financial policies that will ensure that the Borough maintains an appropriate fund balance in line with recommended best practices. The General Fund's committed amount of \$25 million is 46% of the budgeted General Fund operating expenditures excluding transfers and 15% of total budgeted operating expenditures, including capital, transfers, and education. This leaves the Borough in a solid financial position to adequately prepare for the expected reductions in revenues caused by the changes in property tax laws and the economic environment.

**Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Borough for its ACFR for the fiscal year ended June 30, 2023. This was the 34th consecutive year that the Borough has received this prestigious award. In order to be awarded a Certificate of Achievement, the Borough published an easily readable and efficiently organized ACFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current ACFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of the ACFR was made possible by the dedicated service of the entire staff of the Accounting Division. We wish to express our appreciation to all members of the Finance Department who assisted and contributed to the preparation of this report with special thanks to Liesel Weiland, Merissa Carrell, Breann Denton, Alina Frey, Jeff Krueger, Sara Clemons, Tonya Loyer, Kirstie Starr-Watson, Jeff Stevenson, Cheyenne Chandler, Joy Rudolph, Lesley Norris, Tiffanie Robinson, Lyndsey Brisard, Angelina Blanchard, Marcia vonEhr and Layla Lesley. Each member of the Department has our sincere appreciation for the contributions made in the preparation of this report.

We also want to thank the Mayor and the members of the Borough Assembly for their interest and support in maintaining the highest standards of professionalism in the management of the Matanuska-Susitna Borough finances.

Respectfully Submitted,



Michael Brown  
Borough Manager



Cheyenne Heindel  
Director of Finance

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Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Matanuska-Susitna Borough  
Alaska**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

June 30, 2023

*Christopher P. Morill*

Executive Director/CEO

### Principal Officials



Mayor  
**Edna DeVries**



District 1  
**Tim Hale**



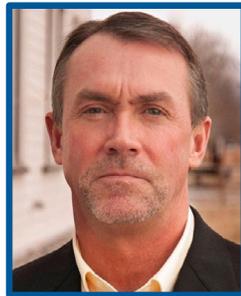
District 2  
**Stephanie Nowers**



District 3  
**Dee McKee**



District 4  
**Rob Yundt**



District 5  
**Bill Gamble**

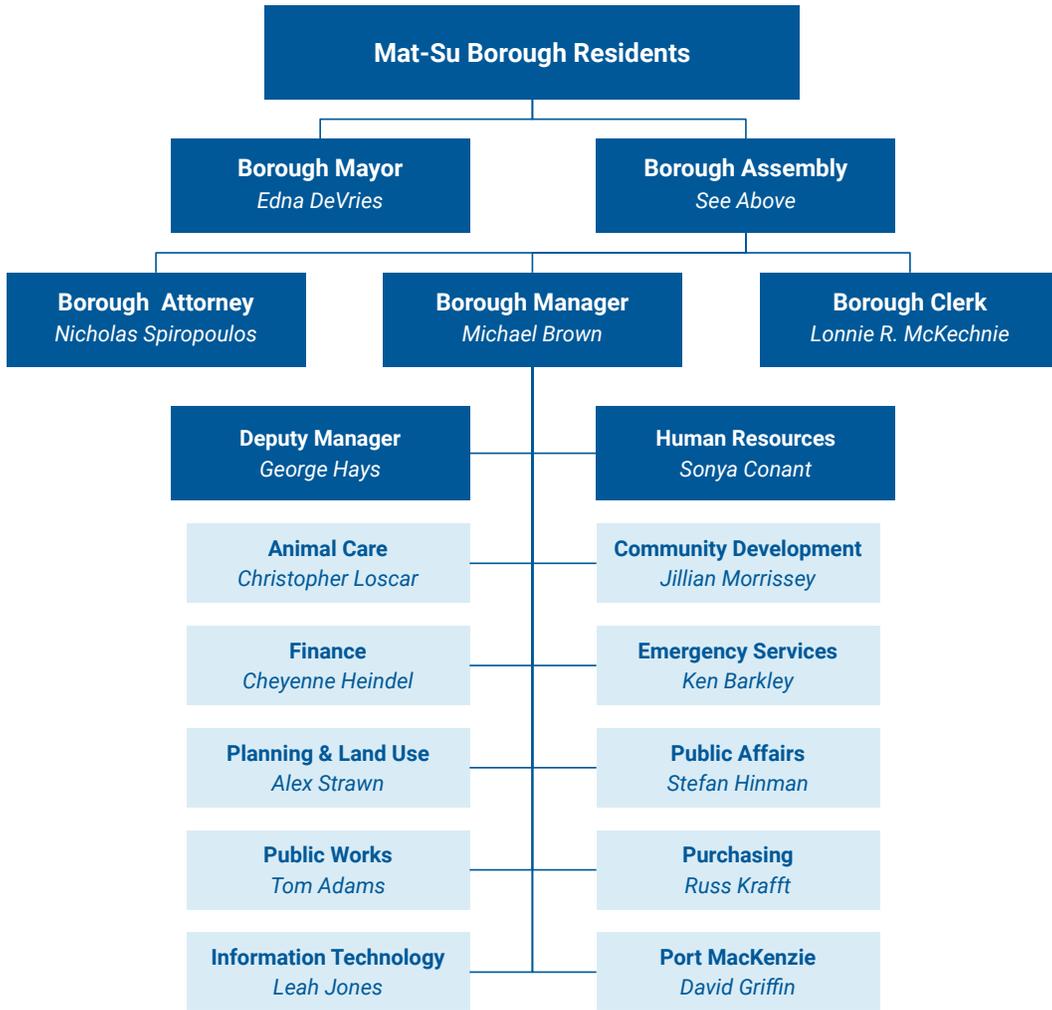


District 6  
**Dmitri Fonov**



District 7  
**Ron Bernier**

### Organization Chart



# FINANCIAL SECTION

Annual Comprehensive Financial Report  
Matanuska-Susitna Borough



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# INDEPENDENT AUDITOR'S REPORT



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### **Independent Auditor's Report**

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough  
Palmer, Alaska

### **Opinions**

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Matanuska-Susitna Borough (Borough), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise Matanuska-Susitna Borough's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Matanuska-Susitna Borough, as of June 30, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller of the United States (Government Auditing Standards). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Matanuska-Susitna Borough, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

3000 C Street N. Suite 201 Anchorage, Alaska 99503  
Offices in Juneau and Soldotna

Phone 907-274-2992 Fax 907-274-2993  
A Professional Corporation

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Matanuska-Susitna Borough's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Matanuska-Susitna Borough's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 7-17, the Budgetary Comparison Schedule on page 68, and the Schedules of the Borough's Proportionate Share of the Net Pension and OPEB Liabilities (Assets) and Contributions for the Public Employee's Retirement System and the related notes on pages 69-72, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough's basic financial statements. The information listed in the table of contents as "Supplementary Information," which includes the combining and individual fund financial statements and schedules; Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*; Schedule of State Financial Assistance as required by the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*; and State of Alaska Department of Health, Schedules of Revenues and Expenditures – Budget to Actual, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

We also have previously audited, in accordance with auditing standards generally accepted in the United States of America, the Matanuska-Susitna Borough's basic financial statements for the year ended June 30, 2023, which are not presented with the accompanying financial statements and we expressed unmodified opinions on the respective financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information. That audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Matanuska-Susitna Borough's basic financial statements as a whole. The comparative financial statement information, as listed in the table of contents, for the year ended June 30, 2023, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the 2023 basic financial statements. The information was subjected to the audit procedures applied in the audit of those basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2023 "Supplementary Information" noted above are fairly stated in all material respects in relation to the basic financial statements from which they have been derived.

#### **Other Information**

Management is responsible for the other information included in the annual comprehensive financial report. The other information comprises the introductory, statistical sections, and component unit sections, but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with Government Auditing Standards, we have also issued our report dated December 26, 2024, on our consideration of the Matanuska-Susitna Borough's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Matanuska-Susitna Borough's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Matanuska-Susitna Borough's internal control over financial reporting and compliance.

*Altman, Rogers & Co.*

Anchorage, Alaska  
December 26, 2024



## **MANAGEMENT'S DISCUSSION AND ANALYSIS**



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As management of the Matanuska-Susitna Borough, we offer readers of the Borough's financial statements this narrative overview and analysis of the Borough's financial activities for the fiscal year ended June 30, 2024. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found beginning on page VII of this report.

## Financial Highlights

- The assets and deferred outflows of resources of the Matanuska-Susitna Borough exceeded its liabilities and deferred inflows of resources at the close of the most recent year by \$1,106,982,797. Of this amount, \$224,528,851 (unrestricted net position) is legally unreserved and may therefore be used to meet the Borough's ongoing obligations to citizens and creditors. Much of this amount has been previously designated by the Borough Assembly for specific purposes and is discussed in more detail on pages 12-14.
- At the end of the current fiscal year, spendable fund balance for the General Fund was \$43,052,994. Of this amount, \$14,252,467 was unassigned. The unassigned fund balance for the General Fund represented 8.95% of total General Fund expenditures and transfers out.
- The Borough's total net position increased by \$50,070,012. Of this amount, \$43,846,687 was attributable to the governmental activities and \$6,223,325 was attributable to the business-type activities.
- As of the close of the current fiscal year, the Borough's governmental funds reported combined fund balances of \$227,104,652, an increase of \$21,842,5763 in comparison with the prior year.
- The Borough's total outstanding debt (not including Net Pension/OPEB liability) decreased by \$25,898,797 to a year-end balance of \$260,498,016. The Borough's long-term debt tables are on pages 50-55 of the Notes to the Basic Financial Statements.

## Overview of the Financial Statements

The management discussion and analysis serves as an introduction to the Borough's basic financial statements. The Borough's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also includes supplementary information intended to furnish additional detail to support the basic financial statements themselves.

## Government-wide Financial Statements

The government-wide financial statements report information about the overall finances of the Borough similar to a private-sector business. These statements combine and consolidate short-term, spendable resources with capital assets and long-term obligations. The government-wide financial statements can be found on pages 21-23 of this report.

The government-wide financial statements are divided into the following three categories:

- Governmental activities – These are functions of the Borough that are financed primarily by taxes, intergovernmental revenues, and charges for services. The Borough's governmental activities include general government, public works, emergency services, public services, education, and debt service.
- Business-type activities – These are functions of the Borough in which customer user fees and charges are used to help cover all or most of the cost of services they provide. The Borough's business-type activities include sanitary landfill and Port MacKenzie operations.
- Component unit – The Borough also includes the Matanuska-Susitna Borough School District in its report as it is financially accountable for this "component unit". Financial information for the School District is reported separately from the financial information presented for the primary government itself.

The Statement of Net Position presents financial information on all of the Borough's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Borough is improving or deteriorating.

The Statement of Activities presents information which shows how the Borough's net position changed as a result of the year's activities. The statement uses the accrual basis of accounting, which is similar to the accounting used by private-sector businesses. All of the revenues and expenses are reported regardless of the timing of when cash is received or paid.

## Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Borough, like other state and local governments, uses fund accounting to ensure and demonstrate fiscal accountability. All of the funds of the Borough can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

### Governmental funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on the short-term view of the Borough's operations. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for the governmental funds with similar information presented for governmental activities in the government-wide financial statements. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. The Borough maintains individual governmental funds. Information is presented separately in the Governmental Fund Balance Sheet and Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances for the General Fund, American Rescue Plan Act Recovery Funding Special Revenue Fund, School Debt Service Fund, Fronteras School Debt Service Fund, the School Projects Capital Projects Fund, the Road Service Area Repairs Capital Projects Fund, and the Roads and Bridges Capital Projects Fund. The other governmental funds are combined and shown as Nonmajor Governmental Funds on the Governmental Fund Balance Sheet and Governmental Statement of Revenues, Expenditures, and Changes in Fund Balances. Individual fund information for the nonmajor funds is presented in the Combining Balance Sheet for Nonmajor Governmental Funds and the Combining Statement of Revenues, Expenditures, and Changes in Fund Balances for Nonmajor Funds, by fund type.

The basic governmental fund financial statements can be found on pages 21-22 of this report. Budgetary comparison statement for the General Fund with annual budgets are provided on pages 83-85 to demonstrate compliance with these budgets. The special revenue funds with annual budgets are provided on pages 94-136.

### Proprietary funds

The Borough maintains two different types of proprietary funds, enterprise funds and internal service funds.

Enterprise funds are used to account for activities for which a fee is charged to external users for goods and services. The Borough uses enterprise funds to account for activities relating to operations of the Borough's sanitary landfill and the operations of Port MacKenzie. Individual fund data for each of the enterprise funds is provided on pages 160-165.

The Borough has eight internal service funds. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Borough's various functions. The Borough uses internal service funds to account for its self-insurance program. Because these services predominantly benefit governmental functions, they have been included within governmental activities in the government-wide financial statements. All internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements on pages 168-176.

Proprietary fund statements provide the same type of information as the government-wide financial statements, only in more detail. The basic proprietary fund financial statements can be found on pages 29-32 of this report.

### Fiduciary funds

Fiduciary funds account for assets held by the Borough in a trustee capacity or as an agent for others. Activities from fiduciary funds are not included in the government-wide financial statements because the resources of those funds are not available to support the Borough's own programs. The accounting for fiduciary funds is much like that used in proprietary funds.

The Borough's fiduciary fund includes the Road, Gas Line and Community Water Custodial Fund. This fund reports resources held by the Borough in a custodial capacity for individuals, private organizations and other governments.

The basic fiduciary fund financial statement can be found on page 33-34 of this report.



## Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 36-66 of this report.

## Other Information

In addition to the basic financial statements and accompanying notes, this report also presents required supplementary information. The required supplementary information can be found on pages 68-73. The combining statements referred to earlier in connection with nonmajor governmental funds can be found on pages 78-79. Individual governmental funds can be found on pages 82-157 and proprietary funds can be found on pages 160-165 of this report.

## Government-Wide Financial Analysis

### Net Position

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Borough, \$1,107.0 million at June 30, 2024 compared to \$1,056.9 million at June 30, 2023 and \$224.5 million is unrestricted and may be used to meet the government's ongoing obligations to its citizens and creditors. By far the largest portion of the Borough's net position of \$882.5 million, or 78.0% of total net position, reflects its investment in capital assets (e.g. land, buildings, machinery, equipment, infrastructure, etc.) less any related outstanding debt used to acquire those assets. The Borough uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Borough's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since capital assets themselves cannot be used to liquidate these liabilities.

### Matanuska-Susitna Borough's Net Position June 30, 2024 and 2023 (in millions of dollars)

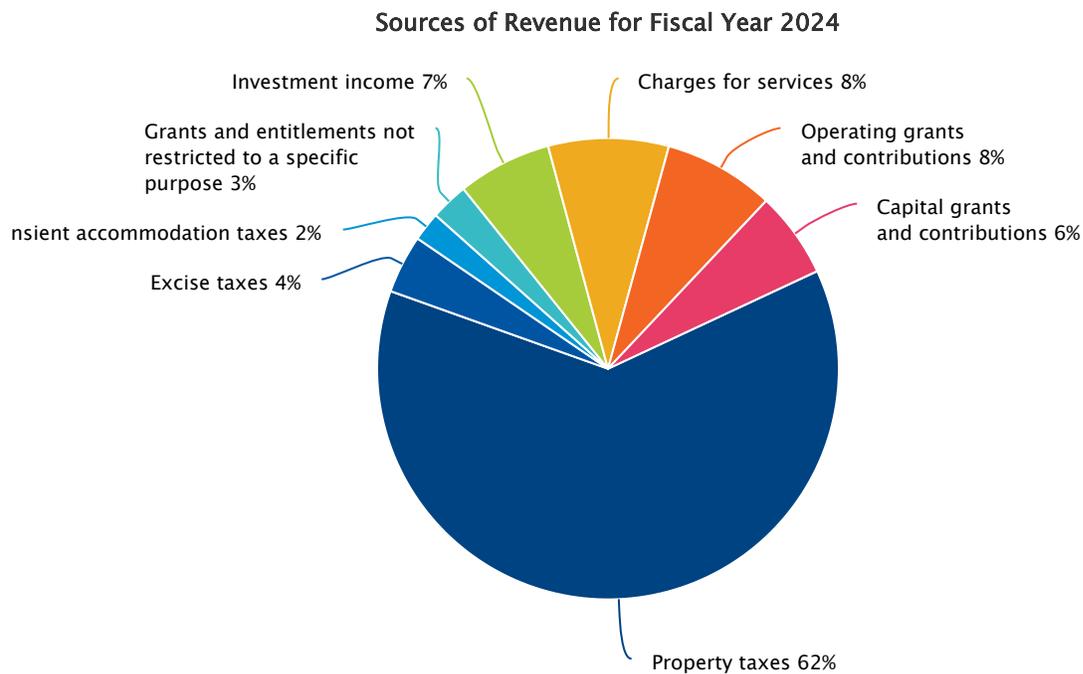
	Governmental Activities		Business-Type Activities		Total Activities	
	2024	2023	2024	2023	2024	2023
<b>Assets and Deferred Outflows of Resources</b>						
Current and other assets	\$ 312.7	\$ 314.3	\$ 25.5	\$ 17.3	\$ 338.2	\$ 331.6
Capital assets	1,067.5	1,053.4	49.4	44.1	1,116.9	1,097.5
Total assets	1,380.2	1,367.7	74.9	61.4	1,455.1	1,429.1
Deferred outflows of resources	9.6	10.0	0.4	0.4	10.0	10.4
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 1,389.8</b>	<b>\$ 1,377.7</b>	<b>\$ 75.3</b>	<b>\$ 61.8</b>	<b>\$ 1,465.1</b>	<b>\$ 1,439.5</b>
<b>Liabilities and Deferred Inflows of Resources</b>						
Long-term debt outstanding	\$ 242.6	\$ 268.5	\$ 17.8	\$ 18.2	\$ 260.4	\$ 286.7
Net Pension and OPEB Liability	45.2	45.4	2.1	2.1	47.3	47.5
Other liabilities	29.4	34.1	9.7	1.9	39.1	36.0
Total liabilities	317.2	348.0	29.6	22.2	346.8	370.2
Deferred inflows of resources	11.2	12.2	0.1	0.1	11.3	12.3
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>\$ 328.4</b>	<b>\$ 360.2</b>	<b>\$ 29.7</b>	<b>\$ 22.3</b>	<b>\$ 358.1</b>	<b>\$ 382.5</b>
<b>Net Position</b>						
Net investment in capital assets	\$ 843.4	\$ 816.2	\$ 39.1	\$ 32.9	\$ 882.5	\$ 849.1
Restricted	-	-	-	-	-	-
Unrestricted (deficit)	218.0	201.3	6.5	6.6	224.5	207.9
<b>Total Net Position</b>	<b>\$ 1,061.4</b>	<b>\$ 1,017.5</b>	<b>\$ 45.6</b>	<b>\$ 39.5</b>	<b>\$ 1,107.0</b>	<b>\$ 1,057.0</b>

**Changes in Net Position**

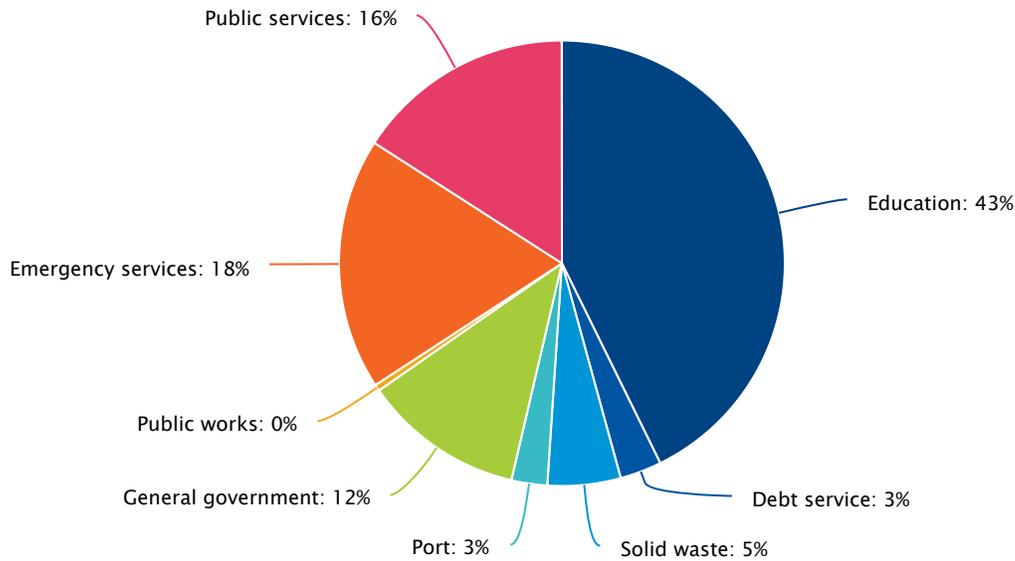
During the current fiscal year, the Borough's total net position increased by \$50.0 million. This compares to an increase of \$45.5 million for the year ended June 30, 2023.

Program revenues decreased government wide by \$14.4 million. The program revenues decreased by \$16.6 million for the governmental funds and increased by \$2.2 million for the enterprise funds. This is due to a continued trend from prior years of reduced federal and state funding for Borough capital projects. During fiscal year 2024, approximately 62.0% of the Borough's total revenues came from property taxes. As the Borough continues to grow in population, so does the tax base. Revenues from all taxes increased by \$3.9 million. The Borough's investments, in total, increased from the prior year by \$13.9 million from the prior year.

Expenses decreased overall by \$0.7 million from the prior year. During fiscal year 2024, approximately 43.0% went toward education with the remainder primarily providing emergency services, public services, and general government services.



**Functional Expenses for Fiscal Year 2024**



**Changes in Matanuska-Susitna Borough's Net Position  
For Years Ended June 30, 2024 and 2023  
(in millions of dollars)**

	Governmental Activities		Business-Type Activities		Total Activities	
	2024	2023	2024	2023	2024	2023
<b>Revenues</b>						
Program revenues:						
Charges for services	\$ 10.4	\$ 11.1	\$ 12.8	\$ 13.2	\$ 23.2	\$ 24.3
Operating grants and contributions	21.6	16.6	0.7	0.3	22.3	16.9
Capital grants and contributions	15.9	37.1	3.7	1.7	25.3	38.8
General revenues:						
Property taxes	163.1	159.2	-	-	163.1	159.2
Transient accommodation taxes	2.3	1.8	-	-	2.3	1.8
Excise taxes	10.8	11.3	-	-	10.8	11.3
Other	27.1	12.7	-	-	27.1	12.7
<b>Total Revenues</b>	<b>\$ 251.2</b>	<b>\$ 249.8</b>	<b>\$ 17.2</b>	<b>\$ 15.2</b>	<b>\$ 274.1</b>	<b>\$ 265.0</b>
<b>Expenses</b>						
General government	\$ 25.5	\$ 38.5	\$ -	\$ -	\$ 25.5	\$ 38.5
Public works	4.9	5.3	-	-	4.9	5.3
Emergency services	36.6	41.4	-	-	36.6	41.4
Public services	42.9	35.1	-	-	42.9	35.1
Education	89.4	80.6	-	-	89.4	80.6
Interest	7.3	8.0	-	-	7.3	8.0
Solid waste	-	-	10.4	8.1	10.4	8.1
Port	-	-	1.9	2.3	1.9	2.3
<b>Total Expenses</b>	<b>206.6</b>	<b>208.9</b>	<b>12.3</b>	<b>10.4</b>	<b>218.9</b>	<b>219.3</b>
Excess before transfers and special items	44.6	40.9	4.9	4.8	55.2	45.7
Special items	-	-	-	-	-	6.0
Transfers	(1.2)	(0.8)	1.2	0.8	-	-
<b>Increase in Net Position</b>	<b>43.4</b>	<b>40.1</b>	<b>6.1</b>	<b>5.6</b>	<b>49.5</b>	<b>51.7</b>
<b>Net Position, beginning</b>	<b>1,018.0</b>	<b>977.9</b>	<b>39.5</b>	<b>33.8</b>	<b>1,057.5</b>	<b>1,011.7</b>
<b>Net Position, ending</b>	<b>\$ 1,061.4</b>	<b>\$ 1,018.0</b>	<b>\$ 45.5</b>	<b>\$ 39.5</b>	<b>\$ 1,106.9</b>	<b>\$ 1,057.5</b>

### Governmental activities

Program revenues for the Borough's governmental activities decreased by \$16.6 million from the prior year, while the general revenues increased by \$18.2 million. Expenses for governmental activities decreased by \$2.5 million. Key elements to the change in revenues and decrease in expenses include the following:

- Revenues from charges for services and capital grants and contributions increased by \$15.1 million due to funding from the American Rescue Plan Act being used for capital projects.
- The Borough continues to grow, seeing a 8.99% increase in value of the assessment roll. Contributing to this was the addition of new structures consisting of 48 Multi-family homes, 21 Commercial buildings, and 600 residential homes. There was a 10.44% increase in the average appraised value of a residential home. It is anticipated that the Mat-su area will continue to grow in both residential and commercial areas in the coming years.
- The general government expenses decreased by \$13.1 million due to substantially less transfers to other funds being required in FY24 compared to FY23.
- The public works expenses decreased by \$0.4 million due to vacancies in key positions over the year.
- Emergency services expenses decreased by \$4.8 million due to less purchases of equipment and vehicles compared to the prior year.
- Public Service expenses increased by \$7.7 million due to positions that were vacant in FY23 were filled in FY24, as well as increased expenses for contracted road services and costs associated to other services.
- The education expenses increased by \$8.8 million due to the construction and near completion of the Mat-su Central School.

### Business-type activities

The Solid Waste Enterprise Fund's net position increased by \$2.4 million. Operating income decreased by \$2.9 million due to increased waste volume for Municipal Solid Waste and Construction & Demolition waste, as well as reimbursement for gravel costs from Operations and Maintenance. The Central Landfill expansion continues with the construction of a Septage and Leachate facility, and the addition of a new cell. The Port's net position increased by \$3.8 million. Significant revenues are not anticipated until the completion of the rail spur from the Port to the Alaska railroad.

### Financial Analysis of the Borough's Funds

As noted earlier, the Borough uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

#### Governmental funds

The focus of the Borough's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Borough's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Borough's governmental funds reported combined ending fund balances of \$227,712,546, an increase of \$864,028 in comparison with the prior year. A portion of this amount is categorized as nonspendable to indicate it is inherently nonspendable because it has already been dedicated to liquidate prepaid expenses (\$2,230,361) or is already in the form of inventory (\$180,232), or is a long-term loan receivable (\$450,000), or is an advance to other funds (\$3,401,936).

A portion of the combined ending fund balance is categorized as restricted to indicate that there is an externally enforceable limitation on its use. Specifically, funds in the amount of \$2,166,110 are restricted due to lender imposed debt reserves for debt service.

A total of \$32,575,242 of the combined ending fund balance is categorized as committed to indicate that there are self-imposed limitations for the funds set in place prior to the end of the current period. \$25,000,000 is shown as committed in accordance with the Borough's minimum fund balance/stabilization policy. The remaining \$4,050,025 of the committed fund balance is shown as committed for a long-term loan receivable, the Land Management Permanent Fund, emergency response, and various other limitations that have been imposed by the Matanuska-Susitna Borough Assembly through formal action.



Of the combined ending fund balance, \$172,456,198 is categorized as assigned to indicate that there is a limitation on the funds resulting from intended use. Specifically, these funds are assigned for subsequent year's expenditures and appropriations, or for land management, service areas, debt service, or capital project purposes. The remainder of fund balance of \$14,252,467 is unassigned.

The General Fund is the chief operating fund of the Borough. At the end of the current fiscal year, total fund balance was \$47,783,681. Of this, nonspendable fund balance was \$4,730,687, restricted fund balance was \$275,310, committed fund balance was \$28,525,217, assigned fund balance was \$0, and unassigned fund balance was \$14,252,467. Total fund balance increased by \$15,103,129 from the prior year primarily due to decreased expenses overall for the governmental and business-type activities and an increase in value for the year's investments due to improved interest rates.

The other major governmental funds in the current fiscal year were the American Rescue Plan Act Recovery Funding Special Revenue Fund, the School Buildings Debt Service Fund, the Fronteras School Debt Service Fund, the School Projects Capital Project Fund, the Road Service Area Repairs Capital Projects Fund, and the Roads and Bridges Capital Projects Fund.

At the end of the current fiscal year, the American Rescue Plan Act Recovery Funding Special Revenue Fund has all been encumbered as required. The money must be expended by December 31, 2026 following state and federal guidelines and as approved by the Assembly. There is \$9,145,112 reported in FY24 in assets and liabilities.

At the end of the current fiscal year, the School Buildings Debt Service fund balance was \$9,107,515. This money is restricted for use to pay back bonds that were used to fund the building of schools.

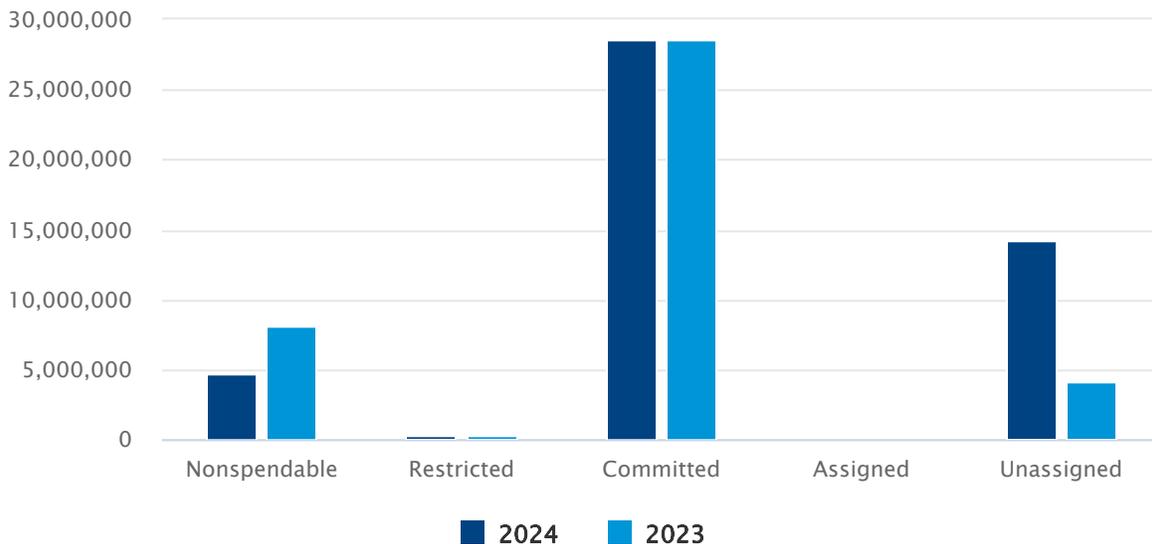
At the end of the current fiscal year, the Fronteras School Debt principal was \$5,776,156. The school was completed in fiscal year 2016, and the District will pay the debt. The principal payments began in fiscal year 2018.

At the end of the current fiscal year, ending total fund balance in the School Projects Capital Projects Fund was \$15,101,793. These funds are assigned for capital projects.

At the end of the current fiscal year, ending total fund balance in the Road Service Area Repairs Capital Projects Fund was \$29,639,820. These funds are assigned for capital projects.

At the end of the current fiscal year, ending total fund balance in the Roads and Bridges Capital Projects Fund was \$40,008,075. \$770,574 is nonspendable for prepaid items. Remaining funds are assigned for capital projects.

**General Fund Components of Fund Balance**  
2024 and 2023



**Proprietary funds**

The Borough's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Unrestricted net positions of the Solid Waste and Port enterprise funds were \$16,210,530 and a deficit of (\$9,691,789), respectively. The unrestricted net position of the internal service funds at the end of the year were \$17,667,617.

The two major proprietary funds in the current fiscal year were the Solid Waste Enterprise Fund and the Port Enterprise Fund.

At the end of the current fiscal year, ending total net position of the Solid Waste Enterprise Fund was \$27,215,503, with \$11,004,973 being the net investment in capital assets and unrestricted net position \$16,210,530. The total net position increased by \$2,407,752 from the prior year.

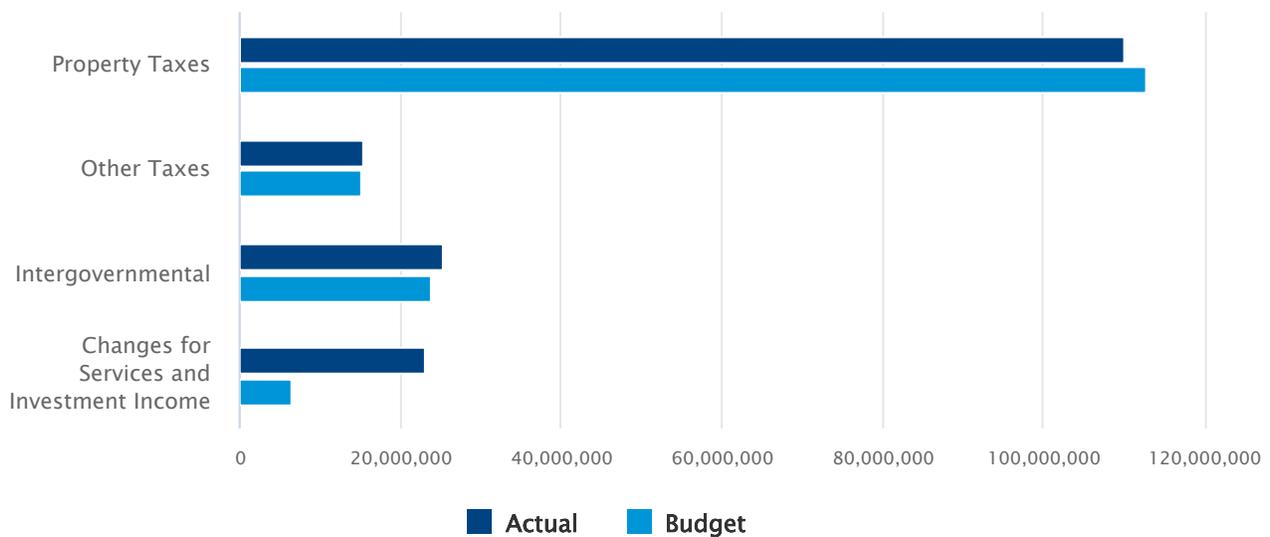
At the end of the current fiscal year, the ending total net position of the Port Enterprise Fund was \$18,406,798, with \$28,098,587 being the net invested in capital assets, net of related debt, and an unrestricted net position a deficit of (\$9,691,789). The total net position increased by \$3,815,573 from the prior year.

**General Fund Budgetary Highlights**

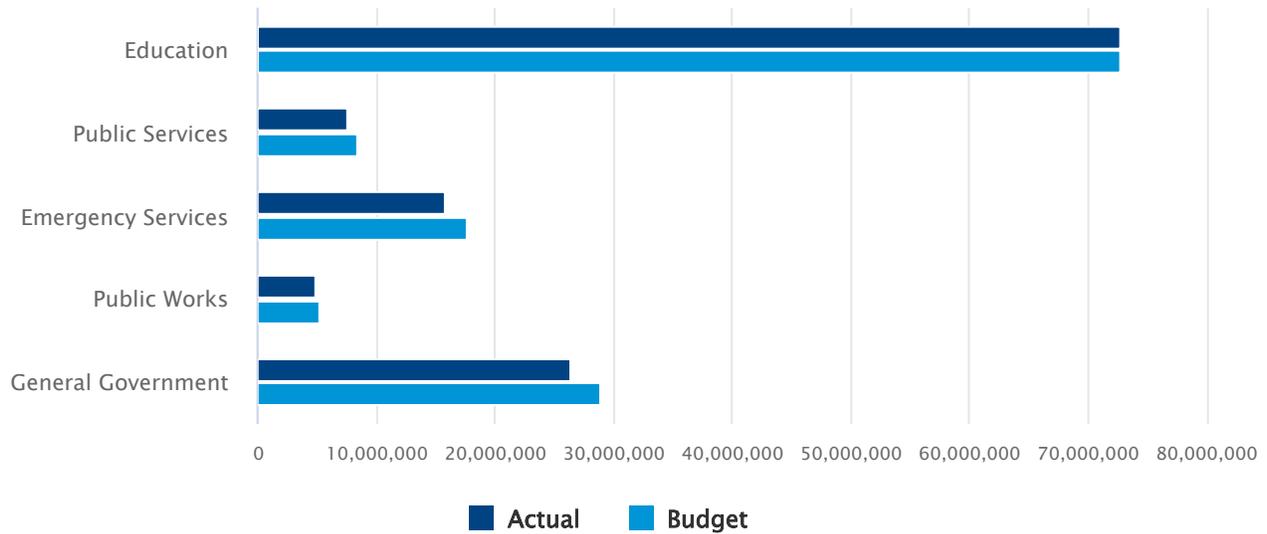
The actual revenues were \$15,610,265 more than the final budget. Actual expenditures were \$4,761,255 less than the final budget. Actual transfers in were \$9,695,519 less than the final budget. Transfers out were \$324,382 less than the final budget. Key factors include:

- Actual General Fund expenditures were \$4,761,255 less than budgeted.
- Actual General Fund transfers in were \$9,695,519 less than budgeted.

**General Fund Revenues Budget to Actual Fiscal Year 2024**



General Fund Expenditure Budget to Actual Fiscal Year 2024



### Capital Assets and Debt Administration

#### Capital Assets

The Borough's investment in capital assets for its governmental and business-type activities as of June 30, 2024 amounts to \$1,116,860,973, (net of accumulated depreciation and amortization), which is an increase of \$9,430,032 from the prior year. This investment in capital assets includes land, buildings, improvements other than buildings, equipment, construction in progress, infrastructure, and landfill cells.

Major additions to capital assets during the current fiscal year included the following:

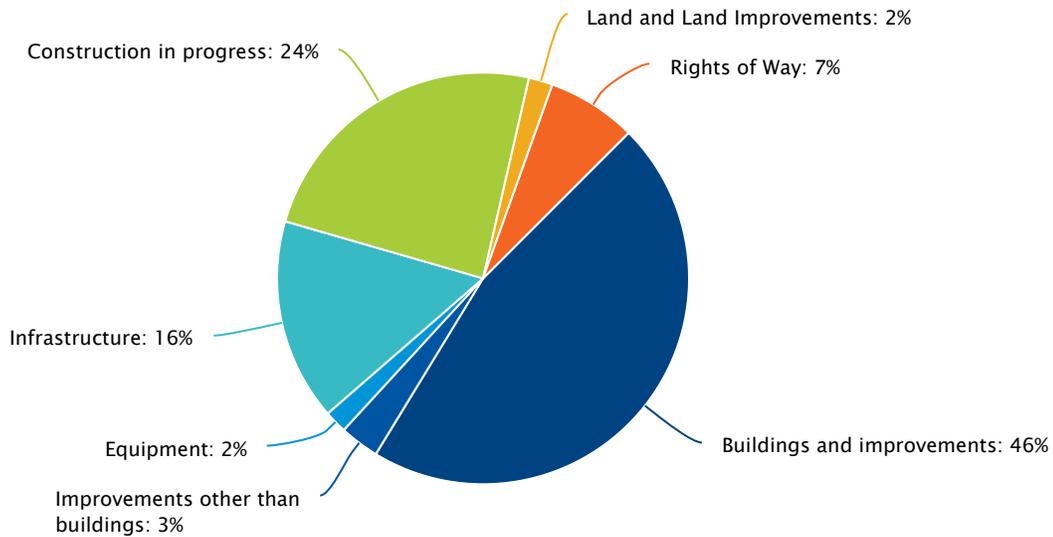
- An increase in transportation projects to improve roads.
- Completion of the Palmer Pool Improvements
- The purchase of vehicles and an aerial platform for Emergency Services.
- A large equipment purchase for the Central Landfill

#### Matanuska-Susitna Borough's Capital Assets (net of depreciation, in millions of dollars)

	Governmental Activities		Business-Type Activities		Total Activities	
	2024	2023	2024	2023	2024	2023
Land and land improvements	\$ 20.8	\$ 20.8	\$ -	\$ -	\$ 20.8	\$ 20.8
Right of Way	79.6	79.5	-	-	79.6	79.5
Buildings and improvements	502.7	495.0	9.5	10.1	512.2	505.1
Improvements other than buildings	31.4	32.8	3.1	3.2	34.5	36.0
Equipment	17.6	17.0	2.2	2.5	19.8	19.5
Infrastructure	157.9	147.4	18.6	19.4	176.5	166.8
Construction in progress	257.3	260.7	10.7	3.1	268.0	263.8
Right-to-use assets	0.2	0.2	-	-	0.2	0.2
Landfill cells	-	-	5.3	5.8	5.3	5.8
<b>Total Capital Assets</b>	<b>\$ 1,067.5</b>	<b>\$ 1,053.5</b>	<b>\$ 49.4</b>	<b>\$ 44.2</b>	<b>\$ 1,117.0</b>	<b>\$ 1,097.6</b>

Additional information on the Borough's capital assets can be found on pages 47-48 this report.

**Capital Assets Fiscal Year 2024**  
(Governmental & Business type) (net of depreciation)



**Long-term Debt**

At the end of the current fiscal year, the Borough had total debt outstanding of \$260,320,806. Of this amount, \$188,620,000 was bonded and backed by the full faith and credit of the Borough. The Certificates of Participation had an outstanding balance of \$9,580,000. The remaining debt consists of ADEC loans, landfill closure costs, accrued leave, lease liability, insurance claims incurred but not reported, USDA Note Payable, and FTA Liability.

**Matanuska-Susitna Borough Outstanding Debt**  
(in millions of dollars)

	Governmental Activities		Business-Type Activities		Total Activities	
	2024	2023	2024	2023	2024	2023
General obligation bonds	\$ 188.6	\$ 210.7	\$ -	\$ 0.7	\$ 188.6	\$ 211.4
Certificates of participation	9.6	10.9	-	-	9.6	10.9
Other	44.4	46.6	17.8	17.5	62.1	64.1
<b>Total Outstanding Debt</b>	<b>\$ 242.7</b>	<b>\$ 268.3</b>	<b>\$ 17.8</b>	<b>\$ 18.2</b>	<b>\$ 260.3</b>	<b>\$ 286.5</b>

Additional information on the Borough's long-term debt can be found on pages 51-54 of this report.



## Economic Factors and the Next Year's Budget and Rates

In setting the budgets for fiscal year 2025, the Borough considered a number of issues with Borough-wide impact, among them:

- A sufficient level of funding necessary to meet the needs of Borough residents, visitors and communities.
- A continued reduction in the historical variance between budget and actual revenues and expenditures.
- Maintenance of the Borough's financial condition including compliance with the Borough's fund balance policy.
- The highest level of local educational funding that Borough residents can reasonably afford and sustain and as allowed by state law.
- A high quality capital and operational maintenance program that ensures the continued use and economic value of Borough assets.
- Maintenance of the Borough's bond rating.

All of these factors were considered in preparing the Borough's budget for fiscal year 2025. As a result, the fiscal year 2025 budget is 8.748 mills for the General Fund tax rate, an increase of 0.352 mills. The non-areawide mill rate decreased to 0.380 mills, a decrease of 0.007 mills in the fiscal year 2025 budget.

## Requests for Information

This financial report is designed to provide a general overview of the Borough's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Director of Finance, Matanuska-Susitna Borough, 350 East Dahlia Avenue, Palmer, Alaska 99645-6411.

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**BASIC FINANCIAL  
STATEMENTS**



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## Statement of Net Position

June 30, 2024	Primary Government		Component Unit	
	Governmental Activities	Business-Type Activities	Total	School District
<b>Assets and Deferred Outflows of Resources</b>				
<b>Assets</b>				
Cash and investments	\$ 256,633,056	\$ 22,566,952	\$ 279,200,008	\$ 48,316,359
Prepaid items	2,230,361	631,095	2,861,456	5,165,758
Receivables, net of allowance:				
Intergovernmental	5,136,267	3,415,592	8,551,859	16,812,620
Property and excise taxes	6,074,773	-	6,074,773	-
Accounts	-	979,613	979,613	-
Ambulance	2,023,364	-	2,023,364	-
Land sales contracts	10,714	-	10,714	-
Leases receivable	208,801	-	208,801	-
Other	1,626,951	-	1,626,951	89,262
Accrued interest	680,135	-	680,135	-
Deposits	19,066	-	19,066	-
Inventory	180,232	-	180,232	4,225,288
Restricted cash and investments	2,606,225	3,016,533	5,622,758	-
Internal balances	6,073,830	(6,073,830)	-	-
Interfund loan payable	633,972	-	633,972	-
Land sales contracts receivable - long-term	163,457	-	163,457	-
Leases receivable, net of allowance - long-term	7,140,327	-	7,140,327	-
Net other postemployment benefits asset	21,285,149	1,001,028	22,286,177	-
Capital assets, not being depreciated	357,717,291	10,716,409	368,433,700	-
Capital assets, net of accumulated depreciation and amortization	709,788,359	38,638,914	748,427,273	-
<b>Non-current Assets</b>				
Deferred contribution (construction in progress)	-	-	-	5,627,624
Capital assets, net	-	-	-	15,739,641
Net OPEB asset	-	-	-	85,167,319
<b>Total Assets</b>	<b>1,380,232,330</b>	<b>74,892,306</b>	<b>1,455,124,636</b>	<b>181,143,871</b>
<b>Deferred Outflows of Resources</b>				
Unamortized deferred loss on bonds	2,046,656	-	2,046,656	-
Related to pensions	6,025,975	283,398	6,309,373	24,695,537
Related to other postemployment benefits	1,526,652	71,798	1,598,450	-
<b>Total Deferred Outflows of Resources</b>	<b>9,599,283</b>	<b>355,196</b>	<b>9,954,479</b>	<b>24,695,537</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 1,389,831,613</b>	<b>\$ 75,247,502</b>	<b>\$ 1,465,079,115</b>	<b>\$ 205,839,408</b>
<b>Liabilities, Deferred Inflows of Resources and Net Position</b>				
<b>Liabilities</b>				
Accounts, contracts and retentions payable	\$ 9,785,767	\$ 4,927,418	\$ 14,713,185	\$ 9,266,991
Accrued payroll and related liabilities	1,873,485	-	1,873,485	3,165,499
Other liabilities	557,037	-	557,037	-
Deposits	244,389	-	244,389	-
Unearned revenue	14,220,453	4,740,959	18,961,412	237,913

See accompanying notes to the basic financial statements.

Exhibit A-1, continued

Statement of Net Position, continued

June 30, 2024	Primary Government		Total	Component Unit
	Governmental Activities	Business-Type Activities		School District
Accrued interest payable	2,678,900	13,797	2,692,697	-
<b>Liabilities, continued</b>				
Noncurrent liabilities:				
Due within one year:				
Accrued leave	\$ 4,086,461	\$ 137,314	\$ 4,223,775	\$ 2,763,685
Bonds and certificates of participation	22,645,000	-	22,645,000	-
Loans payable	348,012	597,895	945,907	-
Note payable	186,991	-	186,991	-
Insurance claims incurred but not reported and claims payable	3,470,238	-	3,470,238	972,664
Lease liabilities	23,494	-	23,494	2,116,982
Subscription liabilities	-	-	-	1,304,673
Due in more than one year:				
Accrued leave	169,288	-	169,288	1,623,117
Bonds and certificates of participation, net of premium	189,453,928	-	189,453,928	-
Loans payable	7,316,145	9,653,868	16,970,013	-
Note payable	5,589,426	-	5,589,426	-
Lease liabilities	153,716	-	153,716	6,376,110
Subscription liabilities	-	-	-	2,543,296
FTA liability	9,287,929	-	9,287,929	-
Net pension liability	45,192,897	2,125,395	47,318,292	149,907,498
Landfill closure costs payable	-	7,376,260	7,376,260	-
<b>Total Liabilities</b>	<b>317,283,556</b>	<b>29,572,906</b>	<b>346,856,462</b>	<b>180,278,428</b>
<b>Deferred Inflows of Resources</b>				
Taxes collected in advance	2,254,389	-	2,254,389	-
Unamortized deferred gain on bonds	597,209	-	597,209	-
Related to leases	7,223,982	-	7,223,982	-
Related to other postemployment benefits	1,111,981	52,295	1,164,276	3,999,740
<b>Total Deferred Inflows of Resources</b>	<b>11,187,561</b>	<b>52,295</b>	<b>11,239,856</b>	<b>3,999,740</b>
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>328,471,117</b>	<b>29,625,201</b>	<b>358,096,318</b>	<b>184,278,168</b>
<b>Net Position</b>				
Net investment in capital assets	843,350,386	39,103,560	882,453,946	9,026,204
Restricted	-	-	-	3,389,851
Unrestricted	218,010,110	6,518,741	224,528,851	9,145,185
<b>Total Net Position</b>	<b>1,061,360,496</b>	<b>45,622,301</b>	<b>1,106,982,797</b>	<b>21,561,240</b>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<b>\$ 1,389,831,613</b>	<b>\$ 75,247,502</b>	<b>\$ 1,465,079,115</b>	<b>\$ 205,839,408</b>

See accompanying notes to the basic financial statements.

Statement of Activities

Year Ended June 30, 2024	Program Revenues				Net (Expense) Revenue and Changes in Net Position			Component Unit School District
	Expenses	Charges for Services	Operating Grants & Contributions	Capital Grants & Contributions	Primary Government		Total	
					Governmental Activities	Business-Type Activities		
<b>Primary Government</b>								
Governmental activities:								
General government	\$ 25,452,826	\$ 1,605,167	\$ 132,534	\$ 57,281	\$ (23,657,844)	\$ -	\$ (23,657,844)	
Public works	4,892,973	14,250	42,497	5,014,694	178,468	-	178,468	
Emergency services	36,563,146	6,100,592	280,372	3,150,836	(27,031,346)	-	(27,031,346)	
Public services	42,861,866	2,722,449	2,854,694	7,644,581	(29,640,142)	-	(29,640,142)	
Education	89,404,468	-	18,333,455	-	(71,071,013)	-	(71,071,013)	
Interest	7,269,439	-	-	-	(7,269,439)	-	(7,269,439)	
<b>Total governmental activities</b>	<b>206,444,718</b>	<b>10,442,458</b>	<b>21,643,552</b>	<b>15,867,392</b>	<b>(158,491,316)</b>	<b>-</b>	<b>(158,491,316)</b>	
Business-type activities:								
Solid waste	10,408,234	12,594,287	(4,591)	-	-	2,181,462	2,181,462	
Port	1,879,033	227,557	722,255	3,747,794	-	2,818,573	2,818,573	
<b>Total business-type activities</b>	<b>12,287,267</b>	<b>12,821,844</b>	<b>717,664</b>	<b>3,747,794</b>	<b>-</b>	<b>5,000,035</b>	<b>5,000,035</b>	
<b>Total Primary Government</b>	<b>218,731,985</b>	<b>23,264,302</b>	<b>22,361,216</b>	<b>19,615,186</b>	<b>(158,491,316)</b>	<b>5,000,035</b>	<b>(153,491,281)</b>	
Component Unit School District	\$ 318,983,643	\$ 1,080,092	\$ 77,393,799	\$ 1,175,874				\$ (239,333,878)
<b>General Revenues</b>								
Taxes:								
Property taxes					163,104,134	-	163,104,134	-
Excise taxes					10,777,164	-	10,777,164	-
Transient accommodation taxes					2,294,496	-	2,294,496	-
Contributions from primary government					-	-	-	71,389,589
Grants and entitlements not restricted to a specific purpose					6,944,567	-	6,944,567	181,652,002
Investment income					17,314,985	36,923	17,351,908	-
Gain on disposal of capital assets					20,559	500	21,059	-
Other					3,067,965	-	3,067,965	2,460,810
<b>Transfers</b>					(1,185,867)	1,185,867	-	-
<b>Total General Revenues and Transfers</b>					<b>202,338,003</b>	<b>1,223,290</b>	<b>203,561,293</b>	<b>255,502,401</b>
Change in Net Position					43,846,687	6,223,325	50,070,012	16,168,523
<b>Net Position (Deficit), beginning</b>					<b>1,017,513,809</b>	<b>39,398,976</b>	<b>1,056,912,785</b>	<b>5,392,717</b>
<b>Net Position (Deficit), ending</b>					<b>\$ 1,061,360,496</b>	<b>\$ 45,622,301</b>	<b>\$ 1,106,982,797</b>	<b>\$ 21,561,240</b>

See accompanying notes to the basic financial statements.

Governmental Funds  
Balance Sheet

June 30, 2024	Major Funds									Total Governmental Funds
	General	American Rescue Plan Act Recovery Funding Special Revenue	School Buildings Debt Service	Fronteras School Debt Service	School Projects Capital Project	Road Service Area Repairs Capital Project	Roads and Bridges Capital Project	Nonmajor Funds		
<b>Assets</b>										
Cash and investments	\$44,224,713	\$ 9,145,112	\$ 9,106,726	\$ -	\$20,224,363	\$ 30,476,599	41,268,211	\$ 82,218,505	\$ 236,664,229	
Prepaid items	\$ 698,519	-	-	-	-	-	770,574	761,268	2,230,361	
Receivables:										
Intergovernmental	637,912	-	-	-	390,383	107,792	1,362,743	2,637,437	5,136,267	
Property taxes, net of allowance	4,007,708	-	-	-	-	-	-	1,218,978	5,226,686	
Leases	-	-	-	186,991	-	-	-	21,810	208,801	
Ambulance, net of allowance	2,023,364	-	-	-	-	-	-	-	2,023,364	
Excise taxes	848,087	-	-	-	-	-	-	-	848,087	
Land sales contracts, net	-	-	-	-	-	-	-	10,714	10,714	
Accrued interest	680,135	-	-	-	-	-	-	-	680,135	
Other	1,118,111	-	-	-	-	-	-	508,840	1,626,951	
Due from other funds	7,451	-	-	-	-	-	-	-	7,451	
Advances to other funds	3,401,936	-	-	-	-	-	-	-	3,401,936	
Inventory	180,232	-	-	-	-	-	-	-	180,232	
Interfund loans receivable	450,000	-	-	-	-	-	-	2,735,894	3,185,894	
Land sales contracts receivable, long-term	-	-	-	-	-	-	-	163,457	163,457	
Leases receivable, long-term	-	-	-	5,589,165	-	-	-	1,551,162	7,140,327	
Restricted cash and investments	275,310	-	789	-	-	-	-	2,330,126	2,606,225	
<b>Total Assets</b>	<b>\$58,553,478</b>	<b>\$ 9,145,112</b>	<b>\$ 9,107,515</b>	<b>\$ 5,776,156</b>	<b>\$20,614,746</b>	<b>\$ 30,584,391</b>	<b>\$ 43,401,528</b>	<b>\$ 94,158,191</b>	<b>\$ 271,341,117</b>	
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>										
<b>Liabilities</b>										
Accounts, contracts and retentions payable	\$ 809,948	\$ 1,608,321	\$ -	\$ -	\$ 2,168,312	\$ 944,571	1,752,074	\$ 2,502,541	\$ 9,785,767	
Accrued payroll and related liabilities	1,873,485	-	-	-	-	-	-	-	1,873,485	
Other liabilities	320,678	-	-	-	-	-	-	-	320,678	
Deposits	-	-	-	-	-	-	-	244,389	244,389	
Unearned revenue	-	7,536,791	-	-	3,344,641	-	1,641,379	1,697,642	14,220,453	
Interfund loans payable	514,000	-	-	-	-	-	-	871,800	1,385,800	
<b>Total Liabilities</b>	<b>3,518,111</b>	<b>9,145,112</b>	<b>-</b>	<b>-</b>	<b>5,512,953</b>	<b>944,571</b>	<b>3,393,453</b>	<b>5,316,372</b>	<b>27,830,572</b>	
<b>Deferred Inflows of Resources</b>										
Special assessments	-	-	-	-	-	-	-	8,367	8,367	
Taxes collected in advance	2,254,389	-	-	-	-	-	-	-	2,254,389	
Delinquent property taxes	3,335,798	-	-	-	-	-	-	947,185	4,282,983	
Delinquent ambulance receivables	1,661,499	-	-	-	-	-	-	-	1,661,499	
Land sales receivables not yet due	-	-	-	-	-	-	-	366,779	366,779	
Leases receivable not yet due	-	-	-	5,776,156	-	-	-	1,447,826	7,223,982	

See accompanying notes to the basic financial statements.



Exhibit B-1 continued

**Governmental Funds  
Balance Sheet, continued**

June 30, 2024	Major Funds								Nonmajor Funds	Total Governmental Funds
	General	American Rescue Plan Act Recovery Funding Special Revenue	School Buildings Debt Service	Fronteras School Debt Service	School Projects Capital Project	Road Service Area Repairs Capital Project	Roads and Bridges Capital Project			
<b>Total Deferred Inflows of Resources</b>	7,251,686	-	-	5,776,156	-	-	-	-	2,770,157	15,797,999
<b>Total Liabilities and Deferred Inflows of Resources</b>	\$10,769,797	\$ 9,145,112	\$ -	\$ 5,776,156	\$ 5,512,953	\$ 944,571	\$ 3,393,453	\$ 8,086,529	\$ 43,628,571	
<b>Fund Balances</b>										
Nonspendable:										
Prepaid items and inventory	\$ 878,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,574	\$ 761,268	\$ 2,410,593
Long-term loan receivable	450,000	-	-	-	-	-	-	-	-	450,000
Advances to other funds	3,401,936	-	-	-	-	-	-	-	-	3,401,936
Restricted:										
Debt service	275,310	-	789	-	-	-	-	-	1,890,011	2,166,110
Committed:										
Long-term loans receivable	-	-	-	-	-	-	-	-	2,735,894	2,735,894
Land management	-	-	-	-	-	-	-	-	1,184,131	1,184,131
Self-insurance	1,000,000	-	-	-	-	-	-	-	100,000	1,100,000
Accrued leave	250,000	-	-	-	-	-	-	-	30,000	280,000
Assembly projects	25,217	-	-	-	-	-	-	-	-	25,217
Major repairs and renovations	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Emergency response	1,250,000	-	-	-	-	-	-	-	-	1,250,000
Fund balance stabilization	25,000,000	-	-	-	-	-	-	-	-	25,000,000
Assigned:										
Subsequent year appropriations	-	-	-	-	-	-	-	-	31,108,155	31,108,155
Subsequent year expenditures	-	-	-	-	-	-	-	-	9,403,012	9,403,012
Service areas	-	-	-	-	-	-	-	-	593,853	593,853
Land management	-	-	-	-	-	-	-	-	981,749	981,749
Debt service	-	-	9,106,726	-	-	-	-	-	5,113,810	14,220,536
Capital projects	-	-	-	-	15,101,793	29,639,820	39,237,501	-	32,169,779	116,148,893
Unassigned (deficit)	14,252,467	-	-	-	-	-	-	-	-	14,252,467
<b>Total Fund Balances</b>	47,783,681	-	9,107,515	-	15,101,793	29,639,820	40,008,075	-	86,071,662	227,712,546
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	\$58,553,478	\$ 9,145,112	\$ 9,107,515	\$ 5,776,156	\$20,614,746	\$ 30,584,391	\$ 43,401,528	\$ 94,158,191	\$ 271,341,117	

See accompanying notes to the basic financial statements.

**Reconciliation of Governmental Funds Balance Sheet  
to Statement of Net Position  
June 30, 2024**

Total fund balances for governmental funds		\$ 227,712,546
Total net position reported for governmental activities in the Statement of Net Position is different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. These assets, net of accumulated depreciation consist of:		
Land and land improvements	20,812,442	
Rights of way	79,558,414	
Construction in progress	257,346,435	
Buildings and improvements	778,436,273	
Improvements other than buildings	50,478,502	
Equipment	61,255,962	
Infrastructure	309,996,737	
Right-to-use assets	197,005	
Accumulated depreciation and amortization	<u>(490,576,120)</u>	
Total capital assets		1,067,505,650
The PERS ARHCT, RMP, and ODD OPEB plans have been funded in excess of required contributions. This asset is not a financial resource and therefore it is not reported in the funds.		21,285,149
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds. These assets consist of:		
Property taxes receivable	4,282,983	
Special assessments receivable	8,367	
Ambulance receivables	1,661,499	
Land sales contracts receivable	<u>366,779</u>	
Total long-term assets		6,319,628
Deferred outflows of resources represent costs applicable to future periods, and therefore are not reported in the governmental funds.		
Unamortized deferred loss on bonds	2,046,656	
Pension related	6,025,975	
Pension and other postemployment benefits related	<u>1,526,652</u>	
Total deferred outflows of resources		9,599,283
Internal service funds are used by the Borough to charge the cost of certain activities, such as insurance, to individual funds. The assets and liabilities of the internal service funds are included in the governmental activities in the Statement of Net Position.		17,667,617
Certain deferred inflows of resources represent resources or benefits applicable to future periods and therefore are not reported in the governmental funds.		
Unamortized deferred gain on bonds	<u>(597,209)</u>	(1,709,190)
Long-term liabilities, including bonds payable, accrued leave, and net pension liability are not due and payable in the current period and, therefore, are not reported as fund liabilities. These liabilities consist of:		
Bonds, loans payable, notes payable and certificates of participation	(211,528,574)	
Unamortized bond premium	(13,898,928)	
Lease payable	(177,210)	
FTA liability	(9,287,929)	
Accrued interest payable	(2,678,900)	
Accrued leave	(4,255,749)	
Net pension liability	(45,192,897)	
Total long-term liabilities		<u>(287,020,187)</u>
<b>Total Net Position of Governmental Activities</b>		<b><u>\$ 1,061,360,496</u></b>

*See accompanying notes to the basic financial statements.*

**Governmental Funds  
Statement of Revenues, Expenditures, and Changes in Fund Balances**

Year Ended June 30, 2024	Major Funds							Nonmajor Funds	Total Governmental Funds
	General	American Rescue Plan Act Recovery Funding Special Revenue	School Buildings Debt Service	Fronteras School Debt Service	School Projects Capital Project	Road Service Area Repairs Capital Project	Roads and Bridges Capital Project		
<b>Revenues</b>									
Taxes	\$ 125,520,982	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,662,749	\$ 177,183,731
Intergovernmental	25,404,073	7,765,470	-	-	2,188,733	351,090	3,204,119	5,972,187	44,885,672
Charges for services	6,641,676	-	-	-	-	-	-	3,043,291	9,684,967
Investment income	16,381,462	-	28,393	-	-	-	659,318	226,288	17,295,461
Interest on land sales	-	-	-	-	-	-	-	54,068	54,068
Other	-	-	-	393,300	-	-	-	2,320,478	2,713,778
<b>Total Revenues</b>	<b>173,948,193</b>	<b>7,765,470</b>	<b>28,393</b>	<b>393,300</b>	<b>2,188,733</b>	<b>351,090</b>	<b>3,863,437</b>	<b>63,279,061</b>	<b>251,817,677</b>
<b>Expenditures</b>									
Current:									
General government	26,085,539	-	-	-	-	-	-	530,077	26,615,616
Public works	4,946,351	-	-	-	-	-	-	46,527	4,992,878
Emergency services	14,739,838	-	-	-	-	-	-	20,132,221	34,872,059
Public services	5,013,165	-	-	-	-	10,356,498	80,198	23,289,146	38,739,007
Education	72,846,519	-	-	-	2,772,361	-	-	68,750	75,687,630
Debt service									
Principal	-	-	19,145,000	180,344	-	-	-	4,262,340	23,587,684
Interest	-	-	5,969,586	212,956	-	-	-	2,622,541	8,805,083
Capital outlay	-	4,489,352	-	-	12,996,799	572,590	5,191,294	13,552,561	36,802,596
<b>Total Expenditures</b>	<b>123,631,412</b>	<b>4,489,352</b>	<b>25,114,586</b>	<b>393,300</b>	<b>15,769,160</b>	<b>10,929,088</b>	<b>5,271,492</b>	<b>64,504,163</b>	<b>250,102,553</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>50,316,781</b>	<b>3,276,118</b>	<b>(25,086,193)</b>	<b>-</b>	<b>(13,580,427)</b>	<b>(10,577,998)</b>	<b>(1,408,055)</b>	<b>(1,225,102)</b>	<b>1,715,124</b>
<b>Other Financing Sources (Uses)</b>									
Sale of capital assets	33,914	-	-	-	-	-	-	4,674	38,588
Insurance recovery	-	-	-	-	-	-	-	292,893	292,893
Transfers in	307,429	-	19,721,396	-	-	12,727,581	-	26,600,634	59,357,040
Transfers out	(35,554,995)	(3,276,118)	-	-	(539,338)	(343,449)	(233,325)	(20,592,391)	(60,539,616)
<b>Net Other Financing Sources (Uses)</b>	<b>(35,213,652)</b>	<b>(3,276,118)</b>	<b>19,721,396</b>	<b>-</b>	<b>(539,338)</b>	<b>12,384,132</b>	<b>(233,325)</b>	<b>6,305,810</b>	<b>(851,095)</b>
<b>Net Change in Fund Balances</b>	<b>15,103,129</b>	<b>-</b>	<b>(5,364,797)</b>	<b>-</b>	<b>(14,119,765)</b>	<b>1,806,134</b>	<b>(1,641,380)</b>	<b>5,080,708</b>	<b>864,029</b>
<b>Fund Balances, beginning</b>	<b>32,680,552</b>	<b>-</b>	<b>14,472,312</b>	<b>-</b>	<b>29,221,558</b>	<b>27,833,687</b>	<b>41,649,455</b>	<b>80,990,954</b>	<b>226,848,518</b>
<b>Fund Balances, ending</b>	<b>\$ 47,783,681</b>	<b>\$ -</b>	<b>\$ 9,107,515</b>	<b>\$ -</b>	<b>\$ 15,101,793</b>	<b>\$ 29,639,820</b>	<b>\$ 40,008,075</b>	<b>\$ 86,071,662</b>	<b>\$ 227,712,546</b>

See accompanying notes to the basic financial statements.

Exhibit B-4

**Reconciliation of Change in Fund Balances of Governmental Funds  
to Statement of Activities  
Year Ended June 30, 2024**

Net change in fund balances - total governmental funds	\$	864,029	
The change in net position reported for governmental activities in the Statement of Activities is different because:			
Governmental funds report capital outlays as expenditures. However on the Statement of Activities, depreciation and amortization expense is recognized to allocate the cost of these items over their estimated useful lives. This is the amount by which capital outlays exceeded depreciation and amortization.			
Capital outlay		43,191,902	
Depreciation and amortization		<u>(29,074,031)</u>	14,117,871
The net effect of various transactions involving capital assets (i.e. sales, trade-ins and donations) is to decrease net position			
			(18,029)
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.			
Decrease in delinquent property taxes receivable	\$	(1,007,987)	
Increase in delinquent ambulance receivables		757,491	
Increase in special assessments		50	
Increase in deferred land sales receivable		<u>7,226</u>	(243,220)
The issuance of long-term debt (e.g., bonds, loans) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items:			
Amortization of deferred loss on bonds		(557,927)	
Amortization of deferred gain on bonds		69,340	
Amortization of bond premium		1,985,589	
Payments on debt principal		<u>23,607,138</u>	25,104,140
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.			
Increase in accrued leave		(169,288)	
Decrease in accrued interest payable		38,642	
Net decrease in net pension liability and related deferred accounts		636,076	
Net increase in net OPEB asset and related deferred accounts		<u>3,198,389</u>	3,703,819
Internal service funds are used by management to charge the costs of insurance to individual funds. Net loss of these activities is reported with governmental activities.			
			<u>318,077</u>
Change in Net Position of Governmental Activities	\$		<u>43,846,687</u>

*See accompanying notes to the basic financial statements.*

**Proprietary Funds  
Statement of Net Position**

June 30, 2024	Major Enterprise Funds		Total Enterprise Funds	Internal Service Funds
	Solid Waste	Port		
<b>Assets and Deferred Outflows of Resources</b>				
<b>Current Assets</b>				
Cash and investments	\$ 22,566,952	\$ -	\$ 22,566,952	\$ 19,968,827
Receivables:				
Accounts	979,676	-	979,676	-
Allowance for doubtful accounts	(63)	-	(63)	-
Interfund loans receivable	-	-	-	649,972
Intergovernmental	-	3,415,592	3,415,592	-
Deposits with others	-	-	-	19,066
Prepaid	629,607	1,488	631,095	-
<b>Total Current Assets</b>	<b>24,176,172</b>	<b>3,417,080</b>	<b>27,593,252</b>	<b>20,637,865</b>
<b>Noncurrent Assets</b>				
Restricted cash and investments - landfill closure	3,016,533	-	3,016,533	-
Interfund loans receivable - long-term	-	-	-	855,800
Net other postemployment benefits asset	924,475	76,553	1,001,028	-
Capital Assets:				
Buildings	8,129,593	7,940,648	16,070,241	-
Improvements other than buildings	4,442,113	-	4,442,113	-
Equipment	4,652,544	48,495	4,701,039	-
Landfill cells	14,536,872	-	14,536,872	-
Infrastructure	-	33,321,302	33,321,302	-
Construction in progress	5,987,401	4,729,008	10,716,409	-
Total capital assets	37,748,523	46,039,453	83,787,976	-
Accumulated depreciation and amortization	(16,491,787)	(17,940,866)	(34,432,653)	-
Net capital assets	21,256,736	28,098,587	49,355,323	-
<b>Total Noncurrent Assets</b>	<b>25,197,744</b>	<b>28,175,140</b>	<b>53,372,884</b>	<b>855,800</b>
<b>Total Assets</b>	<b>49,373,916</b>	<b>31,592,220</b>	<b>80,966,136</b>	<b>21,493,665</b>
<b>Deferred Outflows of Resources</b>				
Related to pensions	261,725	21,673	283,398	-
Related to other postemployment benefits	66,307	5,491	71,798	-
<b>Total Deferred Outflows of Resources</b>	<b>328,032</b>	<b>27,164</b>	<b>355,196</b>	<b>-</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 49,701,948</b>	<b>\$ 31,619,384</b>	<b>\$ 81,321,332</b>	<b>\$ 21,493,665</b>

See accompanying notes to the basic financial statements.

Exhibit C-1, continued

**Proprietary Funds  
Statement of Net Position, continued**

June 30, 2024	Major Enterprise Funds		Total Enterprise Funds	Internal Service Funds
	Solid Waste	Port		
<b>Liabilities, Deferred Inflows of Resources and Net Position</b>				
<b>Current Liabilities</b>				
Accounts payable	\$ 2,705,561	\$ 2,221,857	\$ 4,927,418	\$ -
Accrued leave	127,911	9,403	137,314	-
Unearned revenue	-	4,740,959	4,740,959	-
Due to General Fund	-	-	-	7,451
Accrued interest payable	13,797	-	13,797	-
Current portion:				
Loans payable	597,895	-	597,895	21,377
Insurance claims incurred but not reported and claims payable	-	-	-	3,470,238
HRA liability	-	-	-	236,359
<b>Total Current Liabilities</b>	<b>3,445,164</b>	<b>6,972,219</b>	<b>10,417,383</b>	<b>3,735,425</b>
<b>Noncurrent Liabilities</b>				
Interfund loans payable	-	2,671,894	2,671,894	-
Loans payable	9,653,868	-	9,653,868	90,623
Advances from General Fund	-	3,401,936	3,401,936	-
Net pension liability	1,962,857	162,538	2,125,395	-
Landfill closure costs payable	7,376,260	-	7,376,260	-
<b>Total Noncurrent Liabilities</b>	<b>18,992,985</b>	<b>6,236,368</b>	<b>25,229,353</b>	<b>90,623</b>
<b>Total Liabilities</b>	<b>22,438,149</b>	<b>13,208,587</b>	<b>35,646,736</b>	<b>3,826,048</b>
<b>Deferred Inflows of Resources</b>				
Related to other postemployment benefits	48,296	3,999	52,295	-
<b>Net Position</b>				
Net investment in capital assets	11,004,973	28,098,587	39,103,560	-
Unrestricted (deficit)	16,210,530	(9,691,789)	6,518,741	17,667,617
<b>Total Net Position</b>	<b>27,215,503</b>	<b>18,406,798</b>	<b>45,622,301</b>	<b>17,667,617</b>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<b>\$ 49,701,948</b>	<b>\$ 31,619,384</b>	<b>\$ 81,321,332</b>	<b>\$ 21,493,665</b>

See accompanying notes to the basic financial statements.

**Proprietary Funds**  
**Statement of Revenues, Expenses, and Changes in Net Position**

Year Ended June 30, 2024	Major Enterprise Funds		Total Enterprise Funds	Internal Service Funds
	Solid Waste	Port		
<b>Operating Revenues</b>				
Intragovernmental	\$ -	\$ -	\$ -	\$ 12,766,867
Charges for services	12,594,287	227,557	12,821,844	-
Interest on loans	-	-	-	42,271
Employee contributions	-	-	-	5,422,917
<b>Total Operating Revenues</b>	12,594,287	227,557	12,821,844	18,232,055
<b>Operating Expenses</b>				
Landfill operations	5,900,545	-	5,900,545	-
Transfer sites	3,073,639	-	3,073,639	-
Dock operations	-	807,531	807,531	-
Claims	-	-	-	14,731,962
Depreciation and amortization	1,299,902	1,066,200	2,366,102	-
Administrative fees	75,297	-	75,297	2,895,736
Premium	-	-	-	302,513
<b>Total Operating Expenses</b>	10,349,383	1,873,731	12,223,114	17,930,211
<b>Operating Income (Loss)</b>	2,244,904	(1,646,174)	598,730	301,844
<b>Nonoperating Revenues (Expenses)</b>				
Intergovernmental - State sources:				
PERS relief	(4,591)	14,555	9,964	-
Debt service reimbursement	-	707,700	707,700	-
Gain on disposal of capital assets	500	-	500	-
Investment income	36,923	-	36,923	19,524
Interest expense	(58,851)	(5,302)	(64,153)	-
Federal	-	3,747,794	3,747,794	-
<b>Net Nonoperating Revenues (Expenses)</b>	(26,019)	4,464,747	4,438,728	19,524
<b>Income (Loss) Before Transfers</b>	2,218,885	2,818,573	5,037,458	321,368
Transfers in	188,867	997,000	1,185,867	-
Transfers out	-	-	-	(3,291)
<b>Change in Net Position</b>	2,407,752	3,815,573	6,223,325	318,077
<b>Net Position, beginning</b>	24,807,751	14,591,225	39,398,976	17,349,540
<b>Net Position, ending</b>	\$ 27,215,503	\$ 18,406,798	\$ 45,622,301	\$ 17,667,617

See accompanying notes to the basic financial statements.

Exhibit C-3

**Proprietary Funds  
Statement of Cash Flows**

Year Ended June 30, 2024	Major Enterprise Funds		Total Enterprise Funds	Internal Service Funds
	Solid Waste	Port		
<b>Cash Flows from (for) Operating Activities</b>				
Receipts from customers	\$ 12,495,229	\$ 227,557	\$ 12,722,786	\$ -
Receipts from employees and other	-	-	-	5,422,917
Payments to suppliers	(6,066,608)	(682,544)	(6,749,152)	-
Payments to employees	(2,979,495)	(266,706)	(3,246,201)	-
Payments for interfund services used	(75,297)	-	(75,297)	-
Payments for interfund services provided	-	-	-	12,766,867
Principal payments received on loans	-	-	-	123,165
Issuance of new loans	-	-	-	(375,198)
Interest payments received on loans	-	-	-	42,271
Principal payments on loans payable	-	-	-	29,834
Payments for claims and services	-	-	-	(18,151,892)
Increase in HRA liability	-	-	-	236,359
<b>Net cash flows from (for) operating activities</b>	<b>3,373,829</b>	<b>(721,693)</b>	<b>2,652,136</b>	<b>94,323</b>
<b>Cash Flows from Noncapital Financing Activities</b>				
Interfund loan paid	-	-	-	7,451
Increase in due to General Fund	-	(3,397,614)	(3,397,614)	-
Transfers in	-	997,000	997,000	-
Transfers out	-	-	-	(3,291)
<b>Net cash flows from noncapital financing activities</b>	<b>-</b>	<b>(2,400,614)</b>	<b>(2,400,614)</b>	<b>4,160</b>
<b>Cash Flows for Capital and Related Financing Activities</b>				
Capital contributions received	-	5,384,451	5,384,451	-
Purchases of property, plant and equipment	(2,321,348)	-	(2,321,348)	-
Sales of capital assets	500	-	500	-
Principal and interest paid on bonds and loans	(407,139)	(708,750)	(1,115,889)	-
Additions to property, plan, and equipment	-	(2,261,094)	(2,261,094)	-
Debt service reimbursement	-	707,700	707,700	-
<b>Net cash flows for capital and related financing activities</b>	<b>(2,727,987)</b>	<b>3,122,307</b>	<b>394,320</b>	<b>-</b>
<b>Cash Flows from Investing Activities - investment income</b>	<b>36,923</b>	<b>-</b>	<b>36,923</b>	<b>19,524</b>
<b>Net Increase (Decrease) in Cash and Investments</b>	<b>682,765</b>	<b>-</b>	<b>682,765</b>	<b>(9,843)</b>
<b>Cash and Investments, beginning</b>	<b>23,987,812</b>	<b>-</b>	<b>23,987,812</b>	<b>19,978,670</b>
<b>Cash and Investments, ending</b>	<b>\$ 24,670,577</b>	<b>\$ -</b>	<b>\$ 24,670,577</b>	<b>\$ 19,968,827</b>
<b>Reconciliation of Operating Income (Loss) to Net Cash Flows from (for) Operating Activities</b>				
Operating income (loss)	\$ 2,244,904	\$ (1,646,174)	\$ 598,730	\$ 301,844
Adjustments to reconcile operating income (loss) to net cash flows from (for) operating activities:				
Depreciation and amortization	1,299,902	1,066,200	2,366,102	-
Noncash expense - PERS relief	(4,591)	14,555	9,964	-
(Increase) decrease in assets and deferred outflows of resources:				
Accounts receivable	(99,058)	-	(99,058)	-
Loans receivable	-	-	-	(252,033)
Prepaid	-	(1,488)	(1,488)	-
Net other postemployment benefits asset	(133,335)	(10,946)	(144,281)	-
Deferred outflows of resources related to pensions	(19,880)	(1,617)	(21,497)	-
Deferred outflows of resources related to other postemployment benefits	9,814	821	10,635	-
Increase (decrease) in liabilities and deferred inflows of resources:				
Accounts payable	95,525	(147,904)	(52,379)	-
Accrued leave	(269)	6,088	5,819	-
Loans payable	-	-	-	29,834
HRA liability recorded	-	-	-	236,359
Insurance claims incurred but not reported and claims payable	-	-	-	(221,680)
Net pension liability	13,266	865	14,131	-
Deferred inflows of resources related to other postemployment benefits	-	(2,093)	(2,093)	-
<b>Net Cash Flows from (for) Operating Activities</b>	<b>\$ 3,406,278</b>	<b>\$ (721,693)</b>	<b>\$ 2,684,585</b>	<b>\$ 94,324</b>

See accompanying notes to the basic financial statements.



Exhibit D-1

**Fiduciary Fund - Road, Gas Line and Community Water Custodial Fund  
Statement of Fiduciary Net Position**

June 30, 2024

**Assets**

Cash and assessments	\$	500,960
Special assessments receivable		1,597,873

<b>Total Assets</b>	<b>\$</b>	<b>2,098,833</b>
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**Liabilities**

Deposits	\$	213
Interfund loan payable-gas lines		633,972
Bonds payable - gas lines		200,231
Bonds payable - road improvements		469,800

<b>Total Liabilities</b>		<b>1,304,216</b>
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<b>Net Position - restricted</b>	<b>\$</b>	<b>794,617</b>
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<b>Total Liabilities and Net Position</b>	<b>\$</b>	<b>2,098,833</b>
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*See accompanying notes to the basic financial statements.*

Exhibit D-2

**Fiduciary Fund - Road, Gas Line and Community Water Custodial Fund  
Statement of Changes in Fiduciary Net Position**

*Year Ended June 30, 2024*

<b>Additions</b>	
Special assessments	\$ 196,613
<b>Deductions</b>	
Public services	175,341
<b>Change in Net Position</b>	21,272
<b>Net Position, beginning</b>	773,345
<b>Net Position, ending</b>	\$ 794,617

*See accompanying notes to the basic financial statements.*

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June 30, 2024

## 1. Summary of Significant Accounting Policies

The Matanuska-Susitna Borough (Borough) was incorporated January 1, 1964, under the provisions of Alaska Statutes, Title 29, as amended, as a second-class borough. The Borough operates under an assembly/manager form of government and provides the following services: general administrative, education, planning and zoning, animal care and regulation and, as approved by the citizens, road services, fire services, library, sanitary landfill and flood control.

The accounting policies of the Borough conform to accounting principles generally accepted in the United States of America, as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant policies.

### Reporting Entity

The financial statements of the reporting entity include those of the Borough (primary government) and its discretely presented component unit, the Matanuska-Susitna Borough School District (School District). The School District is responsible for elementary and secondary education within the Borough. The members of the School Board are elected by the voters; however, the Borough is financially accountable for the School District. The School District is required by Borough Code to submit an annual budget to the Matanuska-Susitna Borough Assembly (Assembly) for approval and is prohibited from incurring expenditures or obligations in excess of the maximum amount approved by the Assembly. The School District is fiscally dependent upon the Borough because the Assembly approves the total annual School District budget, levies the necessary taxes to pay the required local contribution, and approves the issuance of any bonded debt, and is ultimately responsible for payment of such bonded debt. The financial data of the School District is included in the Borough's financial statements and is accounted for as a discretely presented component unit.

The School District is reported in a separate column of the government-wide financial statements to emphasize that it is legally separate from the Borough. Copies of the School District's independent financial statements may be requested from the School District at 501 North Gulkana St., Palmer, Alaska, 99645.

No other entities exist in which the Borough has accountability for fiscal matters, scope of public services or special financing relationships.

### Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information about the Borough and its component unit. These statements include the financial activities of the overall government, except for fiduciary activities. As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are allocated administration fees and charges between the enterprise funds and the various other funds and departments. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely primarily on fees and charges to external parties.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) fees, fines and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements. All remaining governmental funds are aggregated and reported as nonmajor funds under accounting principles generally accepted in the United States of America. The internal service funds are combined into a single aggregated presentation in the proprietary fund financial statements.



## Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Proprietary funds distinguish *operating revenues* and expenses from *nonoperating items*. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for sales and services and to other Borough departments for services provided. Operating expenses for the proprietary funds include the costs of service, administrative expenses and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental fund financial statements are reported using the current financial resources measurement focus and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. *Measurable* means that amounts can be reasonably determined within the current period. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Borough considers property tax revenues to be available if they are collected within 60 days after year-end. All other revenues besides property taxes are considered available if collected within 180 days after year-end. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to accrued leave, pension and other postemployment benefits are recorded when payment is due. General capital asset acquisitions are reported as expenditures in the governmental funds. The issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property and other taxes, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue in the current period. All other revenue items are considered to be measurable and available only when received by the government.

The Borough reports the following major funds:

### Major Governmental Funds

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be reported in another fund.

The *School Buildings Debt Service Fund* accounts for activities relating to the issuance and servicing of general obligation debt associated with school facilities

The *Fronteras School Debt Service Fund* accounts for activities relating to the servicing of a note payable to the U.S. Department of Agriculture and receipt of lease payments associated with the Fronteras Charter School.

The *American Rescue Plan Act (ARPA) Recovery Funding Special Revenue Fund* accounts for activities relating to the ARPA Recovery funding received by the Borough.

The *School Projects Capital Project Fund* accounts for activities relating to the construction, renovation, and renewal of school facilities throughout the Borough.

The *Road Service Area Repairs Capital Project Fund* accounts for activities related to construction, renovation, and renewal of roads in different service areas throughout the Borough.

The *Roads and Bridges Capital Project Fund* accounts for activities related to construction, renovation, and renewal of roads in different service areas throughout the Borough.

### Major Proprietary Funds

The *Solid Waste Enterprise Fund* accounts for activities relating to operations of the Borough's sanitary landfill.

The *Port Enterprise Fund* accounts for activities relating to operations of the port.

In addition, the Borough reports the following fund types:

**Governmental Fund Types**

Special Revenue Fund – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes.

Debt Service Fund – The Debt Service Funds are used to account for the accumulation of resources for and the payment of general long-term obligation principal, interest and related costs.

Capital Project Fund – Capital Project Funds are used to account for financing resources to be used for acquisition or construction of major capital facilities.

**Proprietary Fund Type**

Internal Service Funds – The Borough reports on eight Internal Service Funds. Four of the funds make low interest loans to other funds of the Borough and the other four account for self-insurance activities involving health, unemployment, workers' compensation, and property and casualty insurance.

**Fiduciary Fund Type**

Custodial Fund-The Borough reports one fiduciary fund. This fund accounts for nonrecourse special assessment bonds to finance road, water or gas line improvements in local improvement districts within the Borough.

**Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, deferred inflows of resources, and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

**Budgets and Budgetary Accounting**

The Borough follows these procedures in establishing the budgetary data reflected in the basic financial statements:

2. Prior to or on the third Tuesday of April, the Borough Manager submits to the Assembly a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
3. Public hearings are conducted to obtain taxpayer comments.
4. Prior to June 1, the budget is legally enacted through passage of an ordinance by the Borough Assembly.
5. The Borough Manager is authorized to transfer budgeted amounts within a department within any fund; however, any revisions that alter the total budget of any department of any fund or the total expenditures of any fund must be approved by the Assembly. Expenditures may not legally exceed appropriations at the department level. Appropriations lapse at year-end for all funds except capital project funds.
6. Formal budgetary integration is employed as a management control device during the year for the General Fund and Special Revenue Funds. Formal budgetary integration is not employed for the Debt Service Funds because effective budgetary control is alternatively achieved through general obligation bond indenture provisions. The General Fund and Special Revenue Funds, except for the CARES Act Funding, ARPA Recovery Funding, Property Tax, and Road, Gas Line and Community Water Special Revenue Funds, have legally adopted annual budgets.
7. Budgets for the General Fund and Special Revenue Funds are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Budgeted amounts are as originally adopted, or as amended, by the Assembly.

**Statement of Cash Flows**

For purposes of the statements of cash flows, the Borough has defined cash as demand deposits and all investments maintained in the cash management pool, regardless of maturity period, since various funds use the cash management pool essentially as a demand deposit account.

**Capital Assets**

Capital assets, which include property, plant, equipment, and infrastructure, are reported in the government-wide and enterprise fund financial statements. Capital assets are defined by the Borough as assets with an initial, individual

cost of more than \$25,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value. Acquisition value is the price that would be paid to acquire an asset with equivalent service potential in an orderly market transaction at the acquisition date. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the useful life of the asset are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the Borough are depreciated using the straight-line method over the following estimated useful lives:

	Years
Buildings and improvements	30-40
Improvements other than buildings	15-40
Equipment	5-10
Landfill cells	10
Infrastructure	20-30

## Leases

Lessee:

The Borough is a lessee for a noncancellable lease for office space. The Borough recognizes a lease liability and intangible right-to-use lease assets (lease asset) in the government-wide financial statements.

At the commencement of a lease, the Borough initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

Key estimates and judgments related to leases include how the Borough determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The Borough uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the Borough generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments and purchase option price that the Borough is reasonably certain to exercise. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

The Borough monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Lease assets are reported with other capital assets and lease liabilities are reported with long-term debt on the statement of net position.

Payments due under the lease contracts include fixed payments plus, for many of the Borough's leases, variable payments. For office space leases that include variable payments, those include payments for the Borough's proportionate share of the building's property taxes, insurance, and common area maintenance. For office equipment leases for which the Borough has elected not to separate lease and non-lease components, maintenance services are provided by the lessor at a fixed cost and are included in the fixed lease payments for the single, combined lease component.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- amounts expected to be payable by the Borough under residual value guarantees;
- the exercise price of a purchase option if the group is reasonably certain to exercise that option, and;
- payments of penalties for terminating the lease, if the lease term reflects the Borough exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability. Extension and termination options are included in a number of property and equipment leases across the Borough. These are used to maximize operational flexibility in terms of managing the assets used in the Borough's operations. The majority of extension and termination options held are exercisable only by the Borough and not by the respective lessor.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

Variable payments that depend on an index or a rate (such as the Consumer Price Index or a market interest rate), are initially measured using the index or rate as of the commencement of the lease term.

Lessor:

The Borough is a lessor for noncancellable leases. The Borough recognizes a lease receivable and a deferred inflow of resources in the government-wide and governmental fund financial statements.

At the commencement of a lease, the Borough initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments include how the Borough determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The Borough uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The Borough monitors changes in circumstances that would require a remeasurement of its lease, and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

### **Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items. These items are recorded as expenditures or expenses during the period benefitted by the prepayment (consumption method).

### **Inventories**

Inventories consist mostly of fuel and medical supplies. Inventories are stated at cost (first-in, first-out) and recorded as expenditures or expenses when used (consumption method).

### **Restricted Assets**

Restricted cash and investments are held in the General Fund, Solid Waste Enterprise Fund, and debt service funds, and are restricted because their use is limited by bond covenant, landfill closure or grant agreement to the construction of capital assets.

### **Accounts Receivable and Unearned Revenue**

Amounts received from grantor agencies which are restricted as to use and have not been expended for the intended use are shown as unearned revenue. All trade and tax receivables are shown net of an allowance for uncollectible accounts, determined by historical experience. The ambulance receivable allowance is recorded at 9 percent, based on historical recoveries.

**Accrued Leave**

The liability reported for accrued leave time reported in the government-wide and proprietary statements consists of unpaid, vested annual leave. A liability for accrued leave is reported in the governmental funds only if it has “matured” such as upon employee resignation or retirement.

**Long-term Debt**

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position. Bond premiums and discounts are amortized over the life of the bonds on a straight-line basis, which approximates the effective interest rate method. Bonds payable as reported include amounts of unamortized bond premiums or discounts.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of the debt issues are reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Principal payments on debt are reported as debt service expenditures.

**Deferred Outflows/Inflows of Resources**

A deferred outflow of resources represents a consumption of net assets that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditures) until then. A deferred inflow of resources represents an acquisition of net assets that applies to futures period(s) and will not be recognized as an inflow of resources (revenues) until that time. Deferred outflows of resources reported in the government-wide statements consist of deferred loss on debt refundings as well as certain pension and OPEB related accounts. Deferred inflows of resources reported on the government-wide statements consist of property taxes received in advance, unamortized deferred gains on debt refundings, as well as certain pension and OPEB related accounts. Deferred inflows of resources reported on the governmental funds consist of long-term payments due on special assessments, property taxes collected in advance, land sales receivables not yet due, leases receivable not yet due, delinquent property taxes, delinquent ambulance receivables and delinquent foreclosure property sales.

**Pensions and Other Postemployment Benefits (OPEB)**

For purposes of measuring the net pension liability and net OPEB asset and liability, deferred outflows of resources and deferred inflows of resources related to pensions, OPEB, and pension expense, information about the fiduciary net position of the Public Employees’ Retirement System (PERS) and additions to/from PERS’s fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

**Interfund Balances and Interfund Transfers**

During the course of operations, the Borough has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and interfund loans to/from other funds. While these balances are reported in the fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In the fund financial statements, these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business-type activities column.

**Fund Balance and Fund Balance Flow Assumptions**

In the fund financial statements, governmental funds report amounts for five classifications of fund balances based on the constraints imposed on the use of these resources. The nonspendable fund balance classification includes

amounts that cannot be spent because they are either (a) not in spendable form-prepaid items, inventories; and long-term receivables or (b) legally or contractually required to be maintained intact.

The spendable portion of the fund balances comprises the remaining four classifications: restricted, committed, assigned, and unassigned.

*Restricted fund balance.* This classification reflects the constraints imposed on resources either (a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

*Committed fund balance.* These amounts can only be used for specific purposes pursuant to constraints imposed by official action, through ordinance, of the Borough's Assembly, the Borough's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the Borough Assembly removes the constraint through a subsequent formal modification or rescinding action.

*Assigned fund balance.* This classification reflects the amounts constrained by the Borough's "intent" to be used for specific purposes, but are neither restricted nor committed. The Borough Assembly has delegated authority to the Borough Manager to assign amounts to be used for specific purposes. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

*Unassigned fund balance.* This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

When both restricted and unrestricted resources are available for use, it is the Borough's policy to use externally restricted resources first, then unrestricted resources-committed, assigned, and unassigned-in order as needed.

### **Net Position and Net Position Flow Assumptions**

Net position represents the residual interest in the Borough's assets and deferred outflows of resources after liabilities and deferred inflows of resources are deducted and consists of three components: net investment in capital assets, restricted, and unrestricted net position. Net investment in capital assets includes capital assets, net of accumulated depreciation, reduced by outstanding debt incurred to acquire, construct, or improve those capital assets, excluding unexpended proceeds. The restricted category represents the balance of assets restricted for general use by external parties (creditors, grantors, contributors, or laws or regulations of other governments) or imposed by law through constitutional provisions or enabling legislation. Unrestricted net position consists of the net position not meeting the definition of either of the other two components.

Sometimes the Borough will fund outlays for a purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted and unrestricted net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Borough's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

### **Encumbrances**

The Borough practices encumbrance accounting, under which purchase orders, contracts and other commitments for expenditures are recorded in order to reserve that portion of the applicable appropriation. All appropriations lapse at year end, except those in capital project funds. Any encumbrances outstanding at year end in the capital project funds are reported as appropriate constraints of fund balances if they meet the definitions and criteria as outlined above.

### **Deferred Compensation**

The Borough offers its employees a deferred compensation plan created in accordance with Internal Revenue Code (IRC) Section 457. The Plan, available to all permanent Borough employees, permits them to defer a portion of their current salary until future years. The Borough has determined that a fiduciary relationship does not exist between it and the IRC Section 457 deferred compensation plan and therefore, the deferred compensation plan is not reported in the Borough's financial statements.



## 2. Cash and Investments

Except for certain restricted items, the Borough accounts for its cash and investments in a central treasury. The School District also participates in the central treasury for its operating cash and investments. Negative cash amounts have been reclassified to “due to other funds.” Borough cash deposits are comprised of demand accounts, primarily checking, savings, and cash management accounts.

### Investments

Investments are allowed as follows: Obligations of, or obligations guaranteed by the United States or any agency or instrumentality of the United States; Obligations of government-sponsored agencies, including mortgage securities; Repurchase agreements; Certificates of deposit and other deposits at banks and credit unions (subject to insurance and collateralization provisions); Money market mutual funds; Taxable general obligation bonds of municipalities, boroughs or states with ratings of AA or higher; the Alaska Municipal League Investment Pool (AMLIP); and various other instruments.

### Reconciliation of Deposit and Investment Balances

The following is a reconciliation of the Borough’s deposit and investment balances to the financial statements as of June 30, 2024.

	Pooled Cash and Investments	School Accounts	Totals
Bank deposits	\$ 18,169,449	\$ 7,098,484	\$ 25,267,933
Investments	307,871,192		307,871,192
<b>Total Cash and Investments</b>	<b>\$ 326,040,641</b>	<b>\$ 7,098,484</b>	<b>\$ 333,139,125</b>

Reconciliation to the basic financial statements:

	Borough Accounts	School Accounts	Totals
Primary government cash and investments	\$ 279,200,008	\$ -	\$ 279,200,008
Restricted cash and investments	5,622,758	-	5,622,758
School District	41,217,875	7,098,484	48,316,359
<b>Total Cash and Investments</b>	<b>\$ 326,040,641</b>	<b>\$ 7,098,484</b>	<b>\$ 333,139,125</b>

### Interest Rate Risk

To limit exposure to declines in fair values of investments, Borough policy requires that investments be limited to “shorter-term” securities, money market mutual funds, or the AMLIP. Policy generally requires maturity dates of five years or less, although under certain conditions, the Borough may invest in securities with maturity dates exceeding five years.

Investment maturities at June 30, 2024 are as follows:

Investment Type	Amount	Investment Maturity (in years)		
		Less than 1	1-5	More than 5
U.S. government agencies	\$ 201,957,670	\$ 95,269,202	\$ 106,688,468	\$ -
U.S. treasuries	42,379,475	17,149,250	25,230,225	-
Money market funds	35,733,628			
Pooled investments (AMLIP)	22,519,920			
Pooled investments (AMLIP II)	5,280,500			
<b>Total Investments</b>	<b>\$ 307,871,192</b>			

### Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. All of the U.S. government agency investments are rated AA+ by Standard and Poor’s. In addition, all of the money market funds are rated AAAM by Standard and Poor’s. To minimize credit risk, the Borough’s investments are limited to those discussed above, under “Investments.”

### Concentration of Credit Risk

The Borough places no limit on the amount it may invest in any one issuer. The Borough has no investments from any one issuer that represents 5% or more of the total investments other than securities issued by the U.S. Treasury Department, including United States Treasury NTS with 14%, and U.S. Federal Agencies, including Freddie Mac with 23%, Federal Farm Credit Bank with 20%, Fannie Mae with 24% and Federal Home Loan Banks with 16%.

### Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the government's deposits may not be returned to it. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. To limit its exposure to custodial credit risk, Borough policy requires that all deposits and investments be fully insured or collateralized.

### Fair Value Measurement

The Borough categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on valuation inputs used to measure fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

The Borough has the following recurring fair value measurements as of June 30, 2024:

U.S. government agencies securities of \$201,957,670 and U.S. Treasury securities of \$42,379,475 are valued by surveys of the dealer community, relevant trade data, benchmark quotes and spreads, as determined by observed market data (Level 2 inputs).

\$35,733,628 of money market funds are reported at amortized cost, which management believes to approximate fair value.

### Pooled Investments

The Borough maintains a \$22,519,920 investment in the AMLIP investment pool and \$5,280,500 in the AMLIP II investment pool. Balances in AMLIP are reported at amortized cost which is believed by management to approximate fair value of the investment. The AMLIP is an external investment pool, which is rated AAAM by Standard and Poor's Corporation for credit risk purposes. Alaska Statute 37.23 establishes regulatory oversight of the Pool. The law sets forth numerous requirements regarding authorized investments and reporting. On a monthly basis the investments in the Pool are reviewed for fair value by an independent pricing service. The values of investments in the AML Pool are approximately equal to fair value. There are no limitations or restrictions on participant withdrawals from the AMLIP investment pool. The AMLIP II strategy invests in high-quality securities with greater risk and potential return than AMLIP. Investments are limited to securities issued, guaranteed, or otherwise backed by the US Treasury, the US government, or one of its agencies or instrumentalities, repurchased and reverse repurchase agreements secured by government securities, certificates of deposits, highly rated commercial paper and corporate obligations.

## 3. Fund Balance Policy

The Borough has established, through Code Ordinance, a minimum fund balance/stabilization policy. MSB 3.04.095(A), as amended, sets out a minimum fund balance in the amount of 22.2% of all annual budgeted operating expenditures of the Borough, exclusive of the School District, or \$25 million, whichever is less. This minimum fund balance is established for the purpose of maintaining the Borough's credit worthiness, providing liquidity and protecting essential Borough programs and requirements during periods of economic downturn or catastrophic loss. The fund balance policy was originally established in 2003 and since that time, there have been no qualifying events for use of these funds. The fund balance is reported as committed fund balance in the General Fund.

## 4. Property Taxes

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on July 1 unless deferred by Assembly action and are payable in two installments in August and February. The Borough bills and collects its own property taxes and also the property taxes for the cities of Palmer and Houston. Collection of the taxes and remittance of them to the cities are accounted for in the Property Tax Special Revenue Fund. Property tax revenues



are recognized when they become susceptible to accrual; that is, when they become both measurable and available (collected within sixty days after year-end) to finance expenditures of the fiscal period.

**5. Interfund Balances and Interfund Transfers**

Balances due to/from other funds at June 30, 2024, consisted of the following:

<b>Due to the General Fund From:</b>	
Service Area Operating Internal Service Fund	\$ 7,451

Advances from the General Fund at June 30, 2024, consisted of the following:

<b>Advance From General Fund to</b>	
Port Enterprise Fund for advances for operating and capital costs	\$ 3,401,936

In 2016, the Port Enterprise Fund received an interest-free loan of \$4,493,488 from the Land Management Fund. In 2018 and 2019, payments of \$2,250,000 and \$21,594, respectively, were repaid, and no payments were made in 2020, 2021, 2022, 2023, and 2024, leaving an aggregate balance due of \$2,221,894. Management intends for the Port Enterprise Fund to repay the Land Management Fund when financially able.

In 2017, the Port Enterprise Fund received an interest-free loan of \$450,000 from the General Fund to cover Port operations. Management intends for the Port to repay the General Fund when financially able.

In 2019, the General Fund received a \$1,285,000 loan from the Central Mat-Su Fire Service Area Special Revenue Fund. The loan was made to fund real property and improvements purchases made by the Emergency Services Department within the General Fund. The loan is to be repaid over a 10-year term (\$128,400 per year) at an interest rate of 0.25% (Borough approved rate for interfund loans), with the option to pay the outstanding loan balance prior to the end of the term. As of June 30, 2024, the total balance was \$514,000.

In 2007, the Borough entered into a loan agreement with the Alaska Department of Environmental Conservation for the purpose of constructing a salted sand storage building. Ordinance 06-065 authorized the Borough to enter into the loan which will be paid back by various road service areas. For administrative purposes, the loan was recorded in its entirety in the Road Service Area Revolving Loan Fund with associated interfund loans receivable from the applicable Road Service Area Funds. Loan payments are due in twenty annual installments of \$15,948 to \$16,926. Repayment terms to the Revolving Loan Fund will mirror those between ADEC and the Borough. See Note 9 for more information on the loan payable.

Amounts distributed at June 30, 2024 were as follows:

Road Service Area 9 – Midway Road	\$ 8,959
Road Service Area 14 – Fairview Road	5,264
Road Service Area 16 – South Colony	19,316
Road Service Area 19 – Lazy Mountain	106
Road Service Area 23 – North Colony	2,384
Road Service Area 25 – Bogard Road	17,906
Road Service Area 26 – Greater Butte Road	1,006
Road Service Area 28 – Gold Trail Road	10,794
Road Service Area 31 – Alpine Road	483
Total loans payable from Road Service Areas for ADEC Loan	66,218
Loan Payable from Talkeetna Water and Sewer for ADEC Loan	\$ 45,782

Interfund loans receivable and payable, representing long-term loans at June 30, 2024 with established payment terms, consisted of amounts payable to the Revolving Loan Internal Service Funds from the following special revenue funds:

Loans payable with established payment terms:

\$180,000 Service Area 131 – Circle View revolving loan, due in annual installments of \$6,000, plus interest approved by the Assembly through 2035	\$ 66,000
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\$300,000 Service Area 7 – Talkeetna Flood Control revolving loan, due in annual installments of \$10,000, plus interest approved by the Assembly through 2052	270,000
\$489,000 Service Area 15-Talkeetna Fire Service revolving loan, due in annual installments of \$32,600, plus interest as approved by the Assembly through 2037	423,800
\$258,774 Natural Gas Local Improvement District loans, due in bi-annual installments, plus interest approved by the Assembly through 2043	633,972
<b>Total loans payable to other funds with established payment terms</b>	<b>1,393,772</b>
<b>Total Loans Payable to Revolving Loan Internal Service Funds</b>	<b>\$ 1,505,772</b>

Transfers to/from other funds for the year ended June 30, 2024 are detailed below. Transfers are generally authorized for 1) operating subsidy, 2) capital acquisitions and/or grant match, 3) debt service, or return of capital.

**From the General Fund to:**

Schools Debt Service Fund	\$ 19,182,058
Road Service Area Capital Project Fund	1,258,964
Port Enterprise Fund	997,000
Solid Waste Enterprise Fund	188,867
Nonmajor governmental funds	13,928,107
<b>Total transfers out of General Fund</b>	<b>35,554,995</b>

**From American Rescue Plan Act Recovery Funding Special Revenue to:**

Nonmajor governmental funds	3,276,118
<b>Total American Rescue Plan Act Recovery Funding Special Revenue</b>	<b>3,276,118</b>

**From School Projects Capital Project Funds to:**

Schools Debt Service Fund	539,338
<b>Total School Projects Capital Project Fund</b>	<b>539,338</b>

**From Road Service Area Repairs Capital Project Funds to:**

General Fund	130,564
Nonmajor governmental funds	212,886
<b>Total Road Service Area Repairs Capital Project Fund</b>	<b>343,449</b>

**From Roads & Bridges Capital Project Fund to:**

Nonmajor governmental funds	233,325
<b>Total Roads &amp; Bridges Capital Project Fund</b>	<b>233,325</b>

**From Nonmajor Governmental Funds to:**

General Fund	173,575
Road Service Area Capital Project Fund	11,468,617
Nonmajor governmental funds	8,950,200
<b>Total Nonmajor Governmental Funds</b>	<b>20,592,391</b>

**From Revolving Loan Internal Service Fund to:**

General Fund	3,291
<b>Total Revolving Loan Internal Service Fund</b>	<b>3,291</b>

<b>Total Transfers</b>	<b>\$ 60,542,907</b>
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## 6. Capital Assets

Capital asset activity for the year ended June 30, 2024 follows:

	Balance July 1, 2023	Additions/ Transfers	Deletions/ Transfers	Balance June 30, 2024
<b>Governmental Activities</b>				
<i>Capital assets not being depreciated:</i>				
Land and land improvements	\$ 20,812,442	\$ -	\$ -	\$ 20,812,442
Rights of way	79,514,920	43,494	-	79,558,414
Construction in progress	260,677,499	31,355,158	34,686,222	257,346,435
<b>Total capital assets not being depreciated</b>	<b>361,004,863</b>	<b>31,398,652</b>	<b>34,686,222</b>	<b>357,717,291</b>
<i>Capital assets being depreciated:</i>				
Buildings and improvements	754,423,231	24,013,042	-	778,436,273
Improvements other than buildings	50,337,406	141,096	-	50,478,502
Equipment	57,648,917	3,832,096	225,051	61,255,962
Infrastructure	291,503,499	18,493,238	-	309,996,737
<b>Total capital assets being depreciated</b>	<b>1,153,913,053</b>	<b>46,479,472</b>	<b>225,051</b>	<b>1,200,167,474</b>
Less accumulated depreciation for:				
Buildings and improvements	259,389,947	16,298,962	-	275,688,909
Improvements other than buildings	17,508,158	1,532,223	-	19,040,381
Equipment	40,625,429	3,263,482	207,025	43,681,886
Infrastructure	144,133,015	7,953,080	-	152,086,095
<b>Total accumulated depreciation</b>	<b>461,656,549</b>	<b>29,047,747</b>	<b>207,025</b>	<b>490,497,271</b>
Right-to-use assets, being amortized:				
Buildings and improvements	197,005	-	-	197,005
<b>Total right-to-use assets, being amortized</b>	<b>197,005</b>	<b>-</b>	<b>-</b>	<b>197,005</b>
Less accumulated amortization for:				
Buildings and improvements	52,565	26,283	-	78,848
<b>Total accumulated amortization</b>	<b>52,565</b>	<b>26,283</b>	<b>-</b>	<b>78,848</b>
<b>Total capital assets being depreciated and amortized, net</b>	<b>692,400,943</b>	<b>17,405,443</b>	<b>18,026</b>	<b>709,788,360</b>
<b>Governmental Activities Capital Assets, net</b>	<b>\$ 1,053,405,806</b>	<b>\$ 48,804,095</b>	<b>\$ 34,704,248</b>	<b>\$ 1,067,505,651</b>
<b>Business-type Activities</b>				
<i>Capital assets not being depreciated:</i>				
Construction in progress	\$ 3,066,852	\$ 7,649,557		\$ 10,716,409
<i>Capital assets being depreciated:</i>				
Buildings	16,078,210		7,969	16,070,241
Improvements other than buildings	4,442,113			4,442,113
Equipment	4,716,568	48,495	64,024	4,701,039
Landfill cells	14,536,872			14,536,872
Infrastructure	33,321,302			33,321,302
<b>Total capital assets being depreciated</b>	<b>73,095,065</b>	<b>48,495</b>	<b>71,993</b>	<b>73,071,567</b>
Less accumulated depreciation for:				
Buildings	5,988,788	537,869		6,526,657
Improvements other than buildings	1,227,286	121,493	4,781	1,343,998
Equipment	2,254,361	333,686	64,024	2,524,023
Landfill cells	8,701,561	571,807	-	9,273,368
Infrastructure	13,918,053	846,554	-	14,764,607
<b>Total accumulated depreciation</b>	<b>32,090,049</b>	<b>2,411,409</b>	<b>68,805</b>	<b>34,432,653</b>
<b>Total capital assets being depreciated, net</b>	<b>41,005,016</b>	<b>(2,362,914)</b>	<b>3,188</b>	<b>38,638,914</b>
<b>Business-type Activities Capital Assets, net</b>	<b>\$ 44,071,868</b>	<b>\$ 5,286,643</b>	<b>\$ 3,188</b>	<b>\$ 49,355,323</b>

Depreciation and amortization expense was charged to the functions as follows for the year ended June 30, 2024:

	Depreciation and amortization
<b>Governmental Activities</b>	
General government	\$ 662,613
Public works	1,239,364
Public services	8,653,055
Emergency services	4,775,876
Education	13,716,838
<b>Total Governmental Activities</b>	<b>\$ 29,047,747</b>
<b>Business-type Activities</b>	
Solid waste	\$ 1,299,903
Port	1,066,200
<b>Total Business-type Activities</b>	<b>\$ 2,366,103</b>

**Construction Commitments**

The Borough has numerous active construction projects as of June 30, 2024. The projects include completion of construction and improvements to school facilities and public safety facilities, improvement of a wastewater treatment facility, road construction and improvements, solid waste facility improvements, borough facility maintenance and improvements, cultural and recreational improvements.

<b>Projects</b>	Remaining Commitments
School facilities	\$ 8,513,221
Infrastructure	4,647,721
Public safety facilities	3,682,141
Wastewater treatment facility	96,083
Solid waste facilities	2,985,154
Road construction and improvements	20,416,123
Borough facilities	807,656
Cultural and recreational improvements	229,959
<b>Total</b>	<b>\$ 41,378,058</b>

**7. Leases Receivable**

The Borough implemented GASB Statement No. 87- Leases - effective for the year-end June 30, 2022.

On October 26, 2010 the Borough entered into an agreement to lease land to a third party. The lease term ends June 1, 2035. The lease calls for annual payments of \$19,200 to be paid October 1. The implicit interest rate is 6.75%. As of June 30, 2024 the lease receivable amount was \$141,753. The deferred inflow of resources was \$130,918.

On October 1, 2011, the Borough entered into an agreement to lease land to a third party. The lease term ends September 30, 2036 The lease calls for annual payments of \$5,456 to be paid at the beginning of the month. The implicit interest rate is 6.75%. As of June 30, 2024, the lease receivable amount was \$544,691. The deferred inflow of resources was \$500,007.

On October 16, 2017, the Borough entered into an agreement to lease land to a third party. The lease term ends on October 16, 2037. The lease calls for monthly payments ranging from \$1,045 to \$1,581. The implicit interest rate is 6.75%. As of June 30, 2024, the lease receivable amount was \$140,932. The deferred inflow of resources was \$126,038.

On September 1, 2020, the Borough entered into an agreement to lease land to a third party. The lease term ends on August 31, 2054. The lease calls for monthly payments ranging from \$500 to \$1,885 to be paid at the beginning of the month. The implicit interest rate is 6.75%. As of June 30, 2024, the lease receivable amount was \$223,514. The deferred inflow of resources was \$205,238.

In 2016, the Borough constructed the Fronteras Charter School facility, and entered into a long-term lease agreement with Matanuska-Susitna Borough School District (the District), the facility’s tenant. The payment terms of the lease are



intended to mirror the Borough's repayment terms of a note payable to the United States Department of Agriculture, issued in connection with construction of the facility. The lease calls for monthly payments of \$32,775. The lease term ends on July 28, 2045. As of June 30, 2024, the total outstanding lease receivable amount was \$5,776,156. The deferred inflow of resources was \$5,510,934.

On August 3, 2022, the Borough entered into an agreement to lease land to a third party. The lease term ends July 1, 2037. The lease calls for monthly payments ranging from \$3,833 to \$5,798. The implicit interest rate is 6.75%. As of June 30, 2024, the total outstanding lease receivable is \$522,074. The deferred inflow of resources was \$485,627.

Minimum lease payments receivable on leases of investment properties are as follows:

Year Ending June 30:	Governmental Activities	
	Principal	Interest
2025	\$ 253,548	\$ 288,461
2026	266,036	278,230
2027	279,179	267,280
2028	293,238	255,636
2029	307,861	250,189
2030-2034	1,794,459	1,033,300
2035-2039	1,855,079	606,396
2040-2044	1,766,151	279,370
2045-2049	440,547	44,214
2050-2054	89,283	16,914
2055	3,739	32
<b>Total</b>	<b>\$ 7,349,120</b>	<b>\$ 3,320,022</b>

## 8. Leases Payable

The Borough implemented GASB Statement No. 87-Leases- effective for year-end June 30, 2022. This Statement addresses accounting and financial reporting for certain lease liabilities for leases that previously were classified as operating leases.

On August 1, 2020, the Borough entered into a lease of a building. The lease term ends June 30, 2030. The lease calls for monthly payments ranging from \$2,786 to \$3,138 to be paid at the beginning of each month. The implicit interest rate known to the Borough is 6.75%. There are no residual value guarantees or purchase options. As of June 30, 2023, the total outstanding lease payable balance was \$177,210. The total value of the related right-to-use assets was \$157,696..

The future principal and interest lease payments at June 30, 2024, were as follows:

Fiscal year	Governmental Activities	
	Principal	Interest
2025	\$ 23,494	\$ 10,615
2026	25,633	9,159
2027	27,966	7,522
2028	30,511	5,686
2029	33,288	3,633
2030	36,318	1,342
<b>Total</b>	<b>\$ 177,210</b>	<b>\$ 37,957</b>

## 9. Long-term Debt

### Debt Information

#### USDA Note Payable

In 2016, the Borough obtained a \$6,900,000 loan from the U.S. Department of Agriculture (USDA), to construct the Fronteras Spanish Immersion Charter School. The terms of the agreement require monthly principal and interest payments of \$32,775 for a period of 28 years at an interest rate of 3.625%. The District has committed to making direct payments on behalf of the Borough to the USDA. As of June 30, 2024, the outstanding principal portion of the note totaled \$5,776,416.

#### FTA Liability

The Borough built a ferry with funds from a variety of sources to operate between the Borough and Anchorage. One of those sources was the Federal Transit Administration ("FTA"). Due to several factors not completely in the Borough's control, such as no landing site on the Anchorage side and no source of funds to construct landings, the project failed. The FTA initially demanded repayment of \$12.3 million in grant funds it provided to the Borough for the ferry and related activities. In February 2017, the FTA revised the repayment demand to \$9.3 million. The Borough continues to negotiate a final amount and payment terms with FTA. The Borough has responded to all requests for information from FTA and also offered reasons to support a reduction in the amounts owed. The Borough is still in communications with FTA over repayment amounts and terms. The Borough expects to reduce the total amount owed and enter into a repayment plan with FTA.

#### ADEC Loans

During 2018, the Borough entered into two loan agreements with the Alaska Department of Environmental Conservation under the Alaska Clean Water Fund Loan Program. The loans are for a maximum of \$7,000,000 and \$5,000,000, respectively, and will be used to pay for Central Landfill Cell 4 design and construction, and septage and leachate treatment facility design, respectively. These loans are recorded in the Solid Waste Enterprise Fund. The Central Landfill Cell 4 design loan will enter repayment status in FY25.

During 2019, the Borough entered into another loan agreement with the Alaska Department of Environmental Conservation under the Alaska Clean Water Fund Loan Program. The loan was used to pay for the Talkeetna wastewater treatment plant upgrades. This loan will enter repayment status in FY25.

The Borough had no drawdowns for the septage and leachate treatment facility ADEC loan during FY24.

In addition, the Borough has two additional loans with the Alaska Department of Environmental Conservation for a salted sand storage building and water upgrades, as discussed further in Note 5. The Borough has four additional loans with the Alaska Department of Environmental Conservation for solid waste Cell 3 construction, hazardous waste facility, regional resource recovery and training facility, and Cell 2 closure. These loans are currently in repayment status.



A summary of changes in long-term debt for the year ended June 30, 2024 follows:

Governmental Activities	Balance at July 1, 2023	Additions	Retirements	Balance at June 30, 2024	Due Within One Year
<b>Bonds and Certificates of Participation:</b>					
School projects bonds	\$ 162,560,000	\$ -	\$ 19,145,000	\$ 143,415,000	\$ 18,205,000
Park and recreation bonds	16,570,000	-	895,000	15,675,000	940,000
Transportation bonds	31,570,000	-	2,040,000	29,530,000	2,115,000
Certificates of participation	10,905,000	-	1,325,000	9,580,000	1,385,000
<b>Direct Borrowings:</b>					
ADEC salted sand building loan	82,167	-	15,949	66,218	16,187
ADEC Talkeetna community water upgrade loan	51,131	-	5,349	45,782	5,429
ADEC Talkeetna wastewater treatment plant upgrade loan	7,552,157	-	-	7,552,157	326,396
USDA note payable	5,956,761	-	180,344	5,776,417	186,991
<b>Other Liabilities:</b>					
Lease liability	198,744	-	21,534	177,210	23,494
FTA liability*	9,287,929	-	-	9,287,929	-
Accrued leave**	4,086,461	4,133,381	3,964,093	4,255,749	4,086,461
Insurance claims incurred but not reported and claims payable	3,691,918	14,346,308	14,567,988	3,470,238	3,470,238
	252,313,525	\$ 18,479,689	\$ 42,160,257	228,831,701	\$ 30,760,196
Plus unamortized bond premium	15,884,517			13,898,928	
	\$ 268,198,042			\$ 242,730,629	
<b>Business-type Activities</b>	Balance at July 1, 2023	Additions	Retirements	Balance at June 30, 2024	Due Within One Year
<b>Bonds:</b>					
Port bonds	\$ 675,000	\$ -	\$ 675,000	\$ -	\$ -
<b>Direct Borrowings:</b>					
ADEC solid waste loan – Cell 3 construction	1,645,957	-	136,693	1,509,264	140,825
ADEC solid waste loan – hazardous waste facility	277,220	-	53,805	223,415	54,612
ADEC solid waste loan – regional resource recovery and training facility	408,441	-	48,435	360,006	49,161
ADEC solid waste loan – Cell 2 closure	1,645,436	-	106,498	1,538,938	108,096
ADEC solid waste loan – Cell 4	5,718,071	-	-	5,718,071	247,282
ADEC solid waste loan – Septage and Leachate Treatment Facility*	904,120	-	-	904,120	-
<b>Other Liabilities:</b>					
Landfill closure and postclosure monitoring costs	6,753,940	622,320	-	7,376,260	
Accrued leave**	131,495	217,184	211,365	137,314	137,314
	18,159,680	\$ 839,504	\$ 1,231,796	17,767,387	\$ 737,290
Plus unamortized bond premium	39,091			-	
	\$ 18,198,771			\$ 17,767,387	

\* Not yet in repayment status.

\*\* Based on an analysis of the actual compensated absence expenditures/expense during the first quarter of the fiscal year 2025 management estimates all accrued leave will be used in the following fiscal year. Therefore the entire balance of accrued leave is reported as due within one year. Other long-term liabilities related to governmental activities such as accrued leave are generally liquidated by the General Fund.

At June 30, 2024, long-term debt outstanding is comprised of the following individual issues:

**General Obligation Bonds**

*School projects bonds:*

\$63,415,000 2019 Series A School refunding bonds, due in annual installments of \$1,000,000 to \$7,725,000, plus interest at 2.1% to 3.0% through March 1, 2033	\$ 56,745,000
\$31,690,000 2016 Series A School refunding bonds, due in annual installments of \$2,435,000 to \$3,670,000, plus interest at 2.5% to 5.0% through July 1, 2030	22,540,000
\$55,195,000 2015 Series B School bonds, due in annual installments of \$2,510,000 to \$4,225,000, plus interest at 3.0% to 5.0% through November 1, 2034	36,695,000
\$37,350,000 2015 Series A School refunding bonds, due in annual installments of \$2,740,000 to \$2,910,000, plus interest at 2.75% to 3.0% through August 1, 2033	5,725,000
\$29,400,000 2014 Series B School bonds, due in annual installments of \$1,200,000 to \$2,190,000, plus interest at 5.0% through November 1, 2034	18,980,000
\$13,290,000 2013 Series A School bonds, due in annual installments of \$615,000 to \$670,000, plus interest at 4.0% to 5.0% through March 1, 2025	670,000
\$91,770,000 2012 Series A School bonds, due in annual installments of \$100,000 to \$4,490,000, plus interest at 3.0% to 3.5% through March 1, 2030	100,000
\$33,505,000 2007 Series A School refunding bonds, due in annual installments of \$1,960,000 to \$3,005,000, plus interest at 5.0% through April 1, 2025	1,960,000

Total school projects bonds 143,415,000

*Park bonds:*

\$21,200,000 2017 Series A Park bonds, due in annual installments of \$940,000 to \$1,435,000, plus interest at 5.0% through March 1, 2037	15,675,000
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*Transportation bonds:*

\$12,000,000 2022 Series A Transportation bonds, due in annual installments of \$475,000 to \$920,000, plus interest at 3.4% to 5.0% through November 1, 2041	11,540,000
\$6,845,000 2019 Series B Transportation refunding bonds, due in annual installments of \$695,000 to \$825,000, plus interest at 2.3% to 3.0% through March 1, 2032	6,065,000
\$1,560,000 2015 Series C Transportation bonds, due in annual installments of \$75,000 to \$105,000, plus interest at 3.0% to 4.0% through November 1, 2034	995,000
\$17,840,000 2014 Series A Transportation bonds, due in annual installments of \$870,000 to \$1,350,000, plus interest at 5.0% through April 1, 2033	10,930,000

Total transportation bonds 29,530,000

**Total General Obligation Bonds** **\$ 188,620,000**

**Certificates of Participation**

\$8,585,000 2013 Public Safety Building Lease Certificates of Participation, due in annual installments of \$630,000 to \$745,000, plus interest at 4.0% to 5.0% through October 1, 2028	\$ 3,435,000
\$5,700,000 2016 Series A Public Safety Building Lease Certificates of Participation, due in annual installments of \$400,000 to \$540,000, plus interest at 5.0% through March 1, 2031	3,265,000
\$5,000,000 2016 Series B Public Safety Building Lease Certificates of Participation, due in annual installments of \$355,000 to \$475,000, plus interest at 5.0% through March 1, 2031	2,880,000

**Total Certificates of Participation** **\$ 9,580,000**



**ADEC Loans**

\$2,805,926 ADEC loan for Landfill Cell 3 construction due in annual installments of \$138,744 to \$161,018, plus interest at 1.5% through July 1, 2034	\$ 1,509,264
\$105,000 ADEC loan for Talkeetna Community Water Upgrade due in annual installments of \$5,429 to \$6,025, plus interest at 1.5% through March 1, 2032	45,782
\$294,958 ADEC loan for Salted Sand Storage Building due in annual installments of \$16,187 to \$16,926, plus interest at 1.5% through August 8, 2027	66,217
\$995,155 ADEC loan for Hazardous Waste Facility, due in annual installments of \$54,612 to \$57,107, plus interest at 1.5% through August 31, 2027	223,415
\$936,743 ADEC loan for Regional Resource Recovery and Training Facility, due in annual installments of \$49,161 to \$53,755, plus interest at 1.5% through June 30, 2031	360,006
\$2,252,177 ADEC loan for Central Landfill Cell 2A Closure, due in annual installments of \$108,096 to \$129,241, plus interest at 1.5% through June 1, 2037	1,538,938
\$7,552,157 ADEC loan for Talkeetna Wastewater Treatment Plant Upgrade, due in annual installments of \$326,396 to \$433,624, plus interest at 1.5% through July 1, 2043	7,552,157
ADEC loan for Central Landfill Cell 4 design and construction, due in annual installments of \$247,282 to \$328,132 plus interest at 1.5% through July 1, 2043.	5,718,071
ADEC loan for Mat-Su Septage and Leachate Treatment Facility. Still in draw down status. Repayment terms not established.	904,120
<b>Total ADEC Loans</b>	<b>\$ 17,917,969</b>

**Note Payable**

\$6,900,000 USDA note payable, due in monthly installments of \$32,775, including interest, through July 2045	\$ 5,776,156
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The annual requirements to amortize bonds and certificates of participation, ADEC loans in repayment status, and note payable as of June 30, 2024 are as follows:

**Governmental Activities**

Year Ending June 30:	General Obligation Bonds and Certificates of Participation		ADEC Loans – Direct Borrowings		Notes Payable – Direct Borrowings	
	Principal	Interest	Principal	Interest	Principal	Interest
2025	\$ 22,645,000	\$ 7,695,265	\$ 348,012	\$ 436,552	\$ 186,991	\$ 206,309
2026	21,240,000	6,841,706	353,254	110,197	193,884	199,416
2027	19,200,000	6,093,082	358,572	104,878	201,030	192,270
2028	19,880,000	5,402,240	363,972	99,478	208,439	184,861
2029	20,615,000	4,648,691	352,273	93,997	216,122	177,178
2030-2034	77,805,000	11,906,994	1,830,245	388,871	1,206,137	760,363
2035-2039	14,190,000	1,699,988	1,953,115	247,656	1,445,419	521,081
2040-2044	2,625,000	202,865	2,104,714	96,058	1,732,239	234,327
2045-2046	-	-	-	-	385,895	7,629
	<b>\$ 198,200,000</b>	<b>\$ 44,490,831</b>	<b>\$ 7,664,158</b>	<b>\$ 1,577,686</b>	<b>\$ 5,776,156</b>	<b>\$ 2,483,434</b>

**Business-type Activities**

Year Ending June 30:	ADEC Loans – Direct Borrowings	
	Principal	Interest
2025	\$ 597,895	\$ 438,851
2026	\$ 606,864	\$ 133,327
2027	\$ 615,966	\$ 124,225
2028	\$ 625,207	\$ 114,985
2029	\$ 576,620	\$ 105,607
2030-2034	\$ 2,849,315	\$ 398,138
2035-2039	\$ 2,021,643	\$ 200,596
2040-2044	\$ 1,592,877	\$ 72,391
Loans not yet in repayment status	904,120	-
	<b>\$ 10,390,506</b>	<b>\$ 1,588,120</b>

The following summarizes the amounts available for payment of general long-term debt at June 30, 2024:

	Debt Service Funds
School general obligation bonds	\$ 9,107,515
Transportation bonds	666,643
Parks and recreation bonds	1,021,604
Certificates of participation	5,315,574
	\$ 16,111,336

Any additional monies needed to service the school general obligation bonds or retire other governmental activity debt are provided by transfers to the Debt Service Funds from the General Fund. The following bond authorizations remain open and unissued:

	Authorized But Unissued
2018, Transportation Bonds	11,845,000
2021, Transportation Bonds	61,135,000
2023 Transportaton Bonds	38,168,120
	\$ 111,148,120

There is no legal debt margin for municipalities in the State of Alaska. In 1983, the Borough Assembly adopted an ordinance limiting outstanding general obligation debt to 7% of the Borough’s assessed value. At June 30, 2024, the Borough was in compliance with these requirements.

**Landfill Closure and Postclosure Care Cost**

State and federal laws and regulations require the Borough to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and postclosure care costs will be paid only near or after the date the landfill stops accepting waste, the Borough reports a portion of these closure and postclosure care costs as a long-term liability at June 30, 2024, based on landfill capacity used as of that date. In August 2020, the Borough finalized a landfill closure review process which resulted in certain changes to the closure cost estimate. The \$7,376,260 reported as landfill closure and postclosure care liability at June 30, 2024 represents the cumulative amount reported to date based on the use of 39% of the estimated capacity of the landfill. The Borough will recognize the remaining estimated cost of closure and postclosure care of \$21,535,416 as the remaining capacity is filled. The Borough expects to close the landfill in the year 2044. Actual costs may change due to inflation, deflation, changes in technology, or changes in laws and regulations.

As of June 30, 2024, the Borough is required to provide financial assurances for closure and postclosure care of the landfill in accordance with state and federal regulations. There are a number of allowable mechanisms available. The Borough has decided to use the “Local Government Test” financial assurance mechanism to be in compliance with the April 1997 regulations. Future inflation costs and additional costs that might arise from changes in closure and postclosure requirements (due to changes in technology or more rigorous environmental regulations, for example) may need to be covered by charges to future landfill users, taxpayers or both.

**Special Assessment Debt**

Prior to Fiscal Year 2022, the Borough would issue non-recourse special assessment bonds to finance road, water, or gas improvements in local improvement districts within the Borough. As part of the Fiscal Year 2022 Budget, the Borough created an internal service fund to allow it to finance the local improvement special assessment without the issuance of non-recourse bonds. As such, the Borough is not obligated in any manner for the special assessment bond debt and is acting solely as agent on behalf of the local improvement districts. These balances are therefore only recorded in the Fiduciary Fund.



The balance of special assessment bonds payable at June 30, 2024 follows:

Gas line bonds	\$ 78,490
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### Advance Refunding of Bonds

Historically, the Borough has issued refunding debt when financially advantageous. The purpose of the refundings is to obtain more favorable interest rates, thereby reducing the overall cost of borrowing. At the time of the transactions, the proceeds from the issuance of the new refunding debt has been placed into an irrevocable trust with an escrow paying agent to provide the future debt service payments on the old debt, until the debt is paid in full, generally at a specified call date. For financial accounting purposes, the refunded debt is considered defeased and therefore, removed from the Borough's financial statements. At June 30, 2024, the Borough has no defeased debt outstanding to report.

## 10. Goose Creek Correctional Facility – Conduit Debt and Lease Agreement

During 2015, the Borough issued \$105,720,000 in State of Alaska Lease Revenue Refunding Bonds (Series 2015) to advance refund \$101,850,000 of the 2008 outstanding Lease Revenue Bonds. In addition, in April 2015, the Borough and the State of Alaska entered into a Second Amendment to the Lease Agreement which requires the State to make the debt payments in accordance with the 2015 bond payment schedule.

During 2017, the Borough issued \$57,985,000 in State of Alaska Lease Revenue Refunding Bonds (Series 2017) to advance refund \$59,340,000 of the 2008 outstanding Lease Revenue Bonds. The Borough considers this debt to be "conduit debt" for accounting and disclosure purposes. Total debt service outstanding and payable by the State of Alaska at June 30, 2024, including both principal and interest, was as follows:

2015 lease revenue bonds	\$ 133,673,434
2017 lease revenue bonds	21,931,875
<b>Total</b>	<b>\$ 155,605,309</b>

## 11. Employee Retirement Systems and Plans

The Borough follows *Governmental Accounting Standards Board (GASB) Codification P20, Accounting for Pensions by State and Local Governmental Employees and GASB Codification P50, Accounting and Financial Reporting by Employers for Post-employment Benefits Other than Pensions*. *GASB Codification P20 and GASB Codification P50* establish uniform standards for the measurement, recognition, and display of pension and other post-employment benefits other than pensions (healthcare) expenditures/expense and related liabilities, assets, note disclosure and applicable required supplementary information in the financial reports of state and local governmental employers.

All full-time employees and certain permanent part-time employees of the Borough participate in the State of Alaska Public Employees' Retirement System (PERS). In addition to the pension plan, PERS also administers other post-employment benefit (OPEB) plans.

The system is governed by the Alaska Retirement Management Board. The benefit and contribution provisions are established by State law and may be amended only by the State legislature. The Administrator of the Plan is the Commissioner of Administration or the Commissioner's designee.

*Summary of Significant Accounting Policies.* The financial statements for PERS are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. The Borough's contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. All plan investments are reported at fair value.

PERS acts as the common investment and administrative agencies for the following multiple-employer plans:

Plan Name	Type of Plan
Defined Benefit Pension Plan (DB)	Cost-sharing, Defined Benefit Pension
Defined Contribution Pension Plan (DC)	Defined Contribution Pension
Defined Benefit Other Postemployment Benefits (OPEB):	
Occupational Death and Disability Plan	Cost-sharing Defined Benefit OPEB
Alaska Retiree Healthcare Trust Plan	Cost-sharing Defined Benefit OPEB
Retiree Medical Plan	Cost-sharing Defined Benefit OPEB
Defined Contribution Other Postemployment	
Benefits (DC):	
Healthcare Reimbursement Arrangement Plan	Defined Contribution OPEB

**Other Postemployment Benefit Plans (OPEB)**

*Occupational Death and Disability Plan (ODD)*

The Occupational Death and Disability Plan provides death benefits for beneficiaries of plan participants and long-term disability benefits to all active members within the System. For the year ended June 30, 2024 (latest available information) the employer contribution rate is 0.68% for peace officers and firefighters and 0.30% for all other members.

*Alaska Retiree Healthcare Trust Plan (ARHCT)*

Beginning July 1, 2007, the Alaska Retiree Healthcare Trust Plan (ARHCT), a Healthcare Trust Fund of the State, was established. The ARHCT is self-funded and provides major medical coverage to retirees of the System. The System retains the risk of loss of allowable claims for eligible members. The ARHCT began paying member healthcare claims on March 1, 2008. Prior to that, healthcare claims were paid for by the Retiree Health Fund (RHF). For the year ended June 30, 2024 employer contributions were 0.00% of annual payroll.

*Retiree Medical Plan (RMP)*

The retiree medical plan provides major medical coverage to retirees of the DC plan. The plan is self-insured. Members are not eligible to use this plan until they have at least 10 years of service and are Medicare age eligible. For the year ended June 30, 2024 employer contributions were 1.01%.

*Healthcare Reimbursement Arrangement Plan*

The Healthcare Reimbursement Arrangement Plan was established to allow medical expenses to be reimbursed from individual savings accounts established for eligible participants. Employer contributions are 3.00% of the average annual compensation of all employees in the plan.

**Investments**

The Board is the investment oversight authority of the system's investments. As the fiduciary, the Board has the statutory authority to invest the assets under the Prudent Investor Rule. Fiduciary responsibility for the Board's invested assets is pursuant to AS 37.10.210.390.

State of Alaska Department of Treasury provides staff for the Board. Treasury has created a pooled environment by which it manages investments of the Board. Additionally, Treasury manages a mix of Pooled Investment Funds and Collective Investment Funds for the DC Participant-directed Pension plans under the Board's fiduciary responsibility.

### Rate of Return

The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested. The annual weighted rate of return, net of investment expense, for the year ended June 30, 2023 (latest available report) for the DB Plans for PERS are: DB Pension 7.56%, ARHCT 7.64%, ODD 7.71%, and RMP is 7.71%.

For additional information on securities lending, interest rates, credit risks, foreign exchange, derivatives, fair value, and counterparty credit risks, see the separately issued report on the Invested Assets of the State of Alaska Retirement and Benefits Plans at:

<http://treasury.dor.alaska.gov/armb/Reports-and-Policies/Annual-Audited-Financial-Schedules.aspx>.

The long-term expected rate of return on pension and OPEB plan investments was determined using the building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and adding expected inflation. The best estimates of arithmetic real rates of return for each major asset class are summarized below for the PERS plan (rates shown below exclude an annual inflation component of 2.82%):

<b>Asset Class</b>	<b>Long-Term Expected Rate of Return</b>
Broad Domestic Equity	6.17%
Global Equity (non-U.S.)	6.55%
Aggregate Bonds	1.63%
Real Assets	4.87%
Private Equity	11.57%
Cash Equivalents	0.49%

**Discount Rate:** The discount rate used to measure the total pension and OPEB liabilities and assets is 7.25%. The projection of the cash flows used to determine the discount rate assumes that Employer and State contributions will continue to follow the current funding policy, which meets State statutes. Based on those assumptions, the net pension and OPEB plans fiduciary net pension and OPEB liabilities and assets were projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension and OPEB plan investments were applied to all periods of projected benefit payments to determine the total pension and OPEB liabilities and assets. In the event benefit payments are not covered by the plan's fiduciary net position, a municipal bond rate would be used to discount the benefits not covered by the plan's fiduciary net position. The S&P Municipal Bond 20-Year High Grade Index rate was 4.13% as of June 30, 2023.

*Employer and Other Contribution Rates.* There are several contribution rates associated with the pension and healthcare contributions and related liabilities. These amounts are calculated on an annual basis.

*Employer Effective Rate:* This is the actual employer pay-in rate. Under current legislation, this rate is statutorily capped at 22% of eligible wages, subject to the salary floor, and other termination costs as described below. This rate is calculated on all PERS participating wages, including those wages attributable to employees in the defined benefit plan.

*ARM Board Adopted Rate:* This is the rate formally adopted by the Alaska Retirement Management Board. This rate is actuarially determined and used to calculate annual Plan funding requirements, without regard to the statutory rate cap or the GASB accounting rate. Prior to July 1, 2015, there were no constraints or restrictions on the actuarial cost method or other assumptions used in the ARM Board valuation. Effective July 1, 2015, the Legislature requires the ARM Board to adopt employer contribution rates for past service liabilities using a level percent of pay method over a closed 25 year term which ends in 2040. This will result in lower ARM Board Rates in future years.

*On-behalf Contribution Rate:* This is the rate paid in by the State as an on-behalf payment as mandated under current statute. Under state law, subject to annual appropriation, the state will contribute an on-behalf payment into the plan in an amount equal to the difference between the ARM Board Rate and the Employer Effective Rate. On-behalf contribution amounts have been recognized in these financial statements as both revenue and expenditures.

*GASB Rate:* This is the rate used to determine the long-term pension and healthcare liability for plan accounting purposes. Certain actuarial methods and assumptions for this rate calculation are mandated by the *Governmental Accounting Standards Board (GASB)*. Medicare Part D subsidies are not reflected in this rate. The rate uses a 7.25% discount rate.

Employer Contribution rates for the plan year ended 2024 are as follows:

	Employer Effective Rate	ARM Board Adopted Rate	State Contribution Rate
PERS:			
Pension	22.00%	25.10%	3.10%
OPEB	0.00%	0.00%	0.00%
Total PERS contribution rates	<u>22.00%</u>	<u>25.10%</u>	<u>3.10%</u>

*Termination Costs:* If the Borough decides to terminate coverage for a department, group, or other classification of members, even if that termination results from the decision to divest of a particular Borough function, all affected employees in that department, group, or other classification of members become immediately vested in the plan. The Borough must pay to have a termination study completed. The purpose of the study is to calculate the Borough’s one-time termination costs. The costs represent the amount necessary to fully fund the costs of plan members who become vested through this process and for other changes in actuarial assumptions, such as, earlier than expected retirement, that arise from the act of termination of coverage. The Borough must pay a lump sum within 60 days of termination or arrange a payment plan that is acceptable to the PERS Administrator. For plan year ended 2023 (measurement period) the past service rate for PERS is 16.33%.

*Actuarial Assumptions:* The total pension and OPEB liabilities on June 30, 2023 (latest available) were determined by an actuarial valuation as of June 30, 2022 which was rolled forward to the measurement date June 30, 2023. These actuarial assumptions were based on the results of an actuarial experience study for the period from July 1, 2017 to June 30, 2021.



Inflation	2.50% per year.
Salary Increases	Increases range from 2.85% to 8.50% based on service.
Investment return / discount rate	7.25%, net of expenses based on average inflation of 2.50% and a real return of 4.75%.
Mortality	Based upon 2017 - 2021 actual experience study and applicable tables contained in Pub-210, projected with MP-2021 generational improvement.
Healthcare cost trend rates	Pre-65 medical: 6.7% grading down to 4.5% Post-65 medical: 5.5% grading down to 4.5% Rx/EGWP: 7.2% grading down to 4.5%. Ultimate trend rates reached in FY2050.

The actuarial assumptions used in the June 30, 2022 actuarial valuation are the same as those used in the June 30, 2021 valuation with the following exceptions related to the ARHCT plan:

1. Per capita claims costs were updated to reflect recent experience.
2. Normal cost for administrative expenses were updated to reflect recent two years of actual administrative expenses paid from plan assets.

The changes of assumptions from the latest experience study significantly reduced deferred inflows of resources attributable to the Borough, as well as a net OPEB benefit recognized by the Borough for the State's proportionate share of OPEB plan expense attributable to the Borough. In some instances the reduction of revenues and expenses reported for the State's proportionate share of OPEB plan expense attributable to the Borough creates a net negative Pension/OPEB expense (net pension/OPEB benefit) which results in negative operating grants and contributions for certain functions reported on the Statement of Activities.

### **Alaska Public Employee Retirement System (PERS) – Defined Benefit Plan (DB)**

*Plan Description.* The Borough participates in the Alaska Public Employees' Retirement System (PERS), a cost sharing multiple employer defined benefit pension plan. PERS provides retirement benefits, disability and death benefits, and post-employment healthcare to plan members and beneficiaries. The Plan was established and is administered by the State of Alaska, Department of Administration. The Public Employee's Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for PERS. This report may be obtained from the system at Pouch C, Juneau, Alaska 99811 or online at: <http://doa.alaska.gov/drb/pers>.

*Pension Benefits.* All tier employee benefits vest with five years of credited service. There are three tiers of employees based on entry date. Tier I employees enrolled prior to July 1, 1986, with five or more years of credited service are entitled to annual pension benefits beginning at normal retirement age 55 or early retirement age 50. For Tier II and III employees enrolled after June 30, 1986, but before July 1, 2006, the normal and early retirement ages are 60 and 55, respectively. All tier employees with 30 or more years of credited service may retire at any age and receive a normal benefit.

The PERS defined benefit plan is closed to new hires enrolled on or after July 1, 2006. New hires after this date participate in the PERS defined contribution plan (DC) described later in these notes.

Currently there are 150 employers participating in PERS defined benefit plan and 151 participating in PERS defined contribution and OPEB plans.

Retirement benefits are calculated by multiplying the average monthly compensation (AMC) times credited PERS service times the percentage multiplier. The AMC is determined by averaging the salaries earned during the five highest (three highest for peace officers/firefighters members or members hired prior to July 1, 1996) consecutive payroll years. Members must earn at least 115 days of credit in the last year worked to include it in the AMC calculation. The PERS pays a minimum benefit of \$25 per month for each year of service when the calculated benefit is less.

The percentage multipliers for peace officers/firefighters are 2% for the first ten years of service and 2.5% for all service over 10 years. The percentage multipliers for all other participants are 2% for the first ten years, 2.25% for the next ten years, and 2.5% for all remaining service earned on or after July 1, 1986. All service before that date is calculated at 2%.

Post-employment healthcare benefits are provided without cost to all members first enrolled before July 1, 1986. Members first enrolled after June 30, 1986, but before July 1, 2006, and who have not reached age 60 may elect to pay for major medical benefits.

*Post Retirement Pension Adjustments.* The plan has two types of postretirement pension adjustments (PRPA). The automatic PRPA is issued annually to all eligible benefit recipients, when the cost of living increases in the previous calendar year. The discretionary PRPA may be granted to eligible recipients by the DB Plan’s administrator if the funding ratio of the DB Plan meets or exceeds 105%. If both an automatic and discretionary PRPA are granted, the retiree is eligible for both adjustments, the one that provides the retiree with the greatest benefit will be paid.

*Funding Policy.* In April 2008 the Alaska Legislature passed legislation which statutorily capped the employer contribution, established a state funded “on-behalf” contribution, and required that employer contributions be calculated against all PERS eligible wages, including wages paid to participants of the PERS Tier IV defined contribution plan (DC) described later in these footnotes. The state legislature capped the rate at 22%, with the State contributing an on-behalf payment for the difference between the actuarial contribution and the cap.

*Salary Floor.* During the 25th legislation session, Senate Bill 125 passed, which established a June 30, 2008 salary floor under AS 39.35.255(a)(2). The salary floor is the total base salaries paid by an employer to active employees of the system as of the fiscal year ending June 30, 2008. The statute requires the Division of Retirement and Benefits (Division) to collect employer contributions at a minimum based on FY 2008 base salaries.

*Employee Contribution Rate.* PERS active members are required to contribute 6.75%, 7.50% for peace officers and firefighters, and 9.60% for certain school district employees.

Employer contributions for the year ended June 30, 2024, were:

Pensions (DB)	Other Post-Employment Benefits (DB)	Total
\$5,074,292	367,563	5,441,855

**Public Employees Retirement Plans**

For the year ended June 30, 2024 the State of Alaska contributed \$984,677 (100% pension cost) on-behalf of the Borough, which has been recorded in the fund financial statements under the modified-accrual basis of accounting. In the government-wide financial statements the on-behalf contribution has been adjusted as of the measurement date June 30, 2023 to a total of \$534,285 to represent the pension/OPEB expense attributable to the State under the full accrual basis of accounting.

*Pension and OPEB Liabilities and Assets, Pension and OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions and OPEB:* At June 30, 2024, the Borough reported liabilities and assets that reflected a reduction for State pension and OPEB support provided to the Borough. The amount recognized by the Borough as its proportionate share of net pension and OPEB liabilities (assets), the related State support, and the total portion of the net pension and OPEB liabilities (assets) that were associated with the Borough were as follows:

Defined Benefit:		Pension
Borough's proportionate share of the net pension liability	\$	47,318,292
State's proportionate share of the net pension liability		15,772,031
Total	\$	<u>63,090,323</u>
		OPEB
Borough's proportionate share of the ARHCT OPEB liability (asset)	\$	(20,947,292)
State's proportionate share of the ARHCT OPEB liability (asset)		(7,051,072)
Total		<u>(27,998,364)</u>
Borough's proportionate share of the ODD OPEB liability (asset)	\$	<u>(675,702)</u>
Borough's proportionate share of the RMP OPEB liability (asset)	\$	<u>(663,183)</u>
Total Borough's share of net pension and OPEB liabilities and assets	\$	<u>25,032,115</u>

The net pension and OPEB liabilities and assets were determined by an actuarial valuation as of June 30, 2022, rolled forward to the measurement date of June 30, 2023 and adjusted to reflect updated assumptions. The Borough's proportion of the net pension and OPEB liabilities and assets were based on the present value of contributions for the fiscal years ending 2024 through 2039, as determined by projections based on the June 30, 2022 valuation.

The Borough's proportionate share and changes in the pension and OPEB liabilities and assets were as follows:

	June 30, 2022 Measurement	June 30, 2021 Measurement	Change
Pension	0.91256%	0.93295%	-0.02039%
OPEB:			
ARHCT	0.91038%	0.92660%	-0.01622%
ODD	1.31706%	1.32053%	-0.00347%
RMP	1.39665%	1.39754%	-0.00089%

Based on the measurement date of June 30, 2023, the Borough recognized pension and OPEB expense of \$6,263,466 and (\$4,193,298), respectively, for the year ended June 30, 2024. At June 30, 2024, the Borough reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Pension	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Defined Benefit:		
Differences between expected and actual experience	\$ -	-
Changes of assumptions	-	-
Net difference between projected and actual earnings on pension plan investments	1,235,081	-
Changes in proportion and differences between Borough contributions and proportionate share of contributions	-	-
Borough contributions subsequent to the measurement date	5,074,292	-
Total	\$ <u>6,309,373</u>	<u>-</u>
	OPEB ARHCT	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 43,492	-
Changes of assumptions	-	(385,478)
Net difference between projected and actual earning on OPEB plan investments	953,419	-
Changes in proportion and differences between Borough contributions and proportionate share of contributions	51,963	-
Borough contributions subsequent to the measurement date	-	-
Total	\$ <u>1,048,874</u>	<u>(385,478)</u>
	OPEB ODD	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	(189,858)
Changes of assumptions	-	(2,812)
Net difference between projected and actual earning on OPEB plan investments	15,599	-
Changes in proportion and differences between Borough contributions and proportionate share of contributions	4,445	(25,433)

Borough contributions subsequent to the measurement date

	Total	OPEB RMP	
		Deferred Outflows of Resources	Deferred Inflows of Resources
		93,987	-
	\$	<u>114,031</u>	<u>(218,103)</u>
Differences between expected and actual experience		\$ 20,215	(210,407)
Changes of assumptions		71,315	(539,288)
Net difference between projected and actual earning on OPEB plan investments		55,573	-
Changes in proportion and differences between Borough contributions and proportionate share of contributions		14,866	-
Borough contributions subsequent to the measurement date		273,576	-
	Total	\$ <u>435,545</u>	<u>(560,695)</u>

\$5,074,292 and \$367,563 are reported as deferred outflows of resources related to pension and OPEB resulting from Borough contributions subsequent to the measurement date and will be recognized as a reduction of the net pension and OPEB liabilities and as an increase to the net pension and OPEB assets in the year ended June 30, 2025, respectively. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension and OPEB will be recognized in pension and OPEB expense as follows:

Year Ended		Pension	OPEB ARHCT	OPEB ODD	OPEB RMP
June 30,					
2024	\$	(468,426)	(704,788)	(47,035)	(81,167)
205		(1,035,986)	(861,239)	(50,139)	(91,852)
2026		2,802,693	2,287,795	(22,933)	1,604
2027		(63,200)	(58,372)	(33,738)	(96,783)
2028		-	-	(24,951)	(70,066)
Thereafter		-	-	(19,263)	(60,462)
Total	\$	<u>1,235,081</u>	<u>663,396</u>	<u>(198,059)</u>	<u>(398,726)</u>

For the year ended June 30, 2024, the Borough recognized (\$680,349) and \$508,286 of pension and OPEB amortization of the net deferred outflows and inflows of resources, respectively.

*Sensitivity of the Net Pension and OPEB Liabilities and Assets to Changes in the Discount Rate:* The following presents the net pension and OPEB liabilities and assets of the plan calculated using the discount rate of 7.25%, as well as what the Plans' net pension and OPEB liabilities and assets would be if they were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

	1% decrease -6.25%	Current Rate -7.25%	1% increase -8.25%
Net pension liability (asset)	<u>\$63,524,665</u>	<u>\$47,318,292</u>	<u>\$33,628,678</u>
Net OPEB ARHCT liability (asset)	<u>\$(13,923,530)</u>	<u>\$(20,947,292)</u>	<u>\$(26,847,641)</u>

Net OPEB ODD liability (asset)	\$(634,887)	\$(675,702)	\$(707,470)
Net OPEB RMP liability (asset)	\$(23,045)	\$(663,183)	\$(1,152,191)

*Sensitivity of the Borough's proportionate share of the Net OPEB liability and assets to changes in the healthcare cost trend rates.* The following present the Borough's proportionate share of the net OPEB liability (asset), as well as what the Borough's proportionate share of the net OPEB liability (asset) would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% decrease	Current Rate	1% increase
Net OPEB ARHCT liability (asset)	\$ (27,522,553)	(20,947,292)	(13,117,950)
Net OPEB ODD liability (asset)	N/A	(675,702)	N/A
Net OPEB RMP liability (asset)	\$ (1,217,819)	(663,183)	81,816

**Alaska Public Employee Retirement System (PERS) – Defined Contribution Plan (DC)**

*Plan Description and Funding Requirements.* Boroughs and Public Employers in the State of Alaska have a defined contribution retirement plan (PERS Tier IV) for new hires first enrolled on or after July 1, 2006. This Plan is administered by the State of Alaska, Department of Administration in conjunction with the defined benefit plan noted above. The Administrator of the Plan is the Commissioner of Administration or the Commissioner's designee. Plan members make mandatory contributions of 6.75% of gross eligible compensation. This amount goes directly to the individual's account. State statutes require the employer to contribute 5.00% of employees' eligible compensation. Additionally, employers are required to contribute to OPEB (DB): 1.01% for the retiree medical plan (DB), 0.30% and 0.68% (peace officers) for occupational and death and disability benefits (DB) and 3.00% of employers' average annual employee compensation to the health reimbursement arrangement (HRA DC). The effective employer contribution is capped at 22.00% with anything in excess of the previously listed rates being contributed to the Defined Benefit Unfunded Liability (DBUL).

Plan members are 100% vested with their contributions.

Members become vested in employers' contributions as follows:

- 2 years of service – 25%
- 3 years of service – 50%
- 4 years of service – 75%
- 5 years of service – 100%

The Borough contributed \$2,131,640 for the year ended June 30, 2024, which included forfeitures of \$106,508 which have been applied as employer contributions.

**12. Contingencies**

The Borough and School District participate in a number of federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Borough expects such amounts, if any, to be nominal.



The Borough, in the normal course of its activities, is involved in various claims and pending litigation. In the opinion of management and legal counsel, the disposition of these matters is not expected to have a material adverse effect on the Borough's basic financial statements.

### 13. Risk Management

The Borough faces a considerable number of risks of loss, including (a) damage to and loss of property and contents, (b) employee torts, (c) professional liability, (d) environmental damage, (e) worker's compensation and (f) medical costs of employees. Commercial policies, transferring risk of loss, except for relatively small deductible amounts, are purchased for property, general liability, errors and omissions, worker's compensation (as required by statute), and professional liability.

Claims on insurance have not exceeded coverage in any of the last several years and there has been no significant reduction in insurance coverage from prior years.

### 14. Self-Insurance Coverage

The Borough and the School District jointly participate in self-insurance for unemployment claims and for property and casualty coverage. Unemployment insurance is paid on a reimbursement basis directly to the State of Alaska when individual claims are filed. Property and casualty claims within the retention are paid on a reimbursement basis. An estimate for claims incurred but not reported is accrued at year end. There is a \$250,000 self-insured retention per occurrence for claims. Commercial policies are purchased to cover claims exceeding these amounts.

The Borough (excluding the School District) provides health insurance on a self-insured basis up to \$175,000 each occurrence or \$1 million in aggregate for all medical claims during the year. Coverage in excess of these amounts is insured by a private carrier. The Borough contracts with a third-party administrator for health claims servicing. The Borough charges each department and employee a premium based on the actual claims paid by the Borough. The Borough accrues a liability for claims incurred but not reported at year end.

A schedule of the changes in the claims liability for the years ended June 30, 2024 and 2023 follows:

	Unemployment Insurance	Health Insurance	Property and Casualty Insurance	Workers' Comp Insurance	Total
Balance, June 30, 2022	\$ -	\$ 2,534,450	\$ -	\$ 378,608	\$ 2,913,058
Claims incurred	58,339	13,917,679	-	594,579	14,570,597
Claims paid	(58,339)	(13,367,256)	-	(366,141)	(13,791,736)
Balance, June 30, 2023	-	3,084,873	-	607,046	3,691,919
Claims incurred	39,677	14,062,223	-	630,062	14,731,962
Claims paid	(39,677)	(14,165,724)	-	(748,242)	(14,953,643)
Balance, June 30, 2024	\$ -	\$ 2,981,372	\$ -	\$ 488,866	\$ 3,470,238

Management estimates that all of this liability is due within one year. If an unemployment insurance liability is due, it is payable quarterly upon receipt of billing from the State of Alaska. This liability is included in the financial statements as accounts payable. All other funds' liabilities are reported on the statement of net position as insurance claims incurred but not reported and claims payable. This liability, in the amount of \$3,470,238, is included with the governmental-activities noncurrent liabilities.

### 15. American Rescue Plan Coronavirus State & Local Fiscal Recovery Funds

On May 10, 2021, the U.S. Department of the Treasury announced the launch of the Coronavirus State and Local Fiscal Recovery Funds, established by the American Rescue Plan Act of 2021. This plan is to provide \$350 billion in emergency funding to eligible state, local, territorial, and Tribal governments. These funds are to be used to respond to support public health expenditures, address negative economic impact caused by the public health emergency, replace lost public sector revenue, provide premium pay for essential workers, and invest in water, sewer and broadband infrastructure.

The Matanuska-Susitna Borough was awarded \$21,039,307 in recovery funds and received disbursements of \$10,519,654 in June of 2021 and June of 2022. Continued planning and allocation of the remaining funds will take

place in FY25. The funds must be obligated prior to December 31, 2024 and projects must be completed by December 31, 2026.

## 16. Rounding

Each amount in the financial statements is rounded to its natural whole number. As a result, some subtotals and totals may not equal the sum of the detail amounts.

## 17. Subsequent Accounting Pronouncements

The Governmental Accounting Standards Board has passed several new accounting standards with upcoming implementation dates covering several topics as follows:

- GASB 101 *Compensated Absences*. Effective for fiscal years beginning after December 15, 2023, and all reporting periods thereafter.
- GASB 102 *Certain Risk Disclosures*. Effective for fiscal years beginning after June 15, 2024, and all reporting periods thereafter.
- GASB 103 *Financial Reporting Model Improvements*: Effective for fiscal years beginning after June 15, 2025, and all reporting periods thereafter.
- GASB 104 *Disclosure of Certain Capital Assets*: Effective for fiscal years beginning after June 15, 2025, and all reporting periods thereafter.

GASB Statement No. 101 unified recognition and measurement model in this Statement will result in a liability for compensated absences that more appropriately reflects when a government incurs an obligation. In addition, the model can be applied consistently to any type of compensated absence and will eliminate potential comparability issues between governments that offer different types of leave.

The model also will result in a more robust estimate of the amount of compensated absences that a government will pay or settle, which will enhance the relevance and reliability of information about the liability for compensated absences.

GASB Statement No. 102 will improve financial reporting by providing users of financial statements with essential information that currently is not often provided. The disclosures will provide users with timely information regarding certain concentrations or constraints and related events that have occurred or have begun to occur that make a government vulnerable to a substantial impact. As a result, users will have better information with which to understand and anticipate certain risks to a government's financial condition.

GASB Statement No. 103 will improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. The changes primarily include updates to three key areas: management's discussion and analysis, presentation of proprietary fund financial statements, and budgetary comparison information. This Statement also addresses certain application issues.

GASB Statement No. 104 establishes requirements for certain types of capital assets to be disclosed separately in the capital assets note disclosures. The Statement also establishes requirements for capital assets held for sale and requires additional disclosures for those capital assets. Under the guidance, a capital asset is a capital asset held for sale if: (a) the government has decided to pursue the sale of the asset, and (b) it is probable the sale will be finalized within a year of the financial statement date. A government should disclose the historical cost and accumulated depreciation of capital assets held for sale, by major class of asset.



**REQUIRED  
SUPPLEMENTARY  
INFORMATION**



Exhibit E-1

**General Fund**  
**Schedule of Revenues, Expenditures, and Changes in**  
**Fund Balance - Budget and Actual**

Year Ended June 30, 2024	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>Revenues</b>				
Taxes	\$ 128,135,560	\$ 128,135,560	\$ 125,520,982	\$ (2,614,578)
Intergovernmental	23,821,068	23,821,068	25,404,073	1,583,005
Charges for services	6,231,300	6,231,300	6,641,676	410,376
Investment income (loss)	150,000	150,000	16,381,462	16,231,462
<b>Total Revenues</b>	<b>158,337,928</b>	<b>158,337,928</b>	<b>173,948,193</b>	<b>15,610,265</b>
<b>Expenditures</b>				
General government	28,670,965	28,557,209	26,085,539	2,471,670
Public works	5,218,128	5,292,028	4,946,351	345,677
Emergency services	16,894,680	16,637,580	14,739,838	1,897,742
Public services	5,059,991	5,059,391	5,013,165	46,226
Education	72,846,459	72,846,459	72,846,519	(60)
<b>Total Expenditures</b>	<b>128,690,223</b>	<b>128,392,667</b>	<b>123,631,412</b>	<b>4,761,255</b>
<b>Excess of Revenues Over Expenditures</b>	<b>29,647,705</b>	<b>29,945,261</b>	<b>50,316,781</b>	<b>20,371,520</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	30,000	30,000	33,914	3,914
Transfers in	10,002,948	10,002,948	307,429	(9,695,519)
Transfers out	(34,895,510)	(35,879,377)	(35,554,995)	324,382
<b>Net Other Financing Sources (Uses)</b>	<b>(24,862,562)</b>	<b>(25,846,429)</b>	<b>(35,213,652)</b>	<b>(9,367,223)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 4,785,143</b>	<b>\$ 4,098,832</b>	<b>15,103,129</b>	<b>\$ 11,004,297</b>
<b>Fund Balance, beginning</b>			<b>32,680,552</b>	
<b>Fund Balance, ending</b>			<b>\$ 47,783,681</b>	

Schedule of Borough's Proportionate Share of the Net Pension Liability  
Public Employees' Retirement System (PERS)  
June 30, 2024

Year	Borough's Proportion of the Net Pension Liability	Borough's Proportionate Share of the Net Pension Liability	State of Alaska Proportionate Share of the Net Pension Liability	Total Net Pension Liability	Borough's Covered Payroll	Borough's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2015	0.4814%	\$ 22,451,653	\$ 18,637,380	\$ 41,089,033	\$ 19,339,708	116.09%	62.37%
2016	0.6486%	\$ 31,457,163	\$ 8,425,442	\$ 39,882,605	\$ 21,010,045	149.72%	63.96%
2017	0.8442%	\$ 47,187,922	\$ 5,944,748	\$ 53,132,670	\$ 22,300,573	211.60%	59.55%
2018	0.7606%	\$ 39,316,621	\$ 14,648,493	\$ 53,965,114	\$ 22,871,706	171.90%	63.37%
2019	0.8119%	\$ 40,341,822	\$ 11,680,902	\$ 52,022,724	\$ 23,215,637	173.77%	65.19%
2020	0.7769%	\$ 42,530,827	\$ 16,893,336	\$ 59,424,163	\$ 25,007,882	170.07%	63.42%
2021	0.7875%	\$ 46,473,629	\$ 19,227,128	\$ 65,700,757	\$ 26,810,589	173.34%	61.61%
2022	1.0224%	\$ 37,507,945	\$ 5,081,418	\$ 42,589,363	\$ 28,197,294	133.02%	76.46%
2023	0.9330%	\$ 47,551,012	\$ 13,161,107	\$ 60,712,119	\$ 28,992,852	164.01%	67.97%
2024	0.9126%	\$ 47,318,292	\$ 15,772,031	\$ 63,090,323	\$ 30,732,336	153.97%	68.23%

See accompanying notes to the Required Supplementary Information

Exhibit F-2

Schedule of Borough's Proportionate Share of the Net OPEB Liability (Asset)  
Public Employees' Retirement System (PERS)  
June 30, 2024

Year	Borough's Proportion of the Net OPEB Liability (Asset)	Borough's Proportionate Share of the Net OPEB Liability (Asset)	State of Alaska Proportionate Share of the Net OPEB Liability (Asset)	Total Net OPEB Liability (Asset)	Borough's Covered Payroll	Borough's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability (Asset)
<b>Alaska Retiree Healthcare Trust Plan (ARHCT):</b>							
2018	0.7606%	\$ 6,425,311	\$ 2,395,674	\$ 8,820,985	\$ 22,871,706	28.09%	89.68%
2019	0.8117%	\$ 8,330,034	\$ 2,418,351	\$ 10,748,385	\$ 23,215,637	35.88%	88.12%
2020	0.7770%	\$ 1,152,914	\$ 458,421	\$ 1,611,335	\$ 25,007,882	4.61%	98.13%
2021	0.7872%	\$ (3,564,823)	\$ (1,479,052)	\$ (5,043,875)	\$ 26,810,589	-13.30%	106.15%
2022	1.0268%	\$ (26,340,269)	\$ (3,448,084)	\$ (29,788,353)	\$ 28,197,294	-93.41%	135.54%
2023	0.9330%	\$ (18,231,845)	\$ (5,211,677)	\$ (23,443,522)	\$ 28,992,852	-62.88%	128.51%
2024	0.9104%	\$ (20,947,292)	\$ (7,051,072)	\$ (27,998,364)	\$ 30,732,336	-68.16%	133.96%
<b>Occupational Death and Disability (ODD):</b>							
2018	1.1514%	\$ (163,372)	\$ -	\$ (163,372)	\$ 22,871,706	-0.71%	212.97%
2019	1.6344%	\$ (226,138)	\$ -	\$ (226,138)	\$ 23,215,637	-0.97%	270.62%
2020	1.0969%	\$ (265,942)	\$ -	\$ (265,942)	\$ 25,007,882	-1.06%	297.43%
2021	1.2388%	\$ (337,691)	\$ -	\$ (337,691)	\$ 26,810,589	-1.26%	283.80%
2022	1.2988%	\$ (572,463)	\$ -	\$ (572,463)	\$ 28,197,294	-2.03%	374.22%
2023	1.3205%	\$ (578,895)	\$ -	\$ (578,895)	\$ 28,992,852	-2.00%	348.80%
2024	1.3171%	\$ (675,702)	\$ -	\$ (675,702)	\$ 30,732,336	-2.20%	349.24%
<b>Retiree Medical Plan (RMP):</b>							
2018	1.1151%	\$ 60,045	\$ -	\$ 60,045	\$ 11,982,257	0.50%	93.98%
2019	1.6434%	\$ 148,162	\$ -	\$ 148,162	\$ 13,214,451	1.12%	88.71%
2020	1.2408%	\$ 296,858	\$ -	\$ 296,858	\$ 15,340,945	1.94%	83.17%
2021	1.3497%	\$ 95,736	\$ -	\$ 95,736	\$ 18,239,692	0.52%	92.23%
2022	1.3811%	\$ (370,717)	\$ -	\$ (370,717)	\$ 20,183,068	-1.84%	115.10%
2023	1.3975%	\$ (485,365)	\$ -	\$ (485,365)	\$ 22,186,040	-2.19%	120.08%
2024	1.39670%	\$ (663,183)	\$ -	\$ (663,183)	\$ 8,541,382	-7.76%	124.29%

See accompanying notes to Required Supplementary Information.

Exhibit F-3

Schedule of Borough's Contributions (Pensions)  
Public Employees' Retirement System (PERS)  
June 30, 2024

Year	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	Borough's Covered Payroll	Contributions as a Percentage of Covered Payroll
2015	\$ 2,137,416	\$ (2,137,416)	\$ -	\$ 21,010,045	10.17%
2016	\$ 2,309,530	\$ (2,309,530)	\$ -	\$ 22,300,573	10.36%
2017	\$ 2,667,192	\$ (2,667,192)	\$ -	\$ 22,871,706	11.66%
2018	\$ 3,034,464	\$ (3,034,464)	\$ -	\$ 23,215,637	13.07%
2019	\$ 3,013,267	\$ (3,013,267)	\$ -	\$ 25,007,882	12.05%
2020	\$ 2,979,085	\$ (2,979,085)	\$ -	\$ 26,810,589	11.11%
2021	\$ 3,693,095	\$ (3,693,095)	\$ -	\$ 28,197,294	13.10%
2022	\$ 3,874,789	\$ (3,874,789)	\$ -	\$ 28,992,852	13.36%
2023	\$ 4,510,006	\$ (4,539,414)	\$ (29,408)	\$ 30,732,336	14.68%
2024	\$ 5,104,497	\$ (5,074,292)	\$ 30,205	\$ 34,424,977	14.83%

See accompanying notes to Required Supplementary Information.

Schedule of Borough's Contributions (OPEB)  
Public Employees' Retirement System (PERS)  
June 30, 2024

Year	Contractually Required Contribution	Contributions Relative to the Contractually Required Contribution	Contribution Deficiency (Excess)	Borough's Covered Payroll	Contributions as a Percentage of Covered Payroll
<b>Alaska Retiree Healthcare Trust Plan (ARHCT):</b>					
2018	\$ 864,788	\$ 864,788	\$ 1,729,576	\$ 23,215,637	3.73%
2019	\$ 1,083,601	\$ 1,083,601	\$ 2,167,202	\$ 25,007,882	4.33%
2020	\$ 1,189,931	\$ 1,189,931	\$ 2,379,862	\$ 26,810,589	4.44%
2021	\$ 595,468	\$ 595,468	\$ 1,190,936	\$ 28,197,294	2.11%
2022	\$ 441,411	\$ 441,411	\$ 882,822	\$ 28,992,852	1.52%
2023	\$ -	\$ -	\$ -	\$ 30,732,336	0.00%
2024	\$ -	\$ -	\$ -	\$ 34,424,977	0.00%
<b>Occupational Death and Disability (ODD):</b>					
2018	\$ 23,305	\$ 23,305	\$ 46,610	\$ 23,215,637	0.10%
2019	\$ 44,785	\$ 44,785	\$ 89,570	\$ 25,007,882	0.18%
2020	\$ 54,324	\$ 54,324	\$ 108,648	\$ 26,810,589	0.20%
2021	\$ 69,279	\$ 69,279	\$ 138,558	\$ 28,197,294	0.25%
2022	\$ 76,187	\$ 76,187	\$ 152,374	\$ 28,992,852	0.26%
2023	\$ 80,681	\$ (80,681)	\$ -	\$ 30,732,336	0.26%
2024	\$ 93,987	\$ (93,987)	\$ -	\$ 34,424,977	0.27%
<b>Retiree Medical Plan (RMP):</b>					
2018	\$ 135,734	\$ 135,734	\$ 271,468	\$ 13,214,451	1.03%
2019	\$ 145,616	\$ 145,616	\$ 291,232	\$ 15,340,945	0.95%
2020	\$ 240,765	\$ 240,765	\$ 481,530	\$ 18,239,692	1.32%
2021	\$ 256,324	\$ 256,324	\$ 512,648	\$ 20,183,068	1.27%
2022	\$ 236,461	\$ 236,461	\$ 472,922	\$ 22,186,040	1.07%
2023	\$ 261,915	\$ (261,915)	\$ -	\$ 8,541,382	3.07%
2024	\$ 273,576	\$ (273,576)	\$ -	\$ 9,689,273	2.82%

See accompanying notes to Required Supplementary Information.



## 2. Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual

### Budgets and Budgetary Accounting

The Borough follows these procedures in establishing the budgetary data reflected in the required supplementary information:

1. Prior to or on the third Tuesday of April, the Borough Manager submits to the Assembly a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings are conducted to obtain taxpayer comments.
3. Prior to June 1, the budget is legally enacted through passage of an ordinance by the Borough Assembly.
4. The Borough Manager is authorized to transfer budgeted amounts within a department within any fund; however, any revisions that alter the total budget of any department of any fund or the total expenditures of any fund must be approved by the Assembly. Expenditures may not legally exceed appropriations at the department level. Appropriations lapse at year-end for all funds except capital project funds.
5. Formal budgetary integration is employed as a management control device during the year for the General Fund and Special Revenue Funds. Formal budgetary integration is not employed for the Debt Service Funds because effective budgetary control is alternatively achieved through general obligation bond indenture provisions. The General Fund and Special Revenue Funds, except for the CARES Act Funding, ARPA Recovery Funding, Property Tax, and Road, Gas Line and Community Water Special Revenue Funds, have legally adopted annual budgets.
6. Budgets for the General Fund and Special Revenue Funds are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Budgeted amounts are as originally adopted, or as amended, by the Assembly.

## 2. Public Employees' Retirement System

### Schedule of Borough's Proportionate Share of Net Pension and OPEB Liability (Asset)

The table is presented based on the Plan measurement date which is one year prior to fiscal year end for all years presented.

#### Changes in Actuarial Assumptions, Methods, and Benefits Since the Prior Valuation

##### *Defined Benefit Pension and Postemployment Healthcare Benefit Plan*

#### a) Changes in Methods Since the Prior Valuation – June 30, 2021 to June 30, 2022

There were no changes in actuarial methods since the prior valuation.

#### b) Changes in Assumptions Since the Prior Valuation – June 30, 2021 to June 30, 2022

Effective for the June 30, 2022 valuation, the Alaska Retirement Management Board adopted the changes to the demographic and economic assumptions recommended by the actuary, based on the results of an experience study performed on the plan experience from July 1, 2017 to June 30, 2021. The changes in assumptions were adopted at the June 2022 Board meeting. The effect of the new assumptions was to increase the actuarial accrued liability as of June 30, 2022 by approximately \$206 million for pension and decrease by approximately \$88 million for healthcare.

The healthcare per capital claims cost assumption is updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets.

#### c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2021 to June 30, 2022

There were no changes in benefit provisions since the prior valuation.

##### *Defined Contribution Occupational Death and Disability and Retiree Medical Benefits Plan*

#### a) Changes in Methods Since the Prior Valuation – June 30, 2021 to June 30, 2022

There were no changes in actuarial methods since the prior valuation.

**b) Changes in Assumptions Since the Prior Valuation – June 30, 2021 to June 30, 2022**

Effective for the June 30, 2022 valuation, the Alaska Retirement Management Board adopted the changes to the demographic and economic assumptions recommended by the actuary, based on the results of an experience study performed on the plan experience from July 1, 2017 to June 30, 2021. The changes in assumptions were adopted at the June 2022 Board meeting. The effect of the new assumptions was to increase the actuarial accrued liability as of June 30, 2022 by approximately \$1,222,000 for occupational death & disability and decrease by approximately \$22,348,000 for retiree medical.

The healthcare per capital claims cost assumption is updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets.

**c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2021 to June 30, 2022**

There have been no changes in benefit provisions valued since the prior valuation.

The GASB requires ten years of information be presented. However, until a full ten years of information is available, the Borough will present only those years for which information is available.

**Schedule of Borough Contributions (Pension) and (OPEB)**

The table valuation date is June 30, 2022 which was rolled forward to June 30, 2023. Actuarially determined contribution rates are calculated as of June 30th, two years prior to the fiscal year in which contributions are reported.

**3. Teachers' Retirement System**

Schedule of Borough's Proportionate Share of Net Pension and OPEB Liability (Asset)

The table is presented based on the Plan measurement date which is one year prior to fiscal year end for all years presented.

**Changes in Actuarial Assumptions, Methods, and Benefits Since the Prior Valuation**

*Defined Benefit Pension and Postemployment Healthcare Benefit Plan*

**a) Changes in Methods Since the Prior Valuation – June 30, 2021 to June 30, 2022**

There were no changes in actuarial methods since the prior valuation.

**b) Changes in Assumptions Since the Prior Valuation – June 30, 2021 to June 30, 2022**

Effective for the June 30, 2022 valuation, the Alaska Retirement Management Board adopted the changes to the demographic and economic assumptions recommended by the actuary, based on the results of an experience study performed on the plan experience from July 1, 2017 to June 30, 2021. The changes in assumptions were adopted at the June 2022 Board meeting. The effect of the new assumptions was to increase the actuarial accrued liability as of June 30, 2022 by approximately \$144 million for pension and \$21 million for healthcare.

The healthcare per capital claims cost assumption is updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets.

**c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2021 to June 30, 2022**

There were no changes in benefit provisions since the prior valuation.

*Defined Contribution Occupational Death and Disability and Retiree Medical Benefits Plans*

**a) Changes in Methods Since the Prior Valuation – June 30, 2021 to June 30, 2022**

There were no changes in the asset or valuation methods since the prior valuation.

**b) Changes in Assumptions Since the Prior Valuation – June 30, 2021 to June 30, 2022**

Effective for the June 30, 2022 valuation, the Alaska Retirement Management Board adopted the changes to the demographic and economic assumptions recommended by the actuary, based on the results of an



experience study performed on the plan experience from July 1, 2017 to June 30, 2021. The changes in assumptions were adopted at the June 2022 Board meeting. The effect of the new assumptions was to decrease the actuarial accrued liability as of June 30, 2022 by less than \$1,000 for occupational death & disability and by approximately \$3,374,000 for retiree medical.

The healthcare per capital claims cost assumption is updated for each valuation. The amounts included in the Normal Cost for the administrative expenses were updated based on the last two years of actual administrative expenses paid from plan assets.

**c) Changes in Benefit Provisions Since the Prior Valuation – June 30, 2021 to June 30, 2022**

There have been no changes in benefit provisions valued since the prior valuation.

The GASB requires ten years of information be presented. However, until a full ten years of information is available, the Borough will present only those years for which information is available.

**Schedule of Borough Contributions (Pension) and (OPEB)**

The table valuation date is June 30, 2022 which was rolled forward to June 30, 2023. Actuarially determined contribution rates are calculated as of June 30th, two years prior to the fiscal year in which contributions are reported.

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**NONMAJOR FUNDS**



Exhibit G-1

**Nonmajor Governmental Funds  
Combining Balance Sheet**

June 30, 2024	Special Revenue	Debt Service	Capital Projects	Totals
<b>Assets</b>				
Cash and investments	\$ 44,115,389	\$ 5,113,810	\$ 32,989,306	\$ 82,218,505
Prepaid items	761,268	-	-	761,268
Receivables:				
Intergovernmental	704,256	-	1,933,181	2,637,437
Property taxes, net of allowance	1,218,978	-	-	1,218,978
Leases receivable	21,810	-	-	21,810
Land sales contracts, net	10,714	-	-	10,714
Interfund loans receivable	2,735,894	-	-	2,735,894
Other	508,840	-	-	508,840
Land sales contracts receivable, long-term	163,457	-	-	163,457
Leases receivable, long term	1,551,162	-	-	1,551,162
Restricted cash and investments	440,115	1,890,011	-	2,330,126
<b>Total Assets</b>	<b>\$ 52,231,883</b>	<b>\$ 7,003,821</b>	<b>\$ 34,922,487</b>	<b>\$ 94,158,191</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>				
<b>Liabilities</b>				
Accounts, contracts and retentions payable	\$ 1,453,475	\$ -	\$ 1,049,066	\$ 2,502,541
Deposits	238,389	-	6,000	244,389
Unearned revenue	-	-	1,697,642	1,697,642
Interfund loans payable	871,800	-	-	871,800
<b>Total Liabilities</b>	<b>2,563,664</b>	<b>-</b>	<b>2,752,708</b>	<b>5,316,372</b>
<b>Deferred Inflows of Resources</b>				
Special assessments	8,367	-	-	8,367
Delinquent property taxes	947,185	-	-	947,185
Land sales receivables not yet due	366,779	-	-	366,779
Leases receivable not yet due	1,447,826	-	-	1,447,826
<b>Total Deferred Inflows of Resources</b>	<b>2,770,157</b>	<b>-</b>	<b>-</b>	<b>2,770,157</b>
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>5,333,821</b>	<b>-</b>	<b>2,752,708</b>	<b>8,086,529</b>
<b>Fund Balances</b>				
Nonspendable - prepaid items	761,268	-	-	761,268
Restricted:				
Debt service	-	1,890,011	-	1,890,011
Committed:				
Long-term loans receivable	2,735,894	-	-	2,735,894
Land management	1,184,131	-	-	1,184,131
Self-insurance	100,000	-	-	100,000
Accrued leave	30,000	-	-	30,000
Assigned:				
Subsequent year expenditures	9,403,012	-	-	9,403,012
Subsequent year appropriations	31,108,155	-	-	31,108,155
Service areas	593,853	-	-	593,853
Land management	981,749	-	-	981,749
Debt service	-	5,113,810	-	5,113,810
Capital projects	-	-	32,169,779	32,169,779
<b>Total Fund Balances</b>	<b>46,898,062</b>	<b>7,003,821</b>	<b>32,169,779</b>	<b>86,071,662</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 52,231,883</b>	<b>\$ 7,003,821</b>	<b>\$ 34,922,487</b>	<b>\$ 94,158,191</b>

**Nonmajor Governmental Funds**  
**Combining Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances**

Year Ended June 30, 2024	Special Revenue	Debt Service	Capital Projects	Totals
<b>Revenues</b>				
Taxes	\$ 51,662,749	\$ -	\$ -	\$ 51,662,749
Intergovernmental	863,431	-	5,108,756	5,972,187
Charges for services	3,043,291	-	-	3,043,291
Investment income	103,731	110,191	12,366	226,288
Interest on land sales	54,068	-	-	54,068
Other	2,241,255	-	79,223	2,320,478
<b>Total Revenues</b>	<b>57,968,525</b>	<b>110,191</b>	<b>5,200,345</b>	<b>63,279,061</b>
<b>Expenditures</b>				
Current:				
General government	231,680	-	298,397	530,077
Emergency services	20,132,221	-	-	20,132,221
Public works	46,527	-	-	46,527
Public services	18,748,177	-	4,540,969	23,289,146
Education	-	-	68,750	68,750
Debt service:				
Principal	2,340	4,260,000	-	4,262,340
Interest	1,841	2,620,700	-	2,622,541
Capital outlay	-	-	13,552,561	13,552,561
<b>Total Expenditures</b>	<b>39,162,786</b>	<b>6,880,700</b>	<b>18,460,677</b>	<b>64,504,163</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>18,805,739</b>	<b>(6,770,509)</b>	<b>(13,260,332)</b>	<b>(1,225,102)</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	4,674	-	-	4,674
Insurance recovery	-	-	292,893	292,893
Transfers in	4,913,990	6,777,348	14,909,296	26,600,634
Transfers out	(17,249,089)	(16,447)	(3,326,855)	(20,592,391)
<b>Net Other Financing Sources (Uses)</b>	<b>(12,330,425)</b>	<b>6,760,901</b>	<b>11,875,334</b>	<b>6,305,810</b>
<b>Net Change in Fund Balances</b>	<b>6,475,314</b>	<b>(9,608)</b>	<b>(1,384,998)</b>	<b>5,080,708</b>
<b>Fund Balances, beginning</b>	<b>40,422,748</b>	<b>7,013,429</b>	<b>33,554,777</b>	<b>80,990,954</b>
<b>Fund Balances, ending</b>	<b>\$ 46,898,062</b>	<b>\$ 7,003,821</b>	<b>\$ 32,169,779</b>	<b>\$ 86,071,662</b>

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**GENERAL FUND**



Exhibit H-1

**General Fund  
Comparative Balance Sheet**

June 30,	2024	2023
<b>Assets</b>		
Cash and investments	\$ 44,224,713	\$ 25,846,494
Prepaid items	698,519	697,866
Receivables:		
Intergovernmental	637,912	172,906
Delinquent property taxes, including foreclosure costs, penalties and interest net of allowance for doubtful accounts of \$0 (\$0 in 2023)	4,007,708	4,873,933
Ambulance, net of allowance for doubtful accounts of \$808,510 (\$404,255 in 2023)	2,023,364	1,513,107
Excise taxes	848,087	1,595,097
Accrued interest	680,135	745,166
Other	1,118,111	702,422
Due from other funds	7,451	87,651
Interfund loans receivable	450,000	450,000
Advances to other funds	3,401,936	6,799,550
Inventory	180,232	222,706
Restricted cash	275,310	235,980
<b>Total Assets</b>	<b>\$ 58,553,478</b>	<b>\$ 43,942,878</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balance</b>		
<b>Liabilities</b>		
Accounts, contracts, and retentions payable	\$ 809,948	\$ 967,105
Accrued payroll and related liabilities	1,873,485	1,871,117
Interfund loans payable	514,000	642,500
Other liabilities	320,678	382,659
<b>Total Liabilities</b>	<b>3,518,111</b>	<b>3,863,381</b>
<b>Deferred Inflows of Resources</b>		
Taxes collected in advance	2,254,389	2,324,168
Delinquent property taxes	3,335,798	4,170,769
Delinquent ambulance receivables	1,661,499	904,008
<b>Total Deferred Inflows of Resources</b>	<b>7,251,686</b>	<b>7,398,945</b>
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>10,769,797</b>	<b>11,262,326</b>
<b>Fund Balance</b>		
Nonspendable:		
Prepaid items	698,519	697,866
Advances to other funds	3,401,936	6,799,550
Inventory	180,232	222,706
Long-term loan receivable	450,000	450,000
Restricted:		
Restricted - Debt service	275,310	235,980
Committed:		
Self-insurance	1,000,000	1,000,000
Accrued leave	250,000	250,000
Assembly projects	25,217	25,217
Major repairs and renovations	1,000,000	-
Capital	-	1,000,000
Emergency response	1,250,000	1,250,000
Fund balance stabilization	25,000,000	25,000,000
Unassigned (Deficit)	14,252,467	(4,250,767)
<b>Total Fund Balance</b>	<b>47,783,681</b>	<b>32,680,552</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balance</b>	<b>\$ 58,553,478</b>	<b>\$ 43,942,878</b>

**General Fund**  
**Schedule of Revenues, Expenditures, and Changes in**  
**Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Taxes:				
Current year property tax levy	\$ 112,907,100	\$ 110,047,390	\$ (2,859,710)	\$ 107,884,810
Penalty and interest on taxes	1,500,000	834,018	(665,982)	662,013
Foreclosure costs	115,000	120,534	5,534	167,336
Recording and attorney fees	100,500	203,309	102,809	4,982
Vehicle taxes collected through State of Alaska	1,258,960	1,244,071	(14,889)	947,682
Excise taxes	10,850,000	10,777,164	(72,836)	11,273,096
Transient accommodations tax	1,404,000	2,294,496	890,496	1,754,776
<b>Total taxes</b>	<b>128,135,560</b>	<b>125,520,982</b>	<b>(2,614,578)</b>	<b>122,694,695</b>
Intergovernmental:				
State sources:				
Debt service reimbursement	17,252,568	18,333,455	1,080,887	15,225,886
Community assistance	1,500,000	1,743,990	243,990	2,162,942
PERS relief	1,500,000	784,381	(715,619)	649,475
In lieu of taxes	8,500	7,067	(1,433)	8,198
Other	40,000	34,600	(5,400)	7,500
Federal sources:				
In lieu of taxes	3,500,000	4,479,490	979,490	4,212,725
Other	20,000	21,090	1,090	23,671
<b>Total intergovernmental</b>	<b>23,821,068</b>	<b>25,404,073</b>	<b>1,583,005</b>	<b>22,290,397</b>
Charges for services:				
Ambulance	4,001,000	3,776,993	(224,007)	3,816,680
Engineering inspections	75,000	14,250	(60,750)	16,550
Planning and zoning	300,000	366,421	66,421	391,320
Ice arena	475,000	648,004	173,004	584,098
Community pool fees	530,000	597,262	67,262	644,778
Business licenses	450,000	487,630	37,630	635,030
Other	400,300	751,116	350,816	533,058
<b>Total charges for services</b>	<b>6,231,300</b>	<b>6,641,676</b>	<b>410,376</b>	<b>6,621,514</b>
Investment income (loss)	150,000	16,381,462	16,231,462	2,695,730
<b>Total Revenues</b>	<b>158,337,928</b>	<b>173,948,193</b>	<b>15,610,265</b>	<b>154,302,336</b>
<b>Expenditures</b>				
General government:				
Mayor	133,241	125,983	7,258	126,377
Assembly	486,845	389,285	97,560	372,038
Clerk	633,630	578,763	54,867	604,685
Administration	1,565,806	1,398,878	166,928	1,205,754

Exhibit H-2, continued

**General Fund**  
**Schedule of Revenues, Expenditures, and Changes in**  
**Fund Balance - Budget and Actual with Comparative Actuals, continued**

Years Ended June 30,	2024		2023	
	Budget	Actual	Variance	Actual
<b>Expenditures, continued</b>				
General government, continued:				
Elections	\$ 819,659	\$ 702,167	\$ 117,492	\$ 755,113
Records management	528,035	463,962	64,073	423,764
Finance	840,552	807,070	33,482	661,500
Budgeting	1,741,209	1,660,215	80,994	1,621,280
Accounting	1,534,961	1,483,676	51,285	1,467,474
Law	2,157,072	1,473,529	683,543	1,343,786
Human resources	1,026,869	991,498	35,371	914,553
Common contractual	1,804,162	1,568,691	235,471	1,506,960
Adj. and appeals/bid review board	48,850	6,896	41,954	13,132
Planning	3,022,845	2,684,329	338,516	2,580,066
Planning administration	488,169	475,847	12,322	439,175
Economic development	852,692	815,417	37,275	753,812
Pass-through to cities	140,000	140,000	-	100,000
Assessments	3,179,147	3,006,486	172,661	2,670,559
Information technology	6,946,091	6,636,707	309,384	6,082,929
Purchasing	996,145	952,074	44,071	895,746
<b>Total general government</b>	<b>28,945,980</b>	<b>26,361,473</b>	<b>2,584,507</b>	<b>24,538,703</b>
Less recovery of expenditures from other funds	(388,771)	(275,934)	(112,837)	(262,583)
<b>Net general government</b>	<b>28,557,209</b>	<b>26,085,539</b>	<b>2,471,670</b>	<b>24,276,120</b>
Public works:				
Public works administration	211,846	210,779	1,067	196,586
Maintenance	2,271,006	2,083,821	187,185	2,095,679
Project management and engineering	2,624,616	2,483,354	141,262	2,294,005
Public works operations	184,560	168,397	16,163	65,586
<b>Total public works</b>	<b>5,292,028</b>	<b>4,946,351</b>	<b>345,677</b>	<b>4,651,856</b>
Emergency services:				
Rescue units	1,196,464	1,054,300	142,164	1,041,953
Ambulance operation	13,325,251	12,333,323	991,928	11,864,578
Emergency management	460,932	199,789	261,143	144,923
Emergency services building	107,361	60,247	47,114	77,057
Telecommunications network	1,353,591	1,015,217	338,374	988,915
Emergency services administration	1,155,447	1,073,553	81,894	1,048,465
<b>Total emergency services</b>	<b>17,599,046</b>	<b>15,736,429</b>	<b>1,862,617</b>	<b>15,165,891</b>
Less recovery of expenditures from other funds	(961,466)	(996,591)	35,125	(844,624)

Exhibit H-2, continued

**General Fund**  
**Schedule of Revenues, Expenditures, and Changes in**  
**Fund Balance - Budget and Actual with Comparative Actuals, continued**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Expenditures, continued</b>				
Emergency services, continued:				
Net emergency services	\$ 16,637,580	\$ 14,739,838	\$ 1,897,742	\$ 14,321,267
Public services:				
Parks and recreation	698,969	643,937	55,032	541,511
Ice arena	1,003,843	976,141	27,702	961,598
Outdoor ice rinks	3,933	1,924	2,009	1,161
Recreational services	377,920	367,737	10,183	341,154
Community pools	2,060,406	1,993,277	67,129	1,843,169
Community development administration	942,671	872,767	69,904	834,013
Road service administration	2,952,976	2,410,583	542,393	2,695,433
Recreation infrastructure maintenance	426,449	352,976	73,473	393,785
Total public services	8,467,167	7,619,342	847,825	7,611,824
Less recovery of expenditures from other funds	(3,407,776)	(2,606,177)	(801,599)	(2,952,333)
Net public services	5,059,391	5,013,165	46,226	4,659,491
Education:				
Contributions to School District	72,846,459	72,846,519	(60)	70,696,614
<b>Total Expenditures</b>	<b>128,392,667</b>	<b>123,631,412</b>	<b>4,761,255</b>	<b>118,605,348</b>
<b>Excess of Revenues Over Expenditures</b>	<b>29,945,261</b>	<b>50,316,781</b>	<b>20,371,520</b>	<b>35,696,988</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	30,000	33,914	3,914	70,412
Areawide Tax Relief	-	-	-	(11,948,301)
Transfers in	10,002,948	307,429	(9,695,519)	13,097,326
Transfers out	(35,879,377)	(35,554,995)	324,382	(68,760,290)
<b>Net Other Financing Sources (Uses)</b>	<b>(25,846,429)</b>	<b>(35,213,652)</b>	<b>(9,367,223)</b>	<b>(67,540,853)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 4,098,832</b>	<b>15,103,129</b>	<b>\$ 11,004,297</b>	<b>(31,843,865)</b>
<b>Fund Balance, beginning</b>		<b>32,680,552</b>		<b>64,524,417</b>
<b>Fund Balance, ending</b>		<b>\$ 47,783,681</b>		<b>\$ 32,680,552</b>

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**SPECIAL REVENUE  
FUNDS**



Exhibit I-1

**American Rescue Plan Act Recovery Funding Special Revenue Fund  
Comparative Balance Sheet**

<i>June 30,</i>	2024	2023
<b>Assets</b>		
Cash and investments	\$ 9,145,112	\$ 16,330,372
<b>Liabilities</b>		
Accounts, contracts and retentions payable	\$ 1,608,321	\$ -
Unearned revenue	7,536,791	16,330,372
<b>Total Liabilities</b>	9,145,112	16,330,372
<b>Total Fund Balance</b>	\$ -	\$ -



Exhibit I-2

**American Rescue Plan Act Recovery Funding Special Revenue Fund  
Comparative Statement of Revenues, Expenditures, and  
Changes in Fund Balance**

<i>Year Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Intergovernmental	\$ 7,765,470	\$ 2,140,209
<b>Expenditures</b>		
Public works	-	1,333,724
Public services	-	4,977
Education	-	801,508
Capital Outlay	4,489,352	-
<b>Total Expenditures</b>	<b>4,489,352</b>	<b>2,140,209</b>
Transfers out	(3,276,118)	-
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>
<b>Fund Balance, beginning</b>	<b>-</b>	<b>-</b>
<b>Fund Balance, ending</b>	<b>\$ -</b>	<b>\$ -</b>

Exhibit I-3

**Nonmajor Special Revenue Funds**  
**Combining Balance Sheet with Comparative Totals**

June 30,	Nonareawide Services and Service Areas	Land Management	Property Tax	Opioid Settlement	Totals	
					2024	2023
<b>Assets</b>						
Cash and investments	\$ 40,879,781	\$ 2,592,860	\$ 48,895	\$ 593,853	\$ 44,115,389	\$ 39,616,737
Prepaid items	761,268	-	-	-	761,268	4,966
Receivables:						
Intergovernmental	704,256	-	-	-	704,256	638,400
Property taxes, net of allowance	1,144,288	-	74,690	-	1,218,978	1,467,745
Land sales contracts, net	-	10,714	-	-	10,714	21,899
Leases receivable	-	21,810	-	-	21,810	61,118
Other	508,840	-	-	-	508,840	390,428
Interfund loans receivable	514,000	2,221,894	-	-	2,735,894	2,864,394
Land sales contracts receivable, long-term	-	163,457	-	-	163,457	359,553
Leases receivable, long-term	-	1,551,162	-	-	1,551,162	1,572,973
Restricted cash and investments	440,115	-	-	-	440,115	-
<b>Total Assets</b>	<b>\$ 44,952,548</b>	<b>\$ 6,561,897</b>	<b>\$ 123,585</b>	<b>\$ 593,853</b>	<b>\$ 52,231,883</b>	<b>\$ 46,998,213</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>						
<b>Liabilities</b>						
Accounts payable	\$ 1,218,761	\$ 185,819	\$ 48,895	\$ -	\$ 1,453,475	\$ 2,302,607
Deposits	-	163,699	74,690	-	238,389	224,970
Interfund loans payable	871,800	-	-	-	871,800	1,005,898
<b>Total Liabilities</b>	<b>2,090,561</b>	<b>349,518</b>	<b>123,585</b>	<b>-</b>	<b>2,563,664</b>	<b>3,533,475</b>
<b>Deferred Inflows of Resources</b>						
Special assessments	8,367	-	-	-	8,367	8,317
Delinquent property taxes	947,185	-	-	-	947,185	1,120,201
Land sales receivables not yet due	-	366,779	-	-	366,779	359,553
Lease receivable not yet due	-	1,447,826	-	-	1,447,826	1,553,919
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>3,046,113</b>	<b>2,164,123</b>	<b>123,585</b>	<b>-</b>	<b>5,333,821</b>	<b>6,575,465</b>
<b>Fund Balances</b>						
Nonspendable:						
Prepaid items	761,268	-	-	-	761,268	4,966
Committed:						
Long-term loan receivable	514,000	2,221,894	-	-	2,735,894	2,864,394
Self-insurance	100,000	-	-	-	100,000	270,000
Accrued leave	20,000	10,000	-	-	30,000	30,000
Land management	-	1,184,131	-	-	1,184,131	992,195
Assigned:						
Subsequent year expenditures	9,403,012	-	-	-	9,403,012	3,679,816
Subsequent year appropriations	31,108,155	-	-	-	31,108,155	-
Service areas	-	-	-	593,853	593,853	31,458,786
Land management	-	981,749	-	-	981,749	1,280,239
Unassigned (deficits)	-	-	-	-	-	(157,648)
<b>Total Fund Balances</b>	<b>41,906,435</b>	<b>4,397,774</b>	<b>-</b>	<b>593,853</b>	<b>46,898,062</b>	<b>40,422,748</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 44,952,548</b>	<b>\$ 6,561,897</b>	<b>\$ 123,585</b>	<b>\$ 593,853</b>	<b>\$ 52,231,883</b>	<b>\$ 46,998,213</b>

**Nonmajor Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances with Comparative Totals**

Years Ended June 30,	Nonareawide Services and Service Areas	Land Management	Property Tax	Opioid Settlement	Totals	
					2024	2023
<b>Revenues</b>						
Taxes	\$ 51,588,059	\$ -	\$ 74,690	\$ -	\$ 51,662,749	\$ 50,493,947
Intergovernmental	843,588	19,843	-	-	863,431	838,231
Charges for services	2,036,466	1,006,825	-	-	3,043,291	3,938,013
Investment income	97,709	6,022	-	-	103,731	103,117
Interest on land sales	-	54,068	-	-	54,068	69,489
Other	1,932,980	3,050	-	305,225	2,241,255	1,536,163
<b>Total Revenues</b>	<b>56,498,802</b>	<b>1,089,808</b>	<b>74,690</b>	<b>305,225</b>	<b>57,968,525</b>	<b>56,978,960</b>
<b>Expenditures</b>						
Current:						
General government	231,680	-	-	-	231,680	269,436
Emergency services	20,132,221	-	-	-	20,132,221	17,961,786
Public work Maintenance	46,527	-	-	-	46,527	-
Public services	17,647,359	1,020,940	74,690	5,188	18,748,177	17,948,370
Debt service	4,181	-	-	-	4,181	4,669
<b>Total Expenditures</b>	<b>38,061,968</b>	<b>1,020,940</b>	<b>74,690</b>	<b>5,188</b>	<b>39,162,786</b>	<b>36,184,261</b>
<b>Excess of Revenues Over Expenditures</b>	<b>18,436,834</b>	<b>68,868</b>	<b>-</b>	<b>300,037</b>	<b>18,805,739</b>	<b>20,794,699</b>
<b>Other Financing Sources (Uses)</b>						
Sale of capital assets	4,674	-	-	-	4,674	17,344
Transfers in	4,574,412	339,578	-	-	4,913,990	1,750,529
Transfers out	(16,734,089)	(515,000)	-	-	(17,249,089)	(25,730,652)
<b>Net Other Financing Sources (Uses)</b>	<b>(12,155,003)</b>	<b>(175,422)</b>	<b>-</b>	<b>-</b>	<b>(12,330,425)</b>	<b>(23,962,779)</b>
<b>Net Change in Fund Balances</b>	<b>6,281,831</b>	<b>(106,554)</b>	<b>-</b>	<b>300,037</b>	<b>6,475,314</b>	<b>(3,168,080)</b>
<b>Fund Balances, beginning</b>	<b>35,624,604</b>	<b>4,504,328</b>	<b>-</b>	<b>293,816</b>	<b>40,422,748</b>	<b>43,590,828</b>
<b>Fund Balances, ending</b>	<b>\$ 41,906,435</b>	<b>\$ 4,397,774</b>	<b>\$ -</b>	<b>\$ 593,853</b>	<b>\$ 46,898,062</b>	<b>\$ 40,422,748</b>

Nonareawide Services and Service Areas Special Revenue Funds  
Combining Balance Sheet

June 30, 2024	Non-areawide Services	Service Area 7 Talkeetna Flood Control	Service Area 36 Talkeetna Water and Sewer	Freedom Hills Subdivision	Circle View/Stampede Estates	Enhanced 911 Service	Chase Trail	Service Area 69 Point MacKenzie	Fire Fleet Maintenance	Combined		Totals
										Fire Service Areas	Road Service Areas	
<b>Assets</b>												
Cash and investments	\$ 1,374,421	\$ 653,884	\$ 1,581,705	\$ 30,091	\$ 240,838	\$ 7,087,487	\$ 25,685	\$ 233,988	\$ 12,432	\$ 23,734,165	\$ 5,905,085	\$ 40,879,781
Receivables:												
Intergovernmental	666,716	-	-	-	-	-	-	-	-	37,540	-	704,256
Property taxes, net of allowance	116,056	4,591	-	-	114	-	-	649	-	487,631	535,247	1,144,288
Interfund loan receivable	-	-	-	-	-	-	-	-	-	514,000	-	514,000
Other	16,724	-	359,800	-	-	120,747	-	-	-	10,210	1,359	508,840
Restricted cash	-	-	440,115	-	-	-	-	-	-	-	-	440,115
Prepaid items	-	-	761,268	-	-	-	-	-	-	-	-	761,268
<b>Total Assets</b>	<b>\$ 2,173,917</b>	<b>\$ 658,475</b>	<b>\$ 3,142,888</b>	<b>\$ 30,091</b>	<b>\$ 240,952</b>	<b>\$ 7,208,234</b>	<b>\$ 25,685</b>	<b>\$ 234,637</b>	<b>\$ 12,432</b>	<b>\$ 24,783,546</b>	<b>\$ 6,441,691</b>	<b>\$ 44,952,548</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>												
<b>Liabilities</b>												
Accounts payable	\$ 57,437	\$ -	\$ 4,394	\$ -	\$ -	\$ -	\$ -	\$ 2,697	\$ 11,442	\$ 127,144	\$ 1,015,647	\$ 1,218,761
Interfund loans payable	-	270,000	45,782	-	66,000	-	-	-	-	423,800	66,218	871,800
<b>Total Liabilities</b>	<b>57,437</b>	<b>270,000</b>	<b>50,176</b>	<b>-</b>	<b>66,000</b>	<b>-</b>	<b>-</b>	<b>2,697</b>	<b>11,442</b>	<b>550,944</b>	<b>1,081,865</b>	<b>2,090,561</b>
<b>Deferred Inflows of Resources</b>												
Special assessments	-	-	-	-	8,367	-	-	-	-	-	-	8,367
Delinquent property taxes	109,923	4,280	-	-	114	-	-	649	-	387,057	445,162	947,185
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>167,360</b>	<b>274,280</b>	<b>50,176</b>	<b>-</b>	<b>74,481</b>	<b>-</b>	<b>-</b>	<b>3,346</b>	<b>11,442</b>	<b>938,001</b>	<b>1,527,027</b>	<b>3,046,113</b>
<b>Fund Balances</b>												
Nonspendable - prepaid items	-	-	761,268	-	-	-	-	-	-	-	-	761,268
Committed:												
Long-term loan receivable	-	-	-	-	-	-	-	-	-	514,000	-	514,000
Self-insurance	100,000	-	-	-	-	-	-	-	-	-	-	100,000
Accrued leave	20,000	-	-	-	-	-	-	-	-	-	-	20,000
Assigned:												
Subsequent year appropriations	570,000	242,754	441,563	5,063	-	367,212	25,631	37,700	-	5,979,401	1,733,688	9,403,012
Service areas	1,316,557	141,441	1,889,881	25,028	166,471	6,841,022	54	193,591	990	17,352,144	3,180,976	31,108,155
<b>Total Fund Balances (Deficit)</b>	<b>2,006,557</b>	<b>384,195</b>	<b>3,092,712</b>	<b>30,091</b>	<b>166,471</b>	<b>7,208,234</b>	<b>25,685</b>	<b>231,291</b>	<b>990</b>	<b>23,845,545</b>	<b>4,914,664</b>	<b>41,906,435</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 2,173,917</b>	<b>\$ 658,475</b>	<b>\$ 3,142,888</b>	<b>\$ 30,091</b>	<b>\$ 240,952</b>	<b>\$ 7,208,234</b>	<b>\$ 25,685</b>	<b>\$ 234,637</b>	<b>\$ 12,432</b>	<b>\$ 24,783,546</b>	<b>\$ 6,441,691</b>	<b>\$ 44,952,548</b>

**Nonareawide Services and Service Areas Special Revenue Funds  
Combining Statement of Revenues, Expenditures,  
and Changes in Fund Balances (Deficit)**

June 30, 2024	Non-areawide Services	Service Area 7 Talkeetna Flood Control	Service Area 36 Talkeetna Water and Sewer	Freedom Hills Subdivision	Circle View/Stampede Estates	Enhanced 911 Service	Chase Trail	Service Area 69 Point MacKenzie	Fire Fleet Maintenance	Roads Outside Service Areas	Combined		Totals
											Fire Service Areas	Road Service Areas	
<b>Revenues</b>													
Taxes	\$ 4,336,550	\$ 65,673	\$ 1,055,472	\$ -	\$ 25,846	\$ -	\$ -	\$ 14,767	\$ -	\$ -	\$ 22,161,546	\$ 23,928,205	\$ 51,588,059
Intergovernmental	714,902	-	2,369	-	-	-	-	-	14,334	-	111,983	-	843,588
Charges for services	264,311	-	453,258	-	-	1,318,897	-	-	-	-	-	-	2,036,466
Investment income	6,485	824	4,241	63	511	15,062	54	518	990	-	56,472	12,489	97,709
Other	578,534	-	-	-	-	-	-	-	613,364	-	741,082	-	1,932,980
<b>Total Revenues</b>	<b>5,900,782</b>	<b>66,497</b>	<b>1,515,340</b>	<b>63</b>	<b>26,357</b>	<b>1,333,959</b>	<b>54</b>	<b>15,285</b>	<b>628,688</b>	<b>-</b>	<b>23,071,083</b>	<b>23,940,694</b>	<b>56,498,802</b>
<b>Expenditures</b>													
Current:													
General government	231,680	-	-	-	-	-	-	-	-	-	-	-	231,680
Emergency services	2,746,001	-	-	-	-	1,564,333	-	-	1,093,264	-	14,728,623	-	20,132,221
Public work Maintenance	46,527	-	-	-	-	-	-	-	-	-	-	-	46,527
Public services	1,779,853	23,954	855,976	-	16,445	-	-	42,303	-	330	-	14,928,498	17,647,359
Debt service	-	700	928	-	180	-	-	-	-	-	1,141	1,232	4,181
<b>Total Expenditures</b>	<b>4,804,061</b>	<b>24,654</b>	<b>856,904</b>	<b>-</b>	<b>16,625</b>	<b>1,564,333</b>	<b>-</b>	<b>42,303</b>	<b>1,093,264</b>	<b>330</b>	<b>14,729,764</b>	<b>14,929,730</b>	<b>38,061,968</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>1,096,721</b>	<b>41,843</b>	<b>658,436</b>	<b>63</b>	<b>9,732</b>	<b>(230,374)</b>	<b>54</b>	<b>(27,018)</b>	<b>(464,576)</b>	<b>(330)</b>	<b>8,341,319</b>	<b>9,010,964</b>	<b>18,436,834</b>
<b>Other Financing Sources (Uses)</b>													
Sale of capital assets	-	-	-	-	-	-	-	-	-	-	4,674	-	4,674
Transfers in	60,609	500,000	486,646	-	-	232,297	-	-	464,815	-	536,331	2,293,714	4,574,412
Transfers out	(1,047,488)	-	(90,000)	-	-	-	-	-	-	-	(4,460,914)	(11,135,687)	(16,734,089)
<b>Net Other Financing Sources (Uses)</b>	<b>(986,879)</b>	<b>500,000</b>	<b>396,646</b>	<b>-</b>	<b>-</b>	<b>232,297</b>	<b>-</b>	<b>-</b>	<b>464,815</b>	<b>-</b>	<b>(3,919,909)</b>	<b>(8,841,973)</b>	<b>(12,155,003)</b>
<b>Net Change in Fund Balances</b>	<b>109,842</b>	<b>541,843</b>	<b>1,055,082</b>	<b>63</b>	<b>9,732</b>	<b>1,923</b>	<b>54</b>	<b>(27,018)</b>	<b>239</b>	<b>(330)</b>	<b>4,421,410</b>	<b>168,991</b>	<b>6,281,831</b>
<b>Fund Balances (Deficit), beginning</b>	<b>1,896,715</b>	<b>(157,648)</b>	<b>2,037,630</b>	<b>30,028</b>	<b>156,739</b>	<b>7,206,311</b>	<b>25,631</b>	<b>258,309</b>	<b>751</b>	<b>330</b>	<b>19,424,135</b>	<b>4,745,673</b>	<b>35,624,604</b>
<b>Fund Balances (Deficit), ending</b>	<b>\$ 2,006,557</b>	<b>\$ 384,195</b>	<b>\$ 3,092,712</b>	<b>\$ 30,091</b>	<b>\$ 166,471</b>	<b>\$ 7,208,234</b>	<b>\$ 25,685</b>	<b>\$ 231,291</b>	<b>\$ 990</b>	<b>\$ -</b>	<b>\$ 23,845,545</b>	<b>\$ 4,914,664</b>	<b>\$ 41,906,435</b>

Exhibit I-7

**Nonareawide Services Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Taxes	\$ 4,384,900	\$ 4,336,550	\$ (48,350)	\$ 4,040,582
Intergovernmental:				
State PERS relief	-	21,572	21,572	27,960
Electric and telephone cooperative shared revenue	720,000	658,330	(61,670)	634,605
Library grants	35,000	35,000	-	36,200
Total intergovernmental	755,000	714,902	(40,098)	698,765
Charges for services:				
Animal care fees	250,000	247,211	(2,789)	181,598
User fees	16,000	17,100	1,100	19,868
Total charges for services	266,000	264,311	(1,689)	201,466
Investment income	1,000	6,485	5,485	6,348
Other	20,000	578,534	558,534	65,805
<b>Total Revenues</b>	<b>5,426,900</b>	<b>5,900,782</b>	<b>473,882</b>	<b>5,012,966</b>
<b>Expenditures</b>				
General government:				
Administration	188,213	169,651	18,562	150,144
Information technology	84,172	62,029	22,143	119,292
Total general government	272,385	231,680	40,705	269,436
Public work maintenance	50,612	46,527	4,085	-
Emergency services - animal care	2,884,362	2,746,001	138,361	2,501,552
Public services:				
Libraries	1,947,748	1,775,044	172,704	1,740,875
Medical supplies	5,100	4,809	291	2,397
Total public services	1,952,848	1,779,853	172,995	1,743,272
<b>Total Expenditures</b>	<b>5,160,207</b>	<b>4,804,061</b>	<b>356,146</b>	<b>4,514,260</b>
<b>Excess of Revenues Over Expenditures</b>	<b>266,693</b>	<b>1,096,721</b>	<b>830,028</b>	<b>498,706</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	631	60,609	59,978	27,587
Transfers out	(1,044,988)	(1,047,488)	(2,500)	(814,000)
<b>Net Other Financing Uses</b>	<b>(1,044,357)</b>	<b>(986,879)</b>	<b>57,478</b>	<b>(786,413)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (777,664)</b>	<b>109,842</b>	<b>\$ 887,506</b>	<b>(287,707)</b>
<b>Fund Balance, beginning</b>		<b>1,896,715</b>		<b>2,184,422</b>
<b>Fund Balance, ending</b>		<b>\$ 2,006,557</b>		<b>\$ 1,896,715</b>



Exhibit I-8

**Service Area 7 - Talkeetna Flood Control Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance (Deficit) - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Taxes	\$ 64,900	\$ 65,673	\$ 773	\$ 61,587
Investment income	100	824	724	215
<b>Total Revenues</b>	<b>65,000</b>	<b>66,497</b>	<b>1,497</b>	<b>61,802</b>
<b>Expenditures</b>				
Public services	540,602	23,954	516,648	5,911
Debt service	700	700	-	725
<b>Total Expenditures</b>	<b>541,302</b>	<b>24,654</b>	<b>516,648</b>	<b>6,636</b>
<b>Excess of Revenues Over Expenditures</b>	<b>(476,302)</b>	<b>41,843</b>	<b>518,145</b>	<b>55,166</b>
<b>Other Financing Uses</b>				
Transfers in	500,000	500,000	-	470
<b>Net Change in Fund Balance</b>	<b>\$ 23,698</b>	<b>541,843</b>	<b>\$ 518,145</b>	<b>55,636</b>
<b>Fund Balance (Deficit), beginning</b>		<b>(157,648)</b>		<b>(213,284)</b>
<b>Fund Balance (Deficit), ending</b>		<b>\$ 384,195</b>		<b>\$ (157,648)</b>

Exhibit I-9

**Service Area 36 - Talkeetna Water and Sewer Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Taxes	\$ 900,000	\$ 1,055,472	\$ 155,472	928,252
Intergovernmental - PERS relief	-	2,369	2,369	3,456
Charges for services - water and sewer	385,000	453,258	68,258	445,817
Investment income	100	4,241	4,141	4,311
<b>Total Revenues</b>	<b>1,285,100</b>	<b>1,515,340</b>	<b>230,240</b>	<b>1,381,836</b>
<b>Expenditures</b>				
Public services	862,356	855,976	6,380	805,417
Debt service	927	928	(1)	1,060
<b>Total Expenditures</b>	<b>863,283</b>	<b>856,904</b>	<b>6,379</b>	<b>806,477</b>
<b>Excess of Revenues Over Expenditures</b>	<b>421,817</b>	<b>658,436</b>	<b>236,619</b>	<b>575,359</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	-	-	-	3,060
Transfers in	-	486,646	486,646	21,707
Transfers out	(90,000)	(90,000)	-	(225,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(90,000)</b>	<b>396,646</b>	<b>486,646</b>	<b>(200,233)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 331,817</b>	<b>1,055,082</b>	<b>\$ 723,265</b>	<b>375,126</b>
<b>Fund Balance, beginning</b>		<b>2,037,630</b>		<b>1,662,504</b>
<b>Fund Balance, ending</b>		<b>\$ 3,092,712</b>		<b>\$ 2,037,630</b>



Exhibit I-10

**Freedom Hills Subdivision Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

<i>Years Ended June 30,</i>	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Investment income	\$ -	\$ 63	\$ 63	\$ 63
<b>Expenditures</b>				
Public services	24,965	-	24,965	-
<b>Net Change in Fund Balance</b>	<u>\$ (24,965)</u>	63	<u>\$ 25,028</u>	63
<b>Fund Balance, beginning</b>		<u>30,028</u>		<u>29,965</u>
<b>Fund Balance, ending</b>		<u>\$ 30,091</u>		<u>\$ 30,028</u>

Exhibit I-11

**Circle View/Stampede Estates Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 25,550	\$ 25,846	\$ 296	\$ 25,027
Investment income	-	511	511	480
<b>Total Revenues</b>	<b>25,550</b>	<b>26,357</b>	<b>807</b>	<b>25,507</b>
<b>Expenditures</b>				
Public services	25,032	16,445	8,587	1,649
Debt service	180	180	-	195
<b>Total Expenditures</b>	<b>25,212</b>	<b>16,625</b>	<b>8,587</b>	<b>1,844</b>
<b>Excess of Revenues Over Expenditures</b>	<b>338</b>	<b>9,732</b>	<b>9,394</b>	<b>23,663</b>
<b>Net Change in Fund Balance</b>	<b>\$ 338</b>	<b>9,732</b>	<b>\$ 9,394</b>	<b>23,663</b>
<b>Fund Balance, beginning</b>		<b>156,739</b>		<b>133,076</b>
<b>Fund Balance, ending</b>		<b>\$ 166,471</b>		<b>\$ 156,739</b>

**Enhanced 911 Service Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Charges for services - telephone surcharge	\$ 1,215,000	\$ 1,318,897	\$ 103,897	\$ 1,787,604
Investment income	1,000	15,062	14,062	14,700
<b>Total Revenues</b>	<b>1,216,000</b>	<b>1,333,959</b>	<b>117,959</b>	<b>1,802,304</b>
<b>Expenditures</b>				
Emergency services	1,638,206	1,564,333	73,873	1,402,158
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(422,206)</b>	<b>(230,374)</b>	<b>191,832</b>	<b>400,146</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	232,297	232,297	65,124
Transfers out	-	-	-	(161,904)
<b>Net Other Financing Sources (Uses)</b>	<b>-</b>	<b>232,297</b>	<b>232,297</b>	<b>(96,780)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (422,206)</b>	<b>1,923</b>	<b>\$ 424,129</b>	<b>303,366</b>
<b>Fund Balance, beginning</b>		<u>7,206,311</u>		<u>6,902,945</u>
<b>Fund Balance, ending</b>		<u>\$ 7,208,234</u>		<u>\$ 7,206,311</u>

Exhibit I-13

**Chase Trail Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

<i>Years Ended June 30,</i>	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Investment income	\$ -	\$ 54	\$ 54	\$ 54
<b>Net Change in Fund Balance</b>	<u>\$ -</u>	<u>\$ 54</u>	<u>\$ 54</u>	<u>\$ 54</u>
<b>Fund Balance, beginning</b>		<u>25,631</u>		<u>25,577</u>
<b>Fund Balance, ending</b>		<u>\$ 25,685</u>		<u>\$ 25,631</u>



Exhibit I-14

**Service Area 69 - Point MacKenzie Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 14,700	\$ 14,767	\$ 67	\$ 12,212
Investment income	100	518	418	643
<b>Total Revenues</b>	<b>14,800</b>	<b>15,285</b>	<b>485</b>	<b>12,855</b>
<b>Expenditures</b>				
Public services	51,478	42,303	9,175	64,608
<b>Net Change in Fund Balance</b>	<b>\$ (36,678)</b>	<b>(27,018)</b>	<b>\$ 9,660</b>	<b>(51,753)</b>
<b>Fund Balance, beginning</b>		<b>258,309</b>		<b>310,062</b>
<b>Fund Balance, ending</b>		<b>\$ 231,291</b>		<b>\$ 258,309</b>

Exhibit I-15

**Fire Fleet Maintenance Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance (Deficit) - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Intergovernmental - PERS relief	\$ -	\$ 14,334	\$ 14,334	\$ 12,341
Investment income	-	990	990	751
Other	622,678	613,364	(9,314)	556,592
<b>Total Revenues</b>	622,678	628,688	6,010	569,684
<b>Expenditures</b>				
Emergency services	1,095,367	1,093,264	2,103	865,097
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(472,689)	(464,576)	8,113	(295,413)
<b>Other Financing Sources (Uses)</b>				
Transfers in	472,689	464,815	(7,874)	432,164
Transfers out	-	-	-	(136,000)
<b>Net Other Financing Sources (Uses)</b>	472,689	464,815	(7,874)	296,164
<b>Net Change in Fund Balance</b>	<u>\$ -</u>	239	<u>\$ 239</u>	751
<b>Fund Balance, beginning</b>		<u>751</u>		<u>-</u>
<b>Fund Balance, ending</b>		<u>\$ 990</u>		<u>\$ 751</u>



Exhibit I-16

**Roads Outside Service Areas Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

<i>Years Ended June 30,</i>	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Investment income	\$ -	\$ -	\$ -	1
<b>Expenditures</b>				
Public services	329	330	(1)	-
<b>Net Change in Fund Balance</b>	<u>\$ (329)</u>	(330)	<u>\$ (1)</u>	1
<b>Fund Balance, beginning</b>		<u>330</u>		<u>329</u>
<b>Fund Balance, ending</b>		<u>\$ -</u>		<u>\$ 330</u>

**Fire Service Areas Special Revenue Funds  
Combining Balance Sheet**

June 30, 2024	Service Area									Totals
	130 Central Mat-Su	2 Butte	132 Greater Palmer Consolidated	4 Sutton	24 Talkeetna	136 West Lakes	35 Willow	135 Caswell		
<b>Assets</b>										
Cash and investments	\$ 9,950,727	\$ 3,208,157	\$ 4,366,353	\$ 423,964	\$ 1,176,719	\$ 3,050,651	\$ 1,094,706	\$ 462,888	\$	23,734,165
Receivables:										
Property taxes, net of allowance	166,753	33,595	25,548	12,112	26,116	136,097	43,276	44,134		487,631
Intergovernmental	-	2,035	4,650	-	8,740	15,130	968	6,017		37,540
Interfund loan receivable	514,000	-	-	-	-	-	-	-		514,000
Other	10,210	-	-	-	-	-	-	-		10,210
<b>Total Assets</b>	<b>\$ 10,641,690</b>	<b>\$ 3,243,787</b>	<b>\$ 4,396,551</b>	<b>\$ 436,076</b>	<b>\$ 1,211,575</b>	<b>\$ 3,201,878</b>	<b>\$ 1,138,950</b>	<b>\$ 513,039</b>	<b>\$</b>	<b>24,783,546</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>										
<b>Liabilities</b>										
Accounts payable	\$ 49,909	\$ 2,635	\$ 2,479	\$ 4,083	\$ 1,998	\$ 27,672	\$ 37,802	\$ 566	\$	127,144
Interfund loans payable	-	-	-	-	423,800	-	-	-	-	423,800
<b>Total Liabilities</b>	<b>49,909</b>	<b>2,635</b>	<b>2,479</b>	<b>4,083</b>	<b>425,798</b>	<b>27,672</b>	<b>37,802</b>	<b>566</b>	<b>\$</b>	<b>550,944</b>
<b>Deferred Inflows of Resources</b>										
Delinquent property taxes	120,662	24,565	22,104	10,278	23,368	112,983	36,326	36,771		387,057
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>170,571</b>	<b>27,200</b>	<b>24,583</b>	<b>14,361</b>	<b>449,166</b>	<b>140,655</b>	<b>74,128</b>	<b>37,337</b>	<b>\$</b>	<b>938,001</b>
<b>Fund Balances</b>										
Committed - long-term loan receivable	514,000	-	-	-	-	-	-	-		514,000
Assigned:										
Subsequent year expenditures	3,846,429	733,069	-	84,878	-	1,202,538	-	112,487		5,979,401
Service areas	6,110,690	2,483,518	4,371,968	336,837	762,409	1,858,685	1,064,822	363,215		17,352,144
<b>Total Fund Balances</b>	<b>10,471,119</b>	<b>3,216,587</b>	<b>4,371,968</b>	<b>421,715</b>	<b>762,409</b>	<b>3,061,223</b>	<b>1,064,822</b>	<b>475,702</b>	<b>\$</b>	<b>23,845,545</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 10,641,690</b>	<b>\$ 3,243,787</b>	<b>\$ 4,396,551</b>	<b>\$ 436,076</b>	<b>\$ 1,211,575</b>	<b>\$ 3,201,878</b>	<b>\$ 1,138,950</b>	<b>\$ 513,039</b>	<b>\$</b>	<b>24,783,546</b>

**Fire Service Areas Special Revenue Funds  
Combining Statement of Revenues, Expenditures,  
and Changes in Fund Balances**

Year Ended June 30, 2024	Service Area								Totals
	130 Central Mat-Su	2 Butte	132 Greater Palmer Consolidated	4 Sutton	24 Talkeetna	136 West Lakes	35 Willow	135 Caswell	
<b>Revenues</b>									
Property taxes	\$ 12,681,024	\$ 1,265,654	\$ 1,858,546	\$ 271,922	\$ 698,518	\$ 3,898,161	\$ 1,100,435	\$ 387,286	\$ 22,161,546
Intergovernmental - PERS relief	89,092	871	1,568	174	348	2,787	8,746	8,397	111,983
Investment income	27,504	6,544	8,312	886	2,533	6,993	2,453	1,247	56,472
Other	330,105	15,040	4,650	-	21,846	362,456	968	6,017	741,082
<b>Total Revenues</b>	<b>13,127,725</b>	<b>1,288,109</b>	<b>1,873,076</b>	<b>272,982</b>	<b>723,245</b>	<b>4,270,397</b>	<b>1,112,602</b>	<b>402,947</b>	<b>23,071,083</b>
<b>Expenditures</b>									
Emergency services:									
Administration	605,715	123,551	91,871	68,776	83,580	191,775	103,730	86,330	1,355,328
Fire services	8,269,812	583,450	778,381	133,361	404,328	2,282,623	579,558	341,782	13,373,295
Debt Service	-	-	-	-	1,141	-	-	-	1,141
<b>Total Expenditures</b>	<b>8,875,527</b>	<b>707,001</b>	<b>870,252</b>	<b>202,137</b>	<b>489,049</b>	<b>2,474,398</b>	<b>683,288</b>	<b>428,112</b>	<b>14,729,764</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>4,252,198</b>	<b>581,108</b>	<b>1,002,824</b>	<b>70,845</b>	<b>234,196</b>	<b>1,795,999</b>	<b>429,314</b>	<b>(25,165)</b>	<b>8,341,319</b>
<b>Other Financing Sources (Uses)</b>									
Sale of capital assets	-	-	-	-	2,024	2,650	-	-	4,674
Transfers in	516,085	552	359	300	-	19,035	-	-	536,331
Transfers out	(3,031,647)	(50,000)	(175,000)	(40,000)	(30,700)	(882,250)	(250,626)	(691)	(4,460,914)
<b>Net Other Financing Sources (Uses)</b>	<b>(2,515,562)</b>	<b>(49,448)</b>	<b>(174,641)</b>	<b>(39,700)</b>	<b>(28,676)</b>	<b>(860,565)</b>	<b>(250,626)</b>	<b>(691)</b>	<b>(3,919,909)</b>
<b>Net Change in Fund Balances</b>	<b>1,736,636</b>	<b>531,660</b>	<b>828,183</b>	<b>31,145</b>	<b>205,520</b>	<b>935,434</b>	<b>178,688</b>	<b>(25,856)</b>	<b>4,421,410</b>
<b>Fund Balances, beginning</b>	<b>8,734,483</b>	<b>2,684,927</b>	<b>3,543,785</b>	<b>390,570</b>	<b>556,889</b>	<b>2,125,789</b>	<b>886,134</b>	<b>501,558</b>	<b>19,424,135</b>
<b>Fund Balances, ending</b>	<b>\$ 10,471,119</b>	<b>\$ 3,216,587</b>	<b>\$ 4,371,968</b>	<b>\$ 421,715</b>	<b>\$ 762,409</b>	<b>\$ 3,061,223</b>	<b>\$ 1,064,822</b>	<b>\$ 475,702</b>	<b>\$ 23,845,545</b>

Exhibit I-19

**Fire Service Area 130 - Central Mat-Su Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 12,719,000	\$ 12,681,024	\$ (37,976)	\$ 11,947,776
Intergovernmental - PERS relief	-	89,092	89,092	85,586
Investment income	2,000	27,504	25,504	28,440
Other	356,000	330,105	(25,895)	327,278
<b>Total Revenues</b>	<b>13,077,000</b>	<b>13,127,725</b>	<b>50,725</b>	<b>12,389,080</b>
<b>Expenditures</b>				
Emergency services:				
Administration	608,855	605,715	3,140	525,756
Fire services	9,593,113	8,269,812	1,323,301	7,453,239
<b>Total Expenditures</b>	<b>10,201,968</b>	<b>8,875,527</b>	<b>1,326,441</b>	<b>7,978,995</b>
<b>Excess of Revenues Over Expenditures</b>	<b>2,875,032</b>	<b>4,252,198</b>	<b>1,377,166</b>	<b>4,410,085</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	5,000	-	(5,000)	2,759
Transfers in	-	516,085	516,085	378,036
Transfers out	(3,031,647)	(3,031,647)	-	(5,984,715)
<b>Net Other Financing Sources (Uses)</b>	<b>(3,026,647)</b>	<b>(2,515,562)</b>	<b>511,085</b>	<b>(5,603,920)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (151,615)</b>	<b>1,736,636</b>	<b>\$ 1,888,251</b>	<b>(1,193,835)</b>
<b>Fund Balance, beginning</b>		<b>8,734,483</b>		<b>9,928,318</b>
<b>Fund Balance, ending</b>		<b>\$ 10,471,119</b>		<b>\$ 8,734,483</b>

**Fire Service Area 2 - Butte Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,286,800	\$ 1,265,654	\$ (21,146)	\$ 1,146,396
Intergovernmental - PERS relief	-	871	871	705
Investment income	100	6,544	6,444	5,400
Other	13,000	15,040	2,040	13,000
<b>Total Revenues</b>	<b>1,299,900</b>	<b>1,288,109</b>	<b>(11,791)</b>	<b>1,165,501</b>
<b>Expenditures</b>				
Emergency services:				
Administration	125,324	123,551	1,773	110,897
Fire services	752,097	583,450	168,647	488,892
<b>Total Expenditures</b>	<b>877,421</b>	<b>707,001</b>	<b>170,420</b>	<b>599,789</b>
<b>Excess of Revenues Over Expenditures</b>	<b>422,479</b>	<b>581,108</b>	<b>158,629</b>	<b>565,712</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	(1,000)	-	1,000	2,425
Transfers in	-	552	552	74,644
Transfers out	(50,000)	(50,000)	-	(100,600)
<b>Net Other Financing Sources (Uses)</b>	<b>(51,000)</b>	<b>(49,448)</b>	<b>1,552</b>	<b>(23,531)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 371,479</b>	<b>531,660</b>	<b>\$ 160,181</b>	<b>542,181</b>
<b>Fund Balance, beginning</b>		<u>2,684,927</u>		<u>2,142,746</u>
<b>Fund Balance, ending</b>		<u>\$ 3,216,587</u>		<u>\$ 2,684,927</u>

Exhibit I-21

**Fire Service Area 132 - Greater Palmer Consolidated Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,856,400	\$ 1,858,546	\$ 2,146	\$ 1,719,530
Intergovernmental - PERS relief	-	1,568	1,568	1,323
Investment income	1,500	8,312	6,812	8,323
Other	-	4,650	4,650	5,059
<b>Total Revenues</b>	<b>1,857,900</b>	<b>1,873,076</b>	<b>15,176</b>	<b>1,734,235</b>
<b>Expenditures</b>				
Emergency services:				
Administration	92,337	91,871	466	75,894
Fire services	884,815	778,381	106,434	683,024
<b>Total Expenditures</b>	<b>977,152</b>	<b>870,252</b>	<b>106,900</b>	<b>758,918</b>
<b>Excess of Revenues Over Expenditures</b>	<b>880,748</b>	<b>1,002,824</b>	<b>122,076</b>	<b>975,317</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	359	359	9,680
Transfers out	(175,000)	(175,000)	-	(1,820,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(175,000)</b>	<b>(174,641)</b>	<b>359</b>	<b>(1,810,320)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 705,748</b>	<b>828,183</b>	<b>\$ 122,435</b>	<b>(835,003)</b>
<b>Fund Balance, beginning</b>		<b>3,543,785</b>		<b>4,378,788</b>
<b>Fund Balance, ending</b>		<b>\$ 4,371,968</b>		<b>\$ 3,543,785</b>

**Fire Service Area 4 - Sutton Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 277,500	\$ 271,922	\$ (5,578)	\$ 251,202
Intergovernmental - PERS relief	-	174	174	176
Investment income	100	886	786	922
Other	-	-	-	8,560
<b>Total Revenues</b>	<b>277,600</b>	<b>272,982</b>	<b>(4,618)</b>	<b>260,860</b>
<b>Expenditures</b>				
Emergency services:				
Administration	69,659	68,776	883	59,343
Fire services	235,763	133,361	102,402	133,636
<b>Total Expenditures</b>	<b>305,422</b>	<b>202,137</b>	<b>103,285</b>	<b>192,979</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(27,822)</b>	<b>70,845</b>	<b>98,667</b>	<b>67,881</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	300	300	-
Transfers out	(40,000)	(40,000)	-	(130,600)
<b>Net Other Financing Sources (Uses)</b>	<b>(40,000)</b>	<b>(39,700)</b>	<b>300</b>	<b>(130,600)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (67,822)</b>	<b>31,145</b>	<b>\$ 98,967</b>	<b>(62,719)</b>
<b>Fund Balance, beginning</b>		<b>390,570</b>		<b>453,289</b>
<b>Fund Balance, ending</b>		<b>\$ 421,715</b>		<b>\$ 390,570</b>

**Fire Service Area 24 - Talkeetna Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 692,000	\$ 698,518	\$ 6,518	\$ 630,824
Intergovernmental - PERS relief	-	348	348	323
Investment income	100	2,533	2,433	2,705
Other	13,000	21,846	8,846	13,000
<b>Total Revenues</b>	<b>705,100</b>	<b>723,245</b>	<b>18,145</b>	<b>646,852</b>
<b>Expenditures</b>				
Emergency services:				
Administration	84,666	83,580	1,086	75,371
Fire services	533,499	404,328	129,171	275,833
Total emergency services	618,165	487,908	130,257	351,204
Debt service	1,141	1,141	-	1,221
<b>Total Expenditures</b>	<b>619,306</b>	<b>489,049</b>	<b>130,257</b>	<b>352,425</b>
<b>Excess of Revenues Over Expenditures</b>	<b>85,794</b>	<b>234,196</b>	<b>148,402</b>	<b>294,427</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	-	2,024	2,024	-
Transfers out	(30,700)	(30,700)	-	(215,600)
<b>Net Other Financing Sources (Uses)</b>	<b>(30,700)</b>	<b>(28,676)</b>	<b>2,024</b>	<b>(215,600)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 55,094</b>	<b>205,520</b>	<b>\$ 150,426</b>	<b>78,827</b>
<b>Fund Balance, beginning</b>		<b>556,889</b>		<b>478,062</b>
<b>Fund Balance, ending</b>		<b>\$ 762,409</b>		<b>\$ 556,889</b>

**Fire Service Area 136 - West Lakes Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 3,784,500	\$ 3,898,161	\$ 113,661	\$ 3,545,284
Intergovernmental - PERS relief	-	2,787	2,787	2,425
Investment income	1,000	6,993	5,993	6,963
Other	341,482	362,456	20,974	347,865
<b>Total Revenues</b>	<b>4,126,982</b>	<b>4,270,397</b>	<b>143,415</b>	<b>3,902,537</b>
<b>Expenditures</b>				
Emergency services:				
Administration	193,603	191,775	1,828	197,345
Fire services	2,611,819	2,282,623	329,196	1,998,910
<b>Total Expenditures</b>	<b>2,805,422</b>	<b>2,474,398</b>	<b>331,024</b>	<b>2,196,255</b>
<b>Excess of Revenues Over Expenditures</b>	<b>1,321,560</b>	<b>1,795,999</b>	<b>474,439</b>	<b>1,706,282</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	(3,500)	2,650	6,150	-
Transfers in	-	19,035	19,035	79,209
Transfers out	(882,250)	(882,250)	-	(2,840,500)
<b>Net Other Financing Sources (Uses)</b>	<b>(885,750)</b>	<b>(860,565)</b>	<b>25,185</b>	<b>(2,761,291)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 435,810</b>	<b>935,434</b>	<b>\$ 499,624</b>	<b>(1,055,009)</b>
<b>Fund Balance, beginning</b>		<b>2,125,789</b>		<b>3,180,798</b>
<b>Fund Balance, ending</b>		<b>\$ 3,061,223</b>		<b>\$ 2,125,789</b>

Exhibit I-25

**Fire Service Area 35 - Willow Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,116,100	\$ 1,100,435	\$ (15,665)	\$ 1,041,724
Intergovernmental - PERS relief	-	8,746	8,746	6,758
Investment income	100	2,453	2,353	2,074
Other	-	968	968	-
<b>Total Revenues</b>	<b>1,116,200</b>	<b>1,112,602</b>	<b>(3,598)</b>	<b>1,050,556</b>
<b>Expenditures</b>				
Emergency services:				
Administration	106,756	103,730	3,026	93,839
Fire services	673,038	579,558	93,480	614,121
<b>Total Expenditures</b>	<b>779,794</b>	<b>683,288</b>	<b>96,506</b>	<b>707,960</b>
<b>Excess of Revenues Over Expenditures</b>	<b>336,406</b>	<b>429,314</b>	<b>92,908</b>	<b>342,596</b>
<b>Other Financing Sources (Uses)</b>				
Sale of capital assets	-	-	-	9,100
Transfers in	-	-	-	3,728
Transfers out	(250,626)	(250,626)	-	(190,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(250,626)</b>	<b>(250,626)</b>	<b>-</b>	<b>(177,172)</b>
<b>Net Change in Fund Balance</b>	<b>\$ 85,780</b>	<b>178,688</b>	<b>\$ 92,908</b>	<b>165,424</b>
<b>Fund Balance, beginning</b>		<b>886,134</b>		<b>720,710</b>
<b>Fund Balance, ending</b>		<b>\$ 1,064,822</b>		<b>\$ 886,134</b>

**Fire Service Area 135 - Caswell Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 403,300	\$ 387,286	\$ (16,014)	\$ 369,508
Intergovernmental - PERS relief	-	8,397	8,397	6,332
Investment income	100	1,247	1,147	1,192
Other	-	6,017	6,017	-
<b>Total Revenues</b>	<b>403,400</b>	<b>402,947</b>	<b>(453)</b>	<b>377,032</b>
<b>Expenditures</b>				
Emergency services:				
Administration	87,308	86,330	978	71,968
Fire services	408,145	341,782	66,363	334,911
<b>Total Expenditures</b>	<b>495,453</b>	<b>428,112</b>	<b>67,341</b>	<b>406,879</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(92,053)</b>	<b>(25,165)</b>	<b>66,888</b>	<b>(29,847)</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	-	-	161,521
Transfers out	(691)	(691)	-	(40,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(691)</b>	<b>(691)</b>	<b>-</b>	<b>121,521</b>
<b>Net Change in Fund Balance</b>	<b>\$ (92,744)</b>	<b>(25,856)</b>	<b>\$ 66,888</b>	<b>91,674</b>
<b>Fund Balance, beginning</b>		<b>501,558</b>		<b>409,884</b>
<b>Fund Balance, ending</b>		<b>\$ 475,702</b>		<b>\$ 501,558</b>

Road Service Areas Special Revenue Funds  
Combining Balance Sheet

	Service Area								
	9 Midway Road	14 Fairview Road	15 Caswell Lake	16 South Colony	17 Knik Road	19 Lazy Mountain	20 Greater Willow	21 Big Lake Road	23 North Colony
<i>June 30, 2024</i>									
<b>Assets</b>									
Cash and investments	\$ 418,147	\$ 337,259	\$ 324,587	\$ 460,502	\$ 625,284	\$ 171,412	\$ 323,744	\$ 647,420	\$ 166,139
Receivables - property taxes, net of allowance	19,472	11,821	84,100	23,216	59,583	4,205	44,247	66,562	6,254
Accounts receivable	-	-	-	1,359	-	-	-	-	-
<b>Total Assets</b>	<b>\$ 437,619</b>	<b>\$ 349,080</b>	<b>\$ 408,687</b>	<b>\$ 485,077</b>	<b>\$ 684,867</b>	<b>\$ 175,617</b>	<b>\$ 367,991</b>	<b>\$ 713,982</b>	<b>\$ 172,393</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>									
<b>Liabilities</b>									
Accounts payable	\$ 23,178	\$ 55,064	\$ 69,491	\$ 63,421	\$ 157,882	\$ 34,159	\$ 53,083	\$ 125,672	\$ 24,152
Interfund loans payable	8,959	5,264	-	19,316	-	106	-	-	2,384
<b>Total Liabilities</b>	<b>32,137</b>	<b>60,328</b>	<b>69,491</b>	<b>82,737</b>	<b>157,882</b>	<b>34,265</b>	<b>53,083</b>	<b>125,672</b>	<b>26,536</b>
<b>Deferred Inflows of Resources</b>									
Delinquent property taxes	13,743	8,938	76,560	20,839	49,414	3,331	38,373	58,036	3,326
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>45,880</b>	<b>69,266</b>	<b>146,051</b>	<b>103,576</b>	<b>207,296</b>	<b>37,596</b>	<b>91,456</b>	<b>183,708</b>	<b>29,862</b>
<b>Fund Balances</b>									
Assigned:									
Subsequent year expenditures	193,277	92,921	22,060	214,166	114,504	48,674	98,211	164,571	32,165
Service areas	198,462	186,893	240,576	167,335	363,067	89,347	178,324	365,703	110,366
<b>Total Fund Balances</b>	<b>391,739</b>	<b>279,814</b>	<b>262,636</b>	<b>381,501</b>	<b>477,571</b>	<b>138,021</b>	<b>276,535</b>	<b>530,274</b>	<b>142,531</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 437,619</b>	<b>\$ 349,080</b>	<b>\$ 408,687</b>	<b>\$ 485,077</b>	<b>\$ 684,867</b>	<b>\$ 175,617</b>	<b>\$ 367,991</b>	<b>\$ 713,982</b>	<b>\$ 172,393</b>

**Road Service Areas Special Revenue Funds  
Combining Balance Sheet, continued**

	Service Area									Totals
	25 Bogard Road	26 Greater Butte Road	27 Meadow Lakes Road	28 Gold Trail Road	29 Greater Talkeetna Road	30 Trapper Creek Road	31 Alpine Road	286 Jimmy's Drive		
<i>June 30, 2024</i>										
<b>Assets</b>										
Cash and investments	\$ 579,113	\$ 240,156	\$ 455,509	\$ 455,286	\$ 323,258	\$ 134,741	\$ 188,402	\$ 54,126	\$ 5,905,085	
Receivables - property taxes, net of allowance	19,128	35,497	55,175	41,647	35,193	16,954	12,193	-	535,247	
Accounts receivable		-	-	-	-	-	-	-	1,359	
<b>Total Assets</b>	<b>\$ 598,241</b>	<b>\$ 275,653</b>	<b>\$ 510,684</b>	<b>\$ 496,933</b>	<b>\$ 358,451</b>	<b>\$ 151,695</b>	<b>\$ 200,595</b>	<b>\$ 54,126</b>	<b>\$ 6,441,691</b>	
<b>Liabilities, Deferred Inflows of Resources and Fund Balances</b>										
<b>Liabilities</b>										
Accounts payable	\$ 42,931	\$ 29,247	\$ 72,474	\$ 100,384	\$ 99,082	\$ 43,337	\$ 22,090	\$ -	\$ 1,015,647	
Interfund loans payable	17,906	1,006	-	10,794	-	-	483	-	66,218	
<b>Total Liabilities</b>	<b>60,837</b>	<b>30,253</b>	<b>72,474</b>	<b>111,178</b>	<b>99,082</b>	<b>43,337</b>	<b>22,573</b>	<b>-</b>	<b>1,081,865</b>	
<b>Deferred Inflows of Resources</b>										
Delinquent property taxes	18,110	27,803	34,697	35,927	30,447	15,561	10,057	-	445,162	
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>78,947</b>	<b>58,056</b>	<b>107,171</b>	<b>147,105</b>	<b>129,529</b>	<b>58,898</b>	<b>32,630</b>	<b>-</b>	<b>1,527,027</b>	
<b>Fund Balances</b>										
Assigned:										
Subsequent year expenditures	150,235	92,716	194,184	157,806	40,377	36,588	81,233	-	1,733,688	
Service areas	369,059	124,881	209,329	192,022	188,545	56,209	86,732	54,126	3,180,976	
<b>Total Fund Balances</b>	<b>519,294</b>	<b>217,597</b>	<b>403,513</b>	<b>349,828</b>	<b>228,922</b>	<b>92,797</b>	<b>167,965</b>	<b>54,126</b>	<b>4,914,664</b>	
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 598,241</b>	<b>\$ 275,653</b>	<b>\$ 510,684</b>	<b>\$ 496,933</b>	<b>\$ 358,451</b>	<b>\$ 151,695</b>	<b>\$ 200,595</b>	<b>\$ 54,126</b>	<b>\$ 6,441,691</b>	

**Road Service Areas Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**

	Service Area								
	9 Midway Road	14 Fairview Road	15 Caswell Lake	16 South Colony	17 Knik Road	19 Lazy Mountain	20 Greater Willow	21 Big Lake Road	23 North Colony
<i>Year Ended June 30, 2024</i>									
<b>Revenues</b>									
Property taxes	\$ 1,762,676	\$ 1,573,045	\$ 846,553	\$ 2,351,454	\$ 3,429,038	\$ 346,130	\$ 1,291,892	\$ 1,960,541	\$ 287,465
Investment income	961	751	493	1,524	1,105	395	638	1,308	325
<b>Total Revenues</b>	1,763,637	1,573,796	847,046	2,352,978	3,430,143	346,525	1,292,530	1,961,849	287,790
<b>Expenditures</b>									
Public services:									
Administration	169,917	151,515	122,502	291,400	369,094	32,940	148,768	214,774	28,585
Road service	540,769	714,311	795,304	1,121,427	1,806,463	250,449	603,084	1,192,555	168,520
Total public services	710,686	865,826	917,806	1,412,827	2,175,557	283,389	751,852	1,407,329	197,105
Debt service	167	98	-	359	-	2	-	-	44
<b>Total Expenditures</b>	710,853	865,924	917,806	1,413,186	2,175,557	283,391	751,852	1,407,329	197,149
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	1,052,784	707,872	(70,760)	939,792	1,254,586	63,134	540,678	554,520	90,641
<b>Other Financing Sources (Uses)</b>									
Transfers in	120,918	135,688	233,925	56,229	342,560	59,508	138,478	237,435	10,793
Transfers out	(1,244,205)	(764,310)	-	(1,441,920)	(1,380,125)	(148,150)	(613,150)	(737,950)	(90,500)
<b>Net Other Financing Sources (Uses)</b>	(1,123,287)	(628,622)	233,925	(1,385,691)	(1,037,565)	(88,642)	(474,672)	(500,515)	(79,707)
<b>Net Change in Fund Balances</b>	(70,503)	79,250	163,165	(445,899)	217,021	(25,508)	66,006	54,005	10,934
<b>Fund Balances, beginning</b>	462,242	200,564	99,471	827,400	260,550	163,529	210,529	476,269	131,597
<b>Fund Balances, ending</b>	\$ 391,739	\$ 279,814	\$ 262,636	\$ 381,501	\$ 477,571	\$ 138,021	\$ 276,535	\$ 530,274	\$ 142,531

**Road Service Areas Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances, continued**

	Service Area								Totals
	25 Bogard Road	26 Greater Butte Road	27 Meadow Lakes Road	28 Gold Trail Road	29 Greater Talkeetna Road	30 Trapper Creek Road	31 Alpine Road	286 Jimmy's Drive	
<i>Year Ended June 30, 2024</i>									
<b>Revenues</b>									
Property taxes	\$ 2,247,449	\$ 1,349,933	\$ 2,605,989	\$ 2,333,222	\$ 885,425	\$ 315,376	\$ 326,163	\$ 15,854	\$ 23,928,205
Charges for services	-	-	-	-	-	-	-	-	-
Investment income	1,125	612	852	961	641	251	450	97	12,489
<b>Total Revenues</b>	2,248,574	1,350,545	2,606,841	2,334,183	886,066	315,627	326,613	15,951	23,940,694
<b>Expenditures</b>									
Public services:									
Administration	236,481	138,221	259,389	254,150	120,450	36,084	31,908	-	2,606,178
Road service	871,047	528,902	1,153,463	1,248,693	687,859	307,538	331,936	-	12,322,320
Total public services	1,107,528	667,123	1,412,852	1,502,843	808,309	343,622	363,844	-	14,928,498
Debt service	333	19	-	201	-	-	9	-	1,232
<b>Total Expenditures</b>	1,107,861	667,142	1,412,852	1,503,044	808,309	343,622	363,853	-	14,929,730
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	1,140,713	683,403	1,193,989	831,139	77,757	(27,995)	(37,240)	15,951	9,010,964
<b>Other Financing Sources (Uses)</b>									
Transfers in	203,806	28,980	217,430	240,851	157,683	85,369	24,061	-	2,293,714
Transfers out	(1,199,122)	(799,150)	(1,315,160)	(1,061,360)	(253,285)	(51,300)	(36,000)	-	(11,135,687)
<b>Net Other Financing Sources (Uses)</b>	(995,316)	(770,170)	(1,097,730)	(820,509)	(95,602)	34,069	(11,939)	-	(8,841,973)
<b>Net Change in Fund Balances</b>	145,397	(86,767)	96,259	10,630	(17,845)	6,074	(49,179)	15,951	168,991
<b>Fund Balances, beginning</b>	373,897	304,364	307,254	339,198	246,767	86,723	217,144	38,175	4,745,673
<b>Fund Balances, ending</b>	\$ 519,294	\$ 217,597	\$ 403,513	\$ 349,828	\$ 228,922	\$ 92,797	\$ 167,965	\$ 54,126	\$ 4,914,664

**Road Service Area 9 - Midway Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,774,820	\$ 1,762,677	\$ (12,143)	\$ 2,223,664
Charges for services	-	-	-	3,521
Investment income	100	961	861	1,210
<b>Total Revenues</b>	<b>1,774,920</b>	<b>1,763,638</b>	<b>(11,282)</b>	<b>2,228,395</b>
<b>Expenditures</b>				
Public services:				
Administration	222,180	169,917	52,263	233,262
Road service	643,876	540,769	103,107	560,607
Total public services	866,056	710,686	155,370	793,869
Debt service	1,232	167	1,065	199
<b>Total Expenditures</b>	<b>867,288</b>	<b>710,853</b>	<b>156,435</b>	<b>794,068</b>
<b>Excess of Revenues Over Expenditures</b>	<b>907,632</b>	<b>1,052,785</b>	<b>145,153</b>	<b>1,434,327</b>
<b>Other Financing Uses</b>				
Transfers in	120,917	120,917	-	-
Transfers out	(1,244,205)	(1,244,205)	-	(1,570,050)
<b>Net Other Financing Uses</b>	<b>(1,123,288)</b>	<b>(1,123,288)</b>	<b>-</b>	<b>(1,570,050)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (215,656)</b>	<b>(70,503)</b>	<b>\$ 145,153</b>	<b>(135,723)</b>
<b>Fund Balance, beginning</b>		<b>462,242</b>		<b>597,965</b>
<b>Fund Balance, ending</b>		<b>\$ 391,739</b>		<b>\$ 462,242</b>

**Road Service Area 14 - Fairview Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,566,110	\$ 1,573,045	\$ 6,935	\$ 1,702,242
Charges for services	-	-	-	469
Investment income	100	751	651	751
<b>Total Revenues</b>	<b>1,566,210</b>	<b>1,573,796</b>	<b>7,586</b>	<b>1,703,462</b>
<b>Expenditures</b>				
Public services:				
Administration	198,118	151,515	46,603	180,563
Road service	794,815	714,311	80,504	816,331
Total public services	992,933	865,826	127,107	996,894
Debt service	98	98	-	117
<b>Total Expenditures</b>	<b>993,031</b>	<b>865,924</b>	<b>127,107</b>	<b>997,011</b>
<b>Excess of Revenues Over Expenditures</b>	<b>573,179</b>	<b>707,872</b>	<b>134,693</b>	<b>706,451</b>
<b>Other Financing Uses</b>				
Transfers in	135,688	135,688	-	-
Transfers out	(764,310)	(764,310)	-	(793,850)
<b>Net Other Financing Sources (Uses)</b>	<b>(628,622)</b>	<b>(628,622)</b>	<b>-</b>	<b>(793,850)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (55,443)</b>	<b>79,250</b>	<b>\$ 134,693</b>	<b>(87,399)</b>
<b>Fund Balance, beginning</b>		<b>200,564</b>		<b>287,963</b>
<b>Fund Balance, ending</b>		<b>\$ 279,814</b>		<b>\$ 200,564</b>

Exhibit I-31

**Road Service Area 15 - Caswell Lake Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 854,290	\$ 846,553	\$ (7,737)	\$ 797,260
Investment income	100	493	393	441
<b>Total Revenues</b>	<b>854,390</b>	<b>847,046</b>	<b>(7,344)</b>	<b>797,701</b>
<b>Expenditures</b>				
Public services:				
Administration	160,181	122,502	37,679	161,716
Road service	851,296	795,304	55,992	672,834
<b>Total Expenditures</b>	<b>1,011,477</b>	<b>917,806</b>	<b>93,671</b>	<b>834,550</b>
<b>Excess of Revenues Over Expenditures</b>	<b>(157,087)</b>	<b>(70,760)</b>	<b>86,327</b>	<b>(36,849)</b>
<b>Other Financing Uses</b>				
Transfers in	190,987	233,925	42,938	85,538
Transfers out	(60,100)	-	60,100	(182,950)
<b>Net Other Financing Sources (Uses)</b>	<b>130,887</b>	<b>233,925</b>	<b>103,038</b>	<b>(97,412)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (217,187)</b>	<b>163,165</b>	<b>\$ 380,352</b>	<b>(134,261)</b>
<b>Fund Balance, beginning</b>		<b>99,471</b>		<b>233,732</b>
<b>Fund Balance, ending</b>		<b>\$ 262,636</b>		<b>\$ 99,471</b>

**Road Service Area 16 - South Colony Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 2,336,420	\$ 2,351,454	\$ 15,034	\$ 2,239,684
Charges for services	-	-	-	8,535
Investment income	100	1,524	1,424	2,429
<b>Total Revenues</b>	<b>2,336,520</b>	<b>2,352,978</b>	<b>16,458</b>	<b>2,250,648</b>
<b>Expenditures</b>				
Public services:				
Administration	366,199	291,400	74,799	280,361
Road service	1,140,503	1,121,427	19,076	1,172,849
Total public services	1,506,702	1,412,827	93,875	1,453,210
Debt service	359	359	-	428
<b>Total Expenditures</b>	<b>1,507,061</b>	<b>1,413,186</b>	<b>93,875</b>	<b>1,453,638</b>
<b>Excess of Revenues Over Expenditures</b>	<b>829,459</b>	<b>939,792</b>	<b>110,333</b>	<b>797,010</b>
<b>Other Financing Uses</b>				
Transfers in	56,229	56,229	-	-
Transfers out	(1,441,920)	(1,441,920)	-	-
<b>Net Other Financing Sources (Uses)</b>	<b>(1,385,691)</b>	<b>(1,385,691)</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>\$ (612,461)</b>	<b>(445,899)</b>	<b>\$ 166,562</b>	<b>(459,031)</b>
<b>Fund Balance, beginning</b>		<b>827,400</b>		<b>1,286,431</b>
<b>Fund Balance, ending</b>		<b>\$ 381,501</b>		<b>\$ 827,400</b>

Exhibit I-33

**Road Service Area 17 - Knik Road Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 3,460,150	\$ 3,429,038	\$ (31,112)	\$ 3,850,610
Investment income	100	1,105	1,005	942
<b>Total Revenues</b>	<b>3,460,250</b>	<b>3,430,143</b>	<b>(30,107)</b>	<b>3,851,552</b>
<b>Expenditures</b>				
Public services:				
Administration	482,618	369,094	113,524	439,387
Road service	2,033,658	1,806,463	227,195	1,718,017
<b>Total Expenditures</b>	<b>2,516,276</b>	<b>2,175,557</b>	<b>340,719</b>	<b>2,157,404</b>
<b>Excess of Revenues Over Expenditures</b>	<b>943,974</b>	<b>1,254,586</b>	<b>310,612</b>	<b>1,694,148</b>
<b>Other Financing Uses</b>				
Transfers in	342,560	342,560	-	-
Transfers out	(1,380,125)	(1,380,125)	-	(1,852,400)
<b>Net Other Financing Sources (Uses)</b>	<b>(1,037,565)</b>	<b>(1,037,565)</b>	<b>-</b>	<b>(1,852,400)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (436,151)</b>	<b>217,021</b>	<b>\$ 653,172</b>	<b>(158,252)</b>
<b>Fund Balance, beginning</b>		<b>260,550</b>		<b>418,802</b>
<b>Fund Balance, ending</b>		<b>\$ 477,571</b>		<b>\$ 260,550</b>

**Road Service Area 19 - Lazy Mountain Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 352,500	\$ 346,130	\$ (6,370)	\$ 329,314
Charges for services	-	-	-	2,000
Investment income	100	395	295	511
<b>Total Revenues</b>	<b>352,600</b>	<b>346,525</b>	<b>(6,075)</b>	<b>331,825</b>
<b>Expenditures</b>				
Public services:				
Administration	43,071	32,940	10,131	39,395
Road service	284,727	250,449	34,278	198,518
Total public services	327,798	283,389	44,409	237,913
Debt service	2	2	-	2
<b>Total Expenditures</b>	<b>327,800</b>	<b>283,391</b>	<b>44,409</b>	<b>237,915</b>
<b>Excess of Revenues Over Expenditures</b>	<b>24,800</b>	<b>63,134</b>	<b>38,334</b>	<b>93,910</b>
<b>Other Financing Uses</b>				
Transfers in	59,508	59,508	-	-
Transfers out	(148,150)	(148,150)	-	(204,799)
<b>Net Other Financing Sources (Uses)</b>	<b>(88,642)</b>	<b>(88,642)</b>	<b>-</b>	<b>(204,799)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (63,842)</b>	<b>(25,508)</b>	<b>\$ 38,334</b>	<b>(110,889)</b>
<b>Fund Balance, beginning</b>		<b>163,529</b>		<b>274,418</b>
<b>Fund Balance, ending</b>		<b>\$ 138,021</b>		<b>\$ 163,529</b>

Exhibit I-35

**Road Service Area 20 - Greater Willow Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,306,780	\$ 1,291,892	\$ (14,888)	\$ 1,220,155
Investment income	100	638	538	692
<b>Total Revenues</b>	<b>1,306,880</b>	<b>1,292,530</b>	<b>(14,350)</b>	<b>1,220,847</b>
<b>Expenditures</b>				
Public services:				
Administration	78,211	148,768	(70,557)	150,360
Road service	816,872	603,084	213,788	585,483
<b>Total Expenditures</b>	<b>895,083</b>	<b>751,852</b>	<b>143,231</b>	<b>735,843</b>
<b>Excess of Revenues Over Expenditures</b>	<b>411,797</b>	<b>540,678</b>	<b>128,881</b>	<b>485,004</b>
<b>Other Financing Uses</b>				
Transfers in	138,478	138,478	-	7,780
Transfers out	(613,150)	(613,150)	-	(560,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(474,672)</b>	<b>(474,672)</b>	<b>-</b>	<b>(552,220)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (62,875)</b>	<b>66,006</b>	<b>\$ 128,881</b>	<b>(67,216)</b>
<b>Fund Balance, beginning</b>		<b>210,529</b>		<b>277,745</b>
<b>Fund Balance, ending</b>		<b>\$ 276,535</b>		<b>\$ 210,529</b>

**Road Service Area 21 - Big Lake Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,787,040	\$ 1,960,541	\$ 173,501	\$ 1,669,045
Investment income	100	1,308	1,208	1,428
<b>Total Revenues</b>	<b>1,787,140</b>	<b>1,961,849</b>	<b>174,709</b>	<b>1,670,473</b>
<b>Expenditures</b>				
Public services:				
Administration	280,834	214,774	66,060	210,969
Road service	1,221,600	1,192,555	29,045	1,039,290
<b>Total Expenditures</b>	<b>1,502,434</b>	<b>1,407,329</b>	<b>95,105</b>	<b>1,250,259</b>
<b>Excess of Revenues Over Expenditures</b>	<b>284,706</b>	<b>554,520</b>	<b>269,814</b>	<b>420,214</b>
<b>Other Financing Uses</b>				
Transfers in	237,435	237,435	-	5,829
Transfers out	(782,150)	(737,950)	44,200	(645,108)
<b>Net Other Financing Sources (Uses)</b>	<b>(544,715)</b>	<b>(500,515)</b>	<b>44,200</b>	<b>(639,279)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (497,444)</b>	<b>54,005</b>	<b>\$ 314,014</b>	<b>(219,065)</b>
<b>Fund Balance, beginning</b>		<b>476,269</b>		<b>695,334</b>
<b>Fund Balance, ending</b>		<b>\$ 530,274</b>		<b>\$ 476,269</b>

Exhibit I-37

**Road Service Area 23 - North Colony Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 291,860	\$ 287,465	\$ (4,395)	\$ 276,436
Investment income	100	325	225	328
<b>Total Revenues</b>	<b>291,960</b>	<b>287,790</b>	<b>(4,170)</b>	<b>276,764</b>
<b>Expenditures</b>				
Public services:				
Administration	37,377	28,585	8,792	32,124
Road service	221,740	168,520	53,220	163,929
Total public services	259,117	197,105	62,012	196,053
Debt service	45	44	1	53
<b>Total Expenditures</b>	<b>259,162</b>	<b>197,149</b>	<b>62,013</b>	<b>196,106</b>
<b>Excess of Revenues Over Expenditures</b>	<b>32,798</b>	<b>90,641</b>	<b>57,843</b>	<b>80,658</b>
<b>Other Financing Uses</b>				
Transfers in	10,793	10,793	-	-
Transfers out	(90,500)	(90,500)	-	(114,900)
<b>Net Other Financing Sources (Uses)</b>	<b>(79,707)</b>	<b>(79,707)</b>	<b>-</b>	<b>(114,900)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (57,702)</b>	<b>10,934</b>	<b>\$ 57,843</b>	<b>(34,242)</b>
<b>Fund Balance, beginning</b>		<b>131,597</b>		<b>165,839</b>
<b>Fund Balance, ending</b>		<b>\$ 142,531</b>		<b>\$ 131,597</b>

**Road Service Area 25 - Bogard Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 2,247,250	\$ 2,247,449	\$ 199	\$ 2,452,713
Charges for services	-	-	-	5,209
Investment income	100	1,125	1,025	1,353
<b>Total Revenues</b>	<b>2,247,350</b>	<b>2,248,574</b>	<b>1,224</b>	<b>2,459,275</b>
<b>Expenditures</b>				
Public services:				
Administration	309,217	236,481	72,736	291,107
Road service	1,107,220	871,047	236,173	797,849
Total public services	1,416,437	1,107,528	308,909	1,088,956
Debt service	334	333	1	397
<b>Total Expenditures</b>	<b>1,416,771</b>	<b>1,107,861</b>	<b>308,910</b>	<b>1,089,353</b>
<b>Excess of Revenues Over Expenditures</b>	<b>830,579</b>	<b>1,140,713</b>	<b>310,134</b>	<b>1,369,922</b>
<b>Other Financing Uses</b>				
Transfers in	203,806	203,806	-	-
Transfers out	(1,201,170)	(1,199,122)	2,048	(1,709,595)
<b>Net Other Financing Sources (Uses)</b>	<b>(997,364)</b>	<b>(995,316)</b>	<b>2,048</b>	<b>(1,709,595)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (166,785)</b>	<b>145,397</b>	<b>\$ 312,182</b>	<b>(339,673)</b>
<b>Fund Balance, beginning</b>		<b>373,897</b>		<b>713,570</b>
<b>Fund Balance, ending</b>		<b>\$ 519,294</b>		<b>\$ 373,897</b>

Exhibit I-39

**Road Service Area 26 - Greater Butte Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 1,366,080	\$ 1,349,933	\$ (16,147)	\$ 1,303,175
Charges for services	-	-	-	1,000
Investment income	100	612	512	880
<b>Total Revenues</b>	<b>1,366,180</b>	<b>1,350,545</b>	<b>(15,635)</b>	<b>1,305,055</b>
<b>Expenditures</b>				
Public services:				
Administration	180,734	138,221	42,513	154,878
Road service	574,630	528,902	45,728	566,962
<b>Total public services</b>	<b>755,364</b>	<b>667,123</b>	<b>88,241</b>	<b>721,840</b>
Debt service	19	19	-	22
<b>Total Expenditures</b>	<b>755,383</b>	<b>667,142</b>	<b>88,241</b>	<b>721,862</b>
<b>Excess of Revenues Over Expenditures</b>	<b>610,797</b>	<b>683,403</b>	<b>72,606</b>	<b>583,193</b>
<b>Other Financing Uses</b>				
Transfers in	28,980	28,980	-	-
Transfers out	(799,150)	(799,150)	-	-
<b>Net Other Financing Uses</b>	<b>(770,170)</b>	<b>(770,170)</b>	<b>-</b>	<b>(775,300)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (159,373)</b>	<b>(86,767)</b>	<b>\$ 72,606</b>	<b>(192,107)</b>
<b>Fund Balance, beginning</b>		<b>304,364</b>		<b>496,471</b>
<b>Fund Balance, ending</b>		<b>\$ 217,597</b>		<b>\$ 304,364</b>

**Road Service Area 27 - Meadow Lakes Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 2,617,930	\$ 2,605,989	\$ (11,941)	\$ 2,709,981
Investment income	100	852	752	820
<b>Total Revenues</b>	<b>2,618,030</b>	<b>2,606,841</b>	<b>(11,189)</b>	<b>2,710,801</b>
<b>Expenditures</b>				
Public services:				
Administration	339,171	259,389	79,782	297,062
Road service	1,243,950	1,153,463	90,487	847,265
<b>Total Expenditures</b>	<b>1,583,121</b>	<b>1,412,852</b>	<b>170,269</b>	<b>1,144,327</b>
<b>Excess of Revenues Over Expenditures</b>	<b>1,034,909</b>	<b>1,193,989</b>	<b>159,080</b>	<b>1,566,474</b>
<b>Other Financing Uses</b>				
Transfers in	217,430	217,430	-	-
Transfers out	(1,315,160)	(1,315,160)	-	(1,518,300)
<b>Net Other Financing Sources (Uses)</b>	<b>(1,097,730)</b>	<b>(1,097,730)</b>	<b>-</b>	<b>(1,518,300)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (62,821)</b>	<b>96,259</b>	<b>\$ 159,080</b>	<b>48,174</b>
<b>Fund Balance, beginning</b>		<b>307,254</b>		<b>259,080</b>
<b>Fund Balance, ending</b>		<b>\$ 403,513</b>		<b>\$ 307,254</b>

Exhibit I-41

**Road Service Area 28 - Gold Trail Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 2,336,900	\$ 2,333,222	\$ (3,678)	\$ 2,523,109
Investment income	100	961	861	873
<b>Total Revenues</b>	<b>2,337,000</b>	<b>2,334,183</b>	<b>(2,817)</b>	<b>2,523,982</b>
<b>Expenditures</b>				
Public services:				
Administration	332,320	254,150	78,170	273,517
Road service	1,310,905	1,248,693	62,212	1,028,212
Total public services	1,643,225	1,502,843	140,382	1,301,729
Debt service	201	201	-	239
<b>Total Expenditures</b>	<b>1,643,426</b>	<b>1,503,044</b>	<b>140,382</b>	<b>1,301,968</b>
<b>Excess of Revenues Over Expenditures</b>	<b>693,574</b>	<b>831,139</b>	<b>137,565</b>	<b>1,222,014</b>
<b>Other Financing Uses</b>				
Transfers in	240,851	240,851	-	-
Transfers out	(1,061,360)	(1,061,360)	-	(1,184,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(820,509)</b>	<b>(820,509)</b>	<b>-</b>	<b>(1,184,000)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (126,935)</b>	<b>10,630</b>	<b>\$ 137,565</b>	<b>38,014</b>
<b>Fund Balance, beginning</b>		<b>339,198</b>		<b>301,184</b>
<b>Fund Balance, ending</b>		<b>\$ 349,828</b>		<b>\$ 339,198</b>

**Road Service Area 29 - Greater Talkeetna Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 883,600	\$ 885,425	\$ 1,825	\$ 798,070
Investment income	100	641	541	671
<b>Total Revenues</b>	<b>883,700</b>	<b>886,066</b>	<b>2,366</b>	<b>798,741</b>
<b>Expenditures</b>				
Public services:				
Administration	23,340	120,450	(97,110)	129,090
Road service	869,297	687,859	181,438	552,273
<b>Total Expenditures</b>	<b>892,637</b>	<b>808,309</b>	<b>84,328</b>	<b>681,363</b>
<b>Excess of Revenues Over Expenditures</b>	<b>(8,937)</b>	<b>77,757</b>	<b>86,694</b>	<b>117,378</b>
<b>Other Financing Uses</b>				
Transfers in	157,683	157,683	-	-
Transfers out	(253,285)	(253,285)	-	(182,500)
<b>Net Other Financing Source (Uses)</b>	<b>(95,602)</b>	<b>(95,602)</b>	<b>-</b>	<b>(182,500)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (104,539)</b>	<b>(17,845)</b>	<b>\$ 86,694</b>	<b>(65,122)</b>
<b>Fund Balance, beginning</b>		<b>246,767</b>		<b>311,889</b>
<b>Fund Balance, ending</b>		<b>\$ 228,922</b>		<b>\$ 246,767</b>

Exhibit I-43

**Road Service Area 30 - Trapper Creek Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 326,190	\$ 315,376	\$ (10,814)	\$ 286,372
Investment income	100	251	151	214
<b>Total Revenues</b>	<b>326,290</b>	<b>315,627</b>	<b>(10,663)</b>	<b>286,586</b>
<b>Expenditures</b>				
Public services:				
Administration	47,183	36,084	11,099	45,087
Road service	344,149	307,538	36,611	210,915
<b>Total Expenditures</b>	<b>391,332</b>	<b>343,622</b>	<b>47,710</b>	<b>256,002</b>
<b>Excess of Revenues Over Expenditures</b>	<b>(65,042)</b>	<b>(27,995)</b>	<b>37,047</b>	<b>30,584</b>
<b>Other Financing Uses</b>				
Transfers in	85,369	85,369	-	
Transfers out	(51,300)	(51,300)	-	(26,850)
<b>Net Other Financing Source (Uses)</b>	<b>34,069</b>	<b>34,069</b>	<b>-</b>	<b>(26,850)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (116,342)</b>	<b>6,074</b>	<b>\$ 37,047</b>	<b>3,734</b>
<b>Fund Balance, beginning</b>		<b>86,723</b>		<b>82,989</b>
<b>Fund Balance, ending</b>		<b>\$ 92,797</b>		<b>\$ 86,723</b>

**Road Service Area 31 - Alpine Road Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 331,980	\$ 326,163	\$ (5,817)	\$ 304,455
Investment income	100	450	350	538
<b>Total Revenues</b>	<b>332,080</b>	<b>326,613</b>	<b>(5,467)</b>	<b>304,993</b>
<b>Expenditures</b>				
Public services:				
Administration	41,722	31,908	9,814	33,456
Road service	403,125	331,936	71,189	317,213
Total public services	444,847	363,844	81,003	350,669
Debt service	9	9	-	11
<b>Total Expenditures</b>	<b>444,856</b>	<b>363,853</b>	<b>81,003</b>	<b>350,680</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(112,776)</b>	<b>(37,240)</b>	<b>75,536</b>	<b>(45,687)</b>
<b>Other Financing Uses</b>				
Transfers in	24,061	24,061	-	-
Transfers out	(36,000)	(36,000)	-	(10,090)
<b>Net Other Financing Sources (Uses)</b>	<b>(11,939)</b>	<b>(11,939)</b>	<b>-</b>	<b>(10,090)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (124,715)</b>	<b>(49,179)</b>	<b>\$ 75,536</b>	<b>(55,777)</b>
<b>Fund Balance, beginning</b>		<u>217,144</u>		<u>272,921</u>
<b>Fund Balance, ending</b>		<u>\$ 167,965</u>		<u>\$ 217,144</u>

Exhibit I-45

**Road Service Area 286 - Jimmy's Drive Special Revenue Fund**  
**Schedule of Revenues, Expenditures, and**  
**Changes in Fund Balance - Budget and Actual with Comparative Actuals**

<i>Years Ended June 30,</i>	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Property taxes	\$ 15,800	\$ 15,854	\$ 54	\$ 15,937
Investment income	-	97	97	63
<b>Total Revenues</b>	15,800	15,951	151	16,000
<b>Net Change in Fund Balance</b>	<u>\$ 15,800</u>	15,951	<u>\$ 151</u>	16,000
<b>Fund Balance, beginning</b>		<u>38,175</u>		<u>22,175</u>
<b>Fund Balance, ending</b>		<u>\$ 54,126</u>		<u>\$ 38,175</u>

**Land Management Special Revenue Fund  
Comparative Balance Sheet**

June 30,	2024	2023
<b>Assets</b>		
Cash and investments	\$ 2,592,860	\$ 2,388,342
Leases receivable	21,810	61,118
Interfund loans receivable	2,221,894	2,221,894
Leases receivable, noncurrent	1,551,162	1,572,973
Land sales contracts receivable:		
Current	10,714	21,899
Delinquent	11,493	214,147
Unbilled	163,457	359,553
Total land sales contracts receivable	185,664	595,599
Less allowance for uncollectible contracts	(11,493)	(214,147)
Net land sales contracts receivable	174,171	381,452
<b>Total Assets</b>	<b>\$ 6,561,897</b>	<b>\$ 6,625,779</b>
<b>Liabilities, Deferred Inflows of Resources and Fund Balance</b>		
<b>Liabilities</b>		
Accounts payable	\$ 185,819	\$ 54,805
Deposits	163,699	153,174
<b>Total Liabilities</b>	<b>349,518</b>	<b>207,979</b>
<b>Deferred Inflows of Resources</b>		
Land sales receivables not yet due	366,779	359,553
Leases receivable not yet due	1,447,826	1,553,919
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>2,164,123</b>	<b>2,121,451</b>
<b>Fund Balance</b>		
Nonspendable:		
Committed:		
Accrued leave	10,000	10,000
Long-term loan receivable	2,221,894	2,221,894
Land management	1,184,131	992,195
Assigned:		
Land management	981,749	1,280,239
<b>Total Fund Balance</b>	<b>4,397,774</b>	<b>4,504,328</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balance</b>	<b>\$ 6,561,897</b>	<b>\$ 6,625,779</b>

**Land Management Special Revenue Fund  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balance - Budget and Actual with Comparative Actuals**

Years Ended June 30,	2024			2023
	Budget	Actual	Variance	Actual
<b>Revenues</b>				
Taxes:				
Recording and attorney fees	\$ -	\$ -	\$ -	\$ 25
Intergovernmental - PERS relief	20,000	19,843	(157)	20,041
Charges for services:				
Land sales and leases	1,210,000	988,512	(221,488)	1,457,763
Management fees	12,000	14,178	2,178	17,419
User fees	2,700	4,135	1,435	8,210
Investment income	1,000	6,022	5,022	5,388
Interest on land sales	57,000	54,068	(2,932)	69,489
Other	1,000	3,050	2,050	2,700
<b>Total Revenues</b>	<b>1,303,700</b>	<b>1,089,808</b>	<b>(213,892)</b>	<b>1,581,035</b>
<b>Expenditures</b>				
Public services:				
Community development administration	244,145	224,049	20,096	196,044
Land management and development	929,187	796,891	132,296	859,792
<b>Total Expenditures</b>	<b>1,173,332</b>	<b>1,020,940</b>	<b>152,392</b>	<b>1,055,836</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>130,368</b>	<b>68,868</b>	<b>(61,500)</b>	<b>525,199</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	339,578	339,578	300,000
Transfers out	(515,000)	(515,000)	-	(485,000)
<b>Net Other Financing Sources (Uses)</b>	<b>(515,000)</b>	<b>(175,422)</b>	<b>339,578</b>	<b>(185,000)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (384,632)</b>	<b>(106,554)</b>	<b>\$ 278,078</b>	<b>340,199</b>
<b>Fund Balance, beginning</b>		<b>4,504,328</b>		<b>4,164,129</b>
<b>Fund Balance, ending</b>		<b>\$ 4,397,774</b>		<b>\$ 4,504,328</b>

**Property Tax Special Revenue Fund  
Comparative Balance Sheet**

June 30,	2024	2023
<b>Assets</b>		
Cash and investments	\$ 48,895	\$ 812,651
Property taxes receivable	74,690	71,796
<b>Total Assets</b>	<b>\$ 123,585</b>	<b>\$ 884,447</b>
<b>Liabilities</b>		
Accounts payable	\$ 48,895	\$ 812,651
Deferred inflow of resources-delinquent property taxes	74,690	71,796
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>\$ 123,585</b>	<b>\$ 884,447</b>

Exhibit I-49

**Property Tax Special Revenue Fund  
Comparative Statement of Revenues, Expenditures, and  
Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Property Taxes	\$ 74,690	\$ 71,796
<b>Expenditures</b>		
Public services	74,690	71,796
<b>Net Change in Fund Balance</b>	-	-
<b>Fund Balance, beginning</b>	-	-
<b>Fund Balance, ending</b>	\$ -	\$ -



Exhibit I-50

**Opioid Settlement Special Revenue Fund  
Comparative Balance Sheet**

<i>June 30,</i>	2024	2023
<b>Assets</b>		
Cash and investments	\$ 593,853	\$ 293,816
<b>Fund Balance</b>		
Service areas	593,853	293,816
<b>Total Liabilities and Fund Balance</b>	<b>\$ 593,853</b>	<b>\$ 293,816</b>

Exhibit I-51

**Opioid Settlement Special Revenue Fund  
Comparative Statement of Revenues, Expenditures, and  
Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Other	\$ 305,225	\$ 196,304
<b>Expenditures</b>		
Public services	5,188	-
<b>Other Financing Uses</b>		
Transfers in	-	97,512
<b>Net Change in Fund Balance</b>	300,037	293,816
<b>Fund Balance, beginning</b>	293,816	-
<b>Fund Balance, ending</b>	\$ 593,853	\$ 293,816



**DEBT SERVICE FUNDS**



Exhibit J-1

**School Buildings Debt Service Fund  
Comparative Balance Sheet**

June 30,	2024	2023
<b>Assets</b>		
Cash and investments	\$ 9,106,726	\$ 14,471,360
Restricted cash - debt retirement	789	952
<b>Total Assets</b>	<b>\$ 9,107,515</b>	<b>\$ 14,472,312</b>
<b>Fund Balance</b>		
Restricted- debt service	\$ 789	\$ 952
Assigned - debt service	9,106,726	14,471,360
<b>Total Fund Balance</b>	<b>\$ 9,107,515</b>	<b>\$ 14,472,312</b>

**School Buildings Debt Service Fund**  
**Comparative Statement of Revenues, Expenditures, and**  
**Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Investment income	\$ 28,393	\$ 39,933
<b>Expenditures - debt service:</b>		
Redemption of principal	19,145,000	18,395,000
Interest	5,969,586	6,727,121
<b>Total Expenditures</b>	25,114,586	25,122,121
<b>Deficiency of Revenues Over Expenditures</b>	(25,086,193)	(25,082,188)
<b>Other Financing Sources</b>		
Transfers in	19,721,396	20,813,282
Transfers out	-	(3,000,000)
<b>Net Change in Fund Balance</b>	(5,364,797)	(7,268,906)
<b>Fund Balance, beginning</b>	14,472,312	21,741,218
<b>Fund Balance, ending</b>	\$ 9,107,515	\$ 14,472,312

Exhibit J-3

**Fronteras School Debt Service Fund  
Comparative Balance Sheet**

June 30,	2024	2023
<b>Assets</b>		
Lease Receivable	\$ 186,991	\$ 180,344
Lease receivable, noncurrent	5,589,165	5,776,416
<b>Total Assets</b>	<b>5,776,156</b>	<b>5,956,760</b>
<b>Deferred Inflows of Resources</b>		
Lease receivable not yet due	\$ 5,776,156	\$ 5,956,760
<b>Total Deferred Inflows of Resources and Fund Balance</b>	<b>\$ 5,776,156</b>	<b>\$ 5,956,760</b>

**Fronteras School Debt Service Fund**  
**Comparative Statement of Revenues, Expenditures, and**  
**Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Lease payment	\$ 393,300	\$ 298,633
<b>Expenditures - debt service:</b>		
Redemption of principal	180,344	173,933
Interest	212,956	219,366
<b>Total Expenditures</b>	393,300	393,299
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	-	(94,666)
<b>Net Change in Fund Balance</b>	-	(94,666)
<b>Fund Balance, beginning</b>	-	94,666
<b>Fund Balance, ending</b>	\$ -	\$ -

**Nonmajor Debt Service Funds  
Combining Balance Sheet**

<i>June 30, 2024</i>	Public Safety Building 51	Public Safety Building 62	Public Safety Building 73	Parks and Recreation	Transportation System	Totals
<b>Assets</b>						
Cash and investments	\$ 40,293	\$ 3,128,471	\$ 257,382	\$ 1,021,604	\$ 666,060	5,113,810
Restricted cash and investments - debt retirement	786,394	517,444	585,590	-	583	1,890,011
<b>Total Assets</b>	<b>\$ 826,687</b>	<b>\$ 3,645,915</b>	<b>\$ 842,972</b>	<b>\$ 1,021,604</b>	<b>\$ 666,643</b>	<b>7,003,821</b>
<b>Liabilities</b>						
<b>Fund Balances</b>						
Restricted - debt service	786,394	517,444	585,590	-	583	1,890,011
Assigned - debt service	40,293	3,128,471	257,382	1,021,604	666,060	5,113,810
<b>Total Fund Balances</b>	<b>826,687</b>	<b>3,645,915</b>	<b>842,972</b>	<b>1,021,604</b>	<b>666,643</b>	<b>7,003,821</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 826,687</b>	<b>\$ 3,645,915</b>	<b>\$ 842,972</b>	<b>\$ 1,021,604</b>	<b>\$ 666,643</b>	<b>7,003,821</b>

**Nonmajor Debt Service Funds  
Combining Statement of Revenues, Expenditures, and  
Changes in Fund Balances**

<i>Year Ended June 30, 2024</i>	Public Safety Building 51	Public Safety Building 62	Public Safety Building 73	Parks and Recreation	Animal Control	Transportation System	Totals
<b>Revenues</b>							
Investment income	\$ 40,628	\$ 34,357	\$ 31,392	\$ 2,199	\$ -	\$ 1,615	\$ 110,191
<b>Expenditures - debt service:</b>							
Redemption of principal	605,000	340,000	380,000	895,000	-	2,040,000	4,260,000
Interest	159,450	161,000	182,250	828,500	-	1,289,500	2,620,700
<b>Total Expenditures</b>	764,450	501,000	562,250	1,723,500	-	3,329,500	6,880,700
<b>Deficiency of Revenues Over Expenditures</b>	(723,822)	(466,643)	(530,858)	(1,721,301)	-	(3,327,885)	(6,770,509)
<b>Other Financing Sources (Uses)</b>							
Transfers in	764,450	-	562,250	1,887,823	-	3,562,825	6,777,348
Transfers out	-	-	-	-	(16,447)	-	(16,447)
<b>Net Other Financing Sources (Uses)</b>	764,450	-	562,250	1,887,823	(16,447)	3,562,825	6,760,901
<b>Net Change in Fund Balances</b>	40,628	(466,643)	31,392	166,522	(16,447)	234,940	(9,608)
<b>Fund Balances, beginning</b>	786,059	4,112,558	811,580	855,082	16,447	431,703	7,013,429
<b>Fund Balances, ending</b>	\$ 826,687	\$ 3,645,915	\$ 842,972	\$ 1,021,604	\$ -	\$ 666,643	\$ 7,003,821

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**CAPITAL PROJECT  
FUNDS**



Exhibit K-1

**School Projects Capital Project Fund  
Comparative Balance Sheet**

<i>June 30,</i>	2024	2023
<b>Assets</b>		
Cash and investments	\$ 20,224,363	\$ 26,326,338
Prepaid items	-	2,205
Due from State	390,383	6,889,593
<b>Total Assets</b>	<b>\$ 20,614,746</b>	<b>\$ 33,218,136</b>
<b>Liabilities and Fund Balance</b>		
<b>Liabilities</b>		
Accounts, contracts and retentions payable	2,168,312	591,131
Deposits	-	5,447
Unearned Revenue	3,344,641	3,400,000
<b>Total Liabilities</b>	<b>5,512,953</b>	<b>3,996,578</b>
<b>Fund Balance</b>		
Nonspendable - prepaid items	-	2,205
Assigned - capital projects	15,101,793	29,219,353
<b>Total Fund Balance</b>	<b>15,101,793</b>	<b>29,221,558</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$ 20,614,746</b>	<b>\$ 33,218,136</b>

**School Projects Capital Project Fund**  
**Comparative Statement of Revenues, Expenditures, and**  
**Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Intergovernmental	\$ 2,188,733	\$ 12,863,679
<b>Total Revenues</b>	2,188,733	12,863,679
<b>Expenditures</b>		
Public services	-	39,511
Education	2,772,361	610,051
Capital outlay	12,996,799	11,011,278
<b>Total Expenditures</b>	15,769,160	11,660,840
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(13,580,427)	1,202,839
<b>Other Financing Sources (Uses)</b>		
Transfers in	-	8,800,000
Transfers out	(539,338)	-
<b>Net Other Financing Sources (Uses)</b>	(539,338)	8,800,000
<b>Special item - Contribution from component unit</b>	-	10,500,000
<b>Net Change in Fund Balance</b>	(14,119,765)	20,502,839
<b>Fund Balance, beginning</b>	29,221,558	8,718,719
<b>Fund Balance, ending</b>	\$ 15,101,793	\$ 29,221,558

Exhibit K-3

**Road Service Area Repairs Capital Project Fund  
Comparative Balance Sheet**

<i>June 30,</i>	2024	2023
<b>Assets</b>		
Cash and investments	\$ 30,476,599	\$ 28,743,408
Receivables:		
Intergovernmental	107,792	46,367
<b>Total Assets</b>	<b>\$ 30,584,391</b>	<b>\$ 28,789,775</b>
<b>Liabilities and Fund Balance</b>		
<b>Liabilities</b>		
Accounts, contracts and retentions payable	\$ 944,571	\$ 951,072
Unearned Revenue	-	5,016
<b>Total Liabilities</b>	<b>944,571</b>	<b>956,088</b>
<b>Fund Balance</b>		
Assigned - capital projects	29,639,820	27,833,687
<b>Total Fund Balance</b>	<b>29,639,820</b>	<b>27,833,687</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$ 30,584,391</b>	<b>\$ 28,789,775</b>

**Road Service Area Repairs Capital Project Fund**  
**Comparative Statement of Revenues, Expenditures, and**  
**Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Intergovernmental	\$ 351,090	\$ 360,049
<b>Expenditures</b>		
Public services	10,356,498	9,643,644
Capital outlay	572,590	602,185
<b>Total Expenditures</b>	10,929,088	10,245,829
<b>Deficiency of Revenues Over Expenditures</b>	(10,577,998)	(9,885,780)
<b>Other Financing Sources (Uses)</b>		
Transfers in	12,727,581	14,410,390
Transfers out	(343,449)	(136,658)
<b>Net Other Financing Sources (Uses)</b>	12,384,133	14,273,732
<b>Net Change in Fund Balance</b>	1,806,135	4,387,952
<b>Fund Balance, beginning</b>	27,833,687	23,445,736
<b>Fund Balance, ending</b>	\$ 29,639,820	\$ 27,833,687

Exhibit K-5

**Roads and Bridges Capital Projects Fund  
Comparative Balance Sheet**

<i>June 30,</i>	2024	2023
<b>Assets</b>		
Cash and investments	\$ 41,268,211	\$ 42,269,632
Receivables:		
Intergovernmental	1,362,743	915,669
Prepaid Items	770,574	3,245
<b>Total Assets</b>	<b>\$ 43,401,528</b>	<b>\$ 43,188,546</b>
<b>Liabilities and Fund Balance</b>		
<b>Liabilities</b>		
Accounts, contracts and retentions payable	\$ 1,752,074	\$ 663,278
Unearned Revenue	1,641,379	875,813
<b>Total Liabilities</b>	<b>3,393,453</b>	<b>1,539,091</b>
<b>Fund Balance</b>		
Nonspendable - prepaid items	770,574	3,245
Assigned - capital projects	39,237,501	41,646,210
<b>Total Fund Balance</b>	<b>40,008,075</b>	<b>41,649,455</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$ 43,401,528</b>	<b>\$ 43,188,546</b>

**Roads and Bridges Capital Projects Fund**  
**Comparative Statement of Revenues, Expenditures, and**  
**Changes in Fund Balance**

<i>Years Ended June 30,</i>	2024	2023
<b>Revenues</b>		
Intergovernmental	\$ 3,204,119	\$ 5,967,936
Investment income	659,318	433,751
<b>Total Revenues</b>	<b>3,863,437</b>	<b>6,401,687</b>
<b>Expenditures</b>		
Public services	80,198	221,680
Capital outlay	5,191,294	8,800,602
<b>Total Expenditures</b>	<b>5,271,492</b>	<b>9,022,282</b>
<b>Deficiency of Revenues Over Expenditures</b>	<b>(1,408,055)</b>	<b>(2,620,595)</b>
<b>Other Financing Sources (Uses)</b>		
G.O. Bonds	-	12,000,000
Transfers in	-	23,500,000
Transfers out	(233,325)	(15,373)
<b>Net Other Financing Sources (Uses)</b>	<b>(233,325)</b>	<b>35,484,627</b>
<b>Net Change in Fund Balance</b>	<b>(1,641,380)</b>	<b>32,864,032</b>
<b>Fund Balance, beginning</b>	<b>41,649,455</b>	<b>8,785,423</b>
<b>Fund Balance, ending</b>	<b>\$ 40,008,075</b>	<b>\$ 41,649,455</b>

**Nonmajor Capital Project Funds  
Combining Balance Sheet**

June 30, 2024	Fire Protection	Sewage Facility	Ambulance and Emergency Services	Borough Facilities	Cultural and Recreational	Pass Through Grants	Miscellaneous	Infrastructure	Totals
<b>Assets</b>									
Cash and investments	\$ 13,238,604	\$ 1,017,272	\$ 2,237,428	\$ 3,929,720	\$ 1,751,992	\$ 1,139,349	\$ 9,321,976	\$ 352,965	\$ 32,989,306
Receivables:									
Intergovernmental	-	163,805	1,497,137	15,170	2,936	144,792	109,341	-	1,933,181
<b>Total Assets</b>	<b>\$ 13,238,604</b>	<b>\$ 1,181,077</b>	<b>\$ 3,734,565</b>	<b>\$ 3,944,890</b>	<b>\$ 1,754,928</b>	<b>\$ 1,284,141</b>	<b>\$ 9,431,317</b>	<b>\$ 352,965</b>	<b>\$ 34,922,487</b>
<b>Liabilities and Fund Balances</b>									
<b>Liabilities</b>									
Accounts, contracts and retentions payable	\$ 627,207	\$ 168,083	\$ 50,129	\$ 35,475	\$ 53,064	\$ -	\$ 111,737	\$ 3,371	\$ 1,049,066
Deposits	-	-	-	-	-	-	-	6,000	6,000
Unearned revenue	20,174	-	-	53,282	20,698	1,028,412	250,000	325,076	1,697,642
<b>Total Liabilities</b>	<b>647,381</b>	<b>168,083</b>	<b>50,129</b>	<b>88,757</b>	<b>73,762</b>	<b>1,028,412</b>	<b>361,737</b>	<b>334,447</b>	<b>2,752,708</b>
<b>Fund Balances</b>									
Assigned - capital projects	12,591,223	1,012,994	3,684,436	3,856,133	1,681,166	255,729	9,069,580	18,518	32,169,779
<b>Total Fund Balances (Deficit)</b>	<b>12,591,223</b>	<b>1,012,994</b>	<b>3,684,436</b>	<b>3,856,133</b>	<b>1,681,166</b>	<b>255,729</b>	<b>9,069,580</b>	<b>18,518</b>	<b>32,169,779</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 13,238,604</b>	<b>\$ 1,181,077</b>	<b>\$ 3,734,565</b>	<b>\$ 3,944,890</b>	<b>\$ 1,754,928</b>	<b>\$ 1,284,141</b>	<b>\$ 9,431,317</b>	<b>\$ 352,965</b>	<b>\$ 34,922,487</b>



**Nonmajor Capital Project Funds  
Combining Statement of Revenues, Expenditures, and  
Changes in Fund Balances (Deficit)**

<i>Year Ended June 30, 2022</i>	Fire Protection	Sewage Facility	Ambulance and Emergency Services	Borough Facilities	Cultural and Recreational	Pass Through Grants	Miscellaneous	Infrastructure	Totals
<b>Revenues</b>									
Intergovernmental	\$ 18,000	\$ 163,805	\$ 2,516,738	\$ 57,281	\$ 1,394,796	\$ 616,098	\$ 476,019	\$ (133,981)	\$ 5,108,756
Investment income	-	-	-	-	12,366	-	-	-	12,366
Other	-	-	-	718	19,302	-	25,660	33,543	79,223
<b>Total Revenues</b>	18,000	163,805	2,516,738	57,999	1,426,464	616,098	501,679	(100,438)	5,200,345
<b>Expenditures</b>									
General government	-	-	-	-	-	-	298,397	-	298,397
Public services	-	-	849,418	51,338	50,000	854,513	2,707,684	28,016	4,540,969
Education	-	-	68,750	-	-	-	-	-	68,750
Capital outlay	6,301,155	209,411	2,307,122	1,193,477	2,273,454	-	1,165,844	102,098	13,552,561
<b>Total Expenditures</b>	6,301,155	209,411	3,225,290	1,244,815	2,323,454	854,513	4,171,925	130,114	18,460,677
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(6,283,155)	(45,606)	(708,552)	(1,186,816)	(896,990)	(238,415)	(3,670,246)	(230,552)	(13,260,332)
<b>Other Financing Sources (Uses)</b>									
Insurance recovery	-	-	292,893	-	-	-	-	-	292,893
Transfers in	3,547,017	90,000	1,330,000	2,178,860	1,115,000	250,000	6,228,419	170,000	14,909,296
Transfers out	(532,913)	(486,646)	(52,085)	(377,949)	(1,314,764)	(3,417)	(559,081)	-	(3,326,855)
<b>Net Other Financing Sources (Uses)</b>	3,014,104	(396,646)	1,570,808	1,800,911	(199,764)	246,583	5,669,338	170,000	11,875,334
<b>Net Change in Fund Balances</b>	(3,269,051)	(442,252)	862,256	614,095	(1,096,754)	8,168	1,999,092	(60,552)	(1,384,998)
<b>Fund Balances, beginning</b>	15,860,274	1,455,246	2,822,180	3,242,038	2,777,920	247,561	7,070,488	79,070	33,554,777
<b>Fund Balances (Deficit), ending</b>	\$ 12,591,223	\$ 1,012,994	\$ 3,684,436	\$ 3,856,133	\$ 1,681,166	\$ 255,729	\$ 9,069,580	\$ 18,518	\$ 32,169,779

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# ENTERPRISE FUNDS



Exhibit L-1

**Solid Waste Enterprise Fund  
Comparative Statement of Net Position**

June 30,	2024	2023
<b>Assets and Deferred Outflows of Resources</b>		
<b>Current Assets</b>		
Cash and investments	\$ 22,566,952	\$ 21,310,304
Receivables:		
Accounts	979,676	880,872
Allowance for doubtful accounts	(63)	(317)
Intergovernmental	-	724,041
Prepaid	629,607	-
<b>Total Current Assets</b>	<b>24,176,172</b>	<b>22,914,900</b>
<b>Noncurrent Assets</b>		
Restricted cash and investments - landfill closure	3,016,533	2,677,508
Net other postemployment benefits asset	924,475	791,140
Capital Assets:		
Buildings	8,129,593	8,129,593
Improvements other than buildings	4,442,113	4,442,113
Equipment	4,652,544	4,652,544
Landfill cells	14,536,872	14,536,872
Construction in progress	5,987,401	2,701,873
Total capital assets	37,748,523	34,462,995
Accumulated depreciation and amortization	(16,491,787)	(15,191,885)
Net capital assets	21,256,736	19,271,110
<b>Total Noncurrent Assets</b>	<b>25,197,744</b>	<b>22,739,758</b>
<b>Total Assets</b>	<b>49,373,916</b>	<b>45,654,658</b>
<b>Deferred Outflows of Resources</b>		
Related to pensions	261,725	241,845
Related to other postemployment benefits	66,307	76,121
<b>Total Deferred Outflows of Resources</b>	<b>328,032</b>	<b>317,966</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 49,701,948</b>	<b>\$ 45,972,624</b>
<b>Liabilities, Deferred Inflows of Resources, and Net Position</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 2,705,561	\$ 1,645,856
Accrued leave	127,911	128,180
Accrued interest payable	13,797	14,603
Current portion of loans payable	597,895	347,482
<b>Total Current Liabilities</b>	<b>3,445,164</b>	<b>2,136,121</b>
<b>Noncurrent Liabilities</b>		
Net pension liability	1,962,857	1,949,591
Loans payable	9,653,868	10,251,763
Landfill closure costs payable	7,376,260	6,753,940
<b>Total Noncurrent Liabilities</b>	<b>18,992,985</b>	<b>18,955,294</b>
<b>Total Liabilities</b>	<b>22,438,149</b>	<b>21,091,415</b>
<b>Deferred Inflows of Resources</b>		
Related to other postemployment benefits	48,296	73,458
<b>Total Deferred Inflows of Resources</b>	<b>48,296</b>	<b>73,458</b>
<b>Net Position</b>		
Net investment in capital assets	11,004,973	8,671,865
Unrestricted	16,210,530	16,135,886
<b>Total Net Position</b>	<b>27,215,503</b>	<b>24,807,751</b>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<b>\$ 49,701,948</b>	<b>\$ 45,972,624</b>

**Solid Waste Enterprise Fund**  
**Comparative Statement of Revenues, Expenses, and**  
**Changes in Net Position**

Years Ended June 30,	2024	2023
<b>Operating Revenues</b>		
Charges for services	\$ 12,594,287	\$ 13,152,093
<b>Operating Expenses</b>		
Public service:		
Landfill operations	5,278,225	4,148,637
Adjustment for landfill closure liability	622,320	590,501
Transfer sites	3,073,639	2,572,489
Depreciation and amortization	1,299,902	634,059
Allocated administrative and billing expenses	75,297	76,363
<b>Total Operating Expenses</b>	10,349,383	8,022,049
<b>Operating Income</b>	2,244,904	5,130,044
<b>Nonoperating Revenues (Expenses)</b>		
Intergovernmental - PERS relief	(4,591)	(63,132)
Interest expense	(58,851)	(63,998)
Investment income	36,923	34,853
Gain (loss) on disposal of capital assets	500	105,465
<b>Net Nonoperating (Revenues) Expenses</b>	(26,019)	13,188
Capital contributions	-	1,339,160
Transfers in	188,867	-
Transfers out	-	(900)
<b>Change in Net Position</b>	2,407,752	6,481,492
<b>Net Position, beginning</b>	24,807,751	18,326,259
<b>Net Position, ending</b>	\$ 27,215,503	\$ 24,807,751

Exhibit L-3

**Solid Waste Enterprise Fund  
Comparative Statement of Cash Flows**

Years Ended June 30,	2024	2023
<b>Cash Flows from Operating Activities</b>		
Receipts from customers	\$ 12,495,229	\$ 13,582,871
Payments to suppliers	(6,066,608)	(5,475,817)
Payments to employees	(2,979,495)	(694,865)
Payments for interfund services used	(75,297)	(76,363)
<b>Net cash flows from operating activities</b>	<b>3,373,829</b>	<b>7,335,826</b>
<b>Cash Flows from Noncapital Financing Activities</b>		
Transfers in	188,867	-
Transfers out	-	(900)
<b>Net cash flows from noncapital financing activities</b>	<b>188,867</b>	<b>(900)</b>
<b>Cash Flows for Capital and Related Financing Activities</b>		
Capital contributions received	724,041	-
Purchases of property, plant and equipment	(2,321,348)	(1,018,785)
Sale of capital assets	500	105,465
Loans proceeds received	-	-
Principal and interest paid on loans	(407,139)	(407,139)
<b>Net cash flows for capital and related financing activities</b>	<b>(2,003,946)</b>	<b>(1,320,459)</b>
<b>Cash Flows from Investing Activities - investment income</b>	<b>36,923</b>	<b>34,853</b>
<b>Net Increase in Cash and Investments</b>	<b>1,595,673</b>	<b>6,050,220</b>
<b>Cash and Investments, beginning</b>	<b>23,987,812</b>	<b>17,937,592</b>
<b>Cash and Investments, ending</b>	<b>\$ 25,583,485</b>	<b>\$ 23,987,812</b>
<b>Reconciliation of Operating Income to Net Cash Flows from Operating Activities</b>		
Operating income	\$ 2,244,904	\$ 5,130,044
Adjustments to reconcile operating income to net cash flows from operating activities:		
Depreciation and amortization	1,299,902	634,059
Noncash expense - PERS relief	(4,591)	(63,132)
(Increase) decrease in assets and deferred outflows of resources:		
Accounts receivable and related allowance	(99,058)	430,778
Prepaid	(629,607)	-
Net other postemployment benefits asset	(133,335)	475,363
Deferred outflows of resources related to pension	(19,880)	28,129
Deferred outflows of resources related to other postemployment benefits	9,814	(33,222)
Increase (decrease) in liabilities and deferred inflows of resources:		
Accounts payable, operations	95,525	1,245,309
Accrued leave	(269)	(6,648)
Net pension liability	13,266	208,463
Net other postemployment benefits liability	-	-
Landfill closure costs payable	622,320	590,501
Deferred inflows of resources related to pension	-	(694,323)
Deferred inflows of resources related to other postemployment benefits	(25,162)	(609,495)
<b>Net Cash Flows from Operating Activities</b>	<b>\$ 3,373,829</b>	<b>\$ 7,335,826</b>
<b>Noncash investing, capital, and financing activities</b>		
Capital asset acquired in exchange for accounts payable	\$ 964,180	\$ -

**Port Enterprise Fund**  
**Comparative Statement of Net Position**

June 30,	2024	2023
<b>Assets and Deferred Outflows of Resources</b>		
<b>Current Assets</b>		
Receivables:		
Intergovernmental	\$ 3,415,592	\$ 311,290
Prepaid	1,488	-
<b>Noncurrent Assets</b>		
Net other postemployment benefits asset	76,553	65,607
<b>Capital Assets:</b>		
Buildings	7,940,648	7,948,617
Equipment	48,495	64,024
Infrastructure	33,321,302	33,321,302
Construction in progress	4,729,008	364,979
Total capital assets	46,039,453	41,698,922
Accumulated depreciation and amortization	(17,940,866)	(16,898,164)
Net capital assets	28,098,587	24,800,758
<b>Total Noncurrent Assets</b>	<b>28,175,140</b>	<b>24,866,365</b>
<b>Total Assets</b>	<b>31,592,220</b>	<b>25,177,655</b>
<b>Deferred Outflows of Resources</b>		
Unamortized deferred loss on bonds	-	21,893
Related to pensions	21,673	20,056
Related to other postemployment benefits	5,491	6,312
<b>Total Deferred Outflows of Resources</b>	<b>27,164</b>	<b>48,261</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 31,619,384</b>	<b>\$ 25,225,916</b>
<b>Liabilities, Deferred Inflows of Resources and Net Position</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 2,221,857	\$ 266,826
Accrued leave	9,403	3,315
Unearned Revenue	4,740,959	-
Accrued interest payable	-	11,250
Current portion of general obligation bonds	-	714,091
<b>Total Current Liabilities</b>	<b>6,972,219</b>	<b>995,482</b>
<b>Noncurrent Liabilities</b>		
Interfund loans payable	2,671,894	2,671,894
Net pension liability	162,538	161,673
Advances from General Fund	3,401,936	6,799,550
<b>Total Noncurrent Liabilities</b>	<b>6,236,368</b>	<b>9,633,117</b>
<b>Total Liabilities</b>	<b>13,208,587</b>	<b>10,628,599</b>
<b>Deferred Inflows of Resources</b>		
Related to other postemployment benefits	3,999	6,092
<b>Total Deferred Inflows of Resources</b>	<b>3,999</b>	<b>6,092</b>
<b>Net Position</b>		
Net Investment in capital assets	28,098,587	24,108,560
Unrestricted (deficit)	(9,691,789)	(9,517,335)
<b>Total Net Position</b>	<b>18,406,798</b>	<b>14,591,225</b>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<b>\$ 31,619,384</b>	<b>\$ 25,225,916</b>

Exhibit L-5

**Port Enterprise Fund  
Comparative Statement of Revenues, Expenses, and  
Changes in Net Position**

<i>Years Ended June 30,</i>	2024	2023
<b>Operating Revenues</b>		
Charges for services	\$ 227,557	\$ 24,852
<b>Operating Expenses</b>		
Dock operations	807,531	1,201,200
Depreciation	1,066,200	1,111,507
<b>Total Operating Expenses</b>	1,873,731	2,312,707
<b>Operating Loss</b>	(1,646,174)	(2,287,855)
<b>Nonoperating Revenues (Expenses)</b>		
Intergovernmental - State sources:		
PERS relief	14,555	2,717
Debt service reimbursement - interest	707,700	-
Senate bills	-	16,970
Interest expense	(5,302)	(29,454)
Federal	3,747,794	311,290
<b>Net Nonoperating Revenues (Expenses)</b>	4,464,747	301,523
Loss Before Transfers	2,818,573	(1,986,332)
Capital contributions	-	362,528
Transfers in	997,000	776,000
<b>Change in Net Position</b>	3,815,573	(847,804)
<b>Net Position, beginning</b>	14,591,225	15,439,029
<b>Net Position, ending</b>	\$ 18,406,798	\$ 14,591,225

**Port Enterprise Fund**  
**Comparative Statement of Cash Flows**

Years Ended June 30,	2024	2023
<b>Cash Flows for Operating Activities</b>		
Receipts from customers	\$ 227,557	\$ (269,468)
Payments to suppliers	(682,544)	(961,840)
Payments to employees	(266,706)	(24,462)
Net cash flows for operating activities	(721,693)	(1,255,770)
<b>Cash Flows from Noncapital Financing Activities</b>		
Increase (decrease) in advance from General Fund	(3,397,614)	879,480
Transfers in	997,000	776,000
Net cash flows from noncapital financing activities	(2,400,614)	1,655,480
<b>Cash Flows for Capital and Related Financing Activities</b>		
Capital contributions received	5,384,451	-
Principal and interest paid on bonds	(708,750)	(40,204)
Additions to property, plant, and equipment	(2,261,094)	(359,506)
Debt service reimbursement	707,700	-
Net cash flows for capital and related financing activities	3,122,307	(399,710)
<b>Net Increase in Cash and Investments</b>	-	-
<b>Cash and Investments, beginning</b>	-	-
<b>Cash and Investments, ending</b>	-	-
<b>Reconciliation of Operating Loss to Net Cash Flows for Operating Activities</b>		
Operating loss	\$ (1,646,174)	\$ (2,287,855)
Adjustments to reconcile operating loss to net cash flows for operating activities:		
Depreciation	1,066,200	1,111,507
Nonoperating revenues	-	16,970
Noncash expense - PERS relief	14,555	2,717
(Increase) decrease in assets and deferred outflows of resources:		
Accounts receivable and related allowance	-	(311,290)
Prepaid	(1,488)	-
Net other postemployment benefits asset	(10,946)	13,973
Deferred outflows of resources related to pension	(1,617)	(3,092)
Deferred outflows of resources related to other postemployment benefits	821	(3,616)
Increase (decrease) in liabilities and deferred inflows of resources:		
Net pension liability	865	52,270
Accounts payable	(147,904)	239,360
Accrued leave	6,088	(6,266)
Deferred inflows of resources related to pension	-	(43,627)
Deferred inflows of resources related to other postemployment benefits	(2,093)	(36,821)
<b>Net Cash Flows for Operating Activities</b>	\$ (721,693)	\$ (1,255,770)
<b>Noncash investing, capital, and financing activities</b>		
Capital asset acquired in exchange for accounts payable	\$ 2,102,935	\$ -

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**INTERNAL SERVICE FUNDS**



Exhibit M-1

**Internal Service Funds  
Combining Statement of Net Position**

<i>June 30, 2024</i>	Revolving Loan	Self- Insurance	Totals
<b>Assets</b>			
<b>Current Assets</b>			
Cash and investments	\$ 1,527,215	\$ 18,441,612	\$ 19,968,827
Receivables-			
Interfund loans receivable	649,972	-	649,972
Deposits with others	-	19,066	19,066
<b>Total Current Assets</b>	<b>2,177,187</b>	<b>18,460,678</b>	<b>20,637,865</b>
<b>Interfund Loans Receivable, long-term</b>	<b>855,800</b>	<b>-</b>	<b>855,800</b>
<b>Total Assets</b>	<b>\$ 3,032,987</b>	<b>\$ 18,460,678</b>	<b>\$ 21,493,665</b>
<b>Liabilities and Net Position</b>			
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Due to General Fund	\$ 7,451	\$ -	\$ 7,451
Current portion	21,616	-	21,616
Insurance claims incurred but not reported and claims payable	-	3,470,238	3,470,238
HRA Liability	-	236,359	236,359
<b>Total Current Liabilities</b>	<b>29,067</b>	<b>3,706,597</b>	<b>3,735,664</b>
<b>Noncurrent Liabilities - loans payable</b>	<b>90,384</b>	<b>-</b>	<b>90,384</b>
<b>Total Liabilities</b>	<b>119,451</b>	<b>3,706,597</b>	<b>3,826,048</b>
<b>Net Position</b>			
Unrestricted	2,913,536	14,754,081	17,667,617
<b>Total Liabilities and Net Position</b>	<b>\$ 3,032,987</b>	<b>\$ 18,460,678</b>	<b>\$ 21,493,665</b>

**Internal Service Funds**  
**Combining Statement of Revenues, Expenses, and**  
**Changes in Net Position**

<i>Year Ended June 30, 2024</i>	Revolving Loan	Self- Insurance	Totals
<b>Operating Revenues</b>			
Intragovernmental	\$ -	\$ 12,766,867	\$ 12,766,867
Interest on loans	42,271	-	42,271
Employee contributions	-	5,422,917	5,422,917
<b>Total Operating Revenues</b>	42,271	18,189,784	18,232,055
<b>Operating Expenses</b>			
Claims	-	14,731,962	14,731,962
Administrative fees	-	2,895,736	2,895,736
Premium	-	302,513	302,513
<b>Total Operating Expenses</b>	-	17,930,211	17,930,211
<b>Operating Income (Loss)</b>	42,271	259,573	301,844
<b>Nonoperating Revenue - investment income</b>	-	19,524	19,524
<b>Income (Loss) Before Transfers</b>	42,271	279,097	321,368
Transfers out	(3,291)	-	(3,291)
<b>Change in Net Position</b>	38,980	279,097	318,077
<b>Net Position, beginning</b>	2,874,556	14,474,984	17,349,540
<b>Net Position, ending</b>	\$ 2,913,536	\$ 14,754,081	\$ 17,667,617

**Internal Service Funds  
Combining Statement of Cash Flows**

<i>Year Ended June 30, 2024</i>	Revolving Loan	Self- Insurance	Totals
<b>Cash Flows for Operating Activities</b>			
Principal payments received on loans	\$ 123,165	\$ -	\$ 123,165
Interest payments received on loans	42,271	-	42,271
Issuance of new loans	(375,198)	-	(375,198)
Principal payments on loans payable	29,834	-	29,834
Internal activity - payments from other funds	-	12,766,867	12,766,867
Receipts from employees and other	-	5,422,917	5,422,917
Payments for claims and services	-	(18,151,892)	(18,151,892)
Increase in HRA liability	-	236,359	236,359
<b>Net cash flows for operating activities</b>	<b>(179,928)</b>	<b>274,251</b>	<b>94,323</b>
<b>Cash Flows from Noncapital Financing Activities</b>			
Decrease in due to General Fund	7,451	-	7,451
Transfers out	(3,291)	-	(3,291)
<b>Net cash flows from noncapital financing activities</b>	<b>4,160</b>	<b>-</b>	<b>4,160</b>
<b>Cash Flows from Investing Activities</b>			
Investment income	-	19,524	19,524
<b>Net Increase (Decrease) in Cash and Investments</b>	<b>(303,618)</b>	<b>293,775</b>	<b>(9,843)</b>
<b>Cash and Investments, beginning</b>	<b>1,830,833</b>	<b>18,147,837</b>	<b>19,978,670</b>
<b>Cash and Investments, ending</b>	<b>\$ 1,527,215</b>	<b>\$ 18,441,612</b>	<b>\$ 19,968,827</b>
<b>Reconciliation of Operating Income (Loss) to Net Cash Flows for Operating Activities</b>			
Operating income (loss)	\$ 42,271	\$ 259,573	\$ 301,844
Adjustments to reconcile operating income (loss) to net cash flows for operating activities:			
Increase in assets - loans receivable	(252,033)	-	(252,033)
Increase (decrease) in liabilities:			
Loans payable	29,834	-	29,834
HRA liability recorded	-	236,359	236,359
Insurance claims incurred but not reported	-	(221,680)	(221,680)
<b>Net Cash Flows for Operating Activities</b>	<b>\$ (179,928)</b>	<b>\$ 274,252</b>	<b>\$ 94,324</b>

**Revolving Loan Internal Service Funds  
Combining Statement of Net Position**

<i>June 30, 2024</i>	Service Area Operating	Fire Capital Equipment	Road Service Areas	Local Improvement District Loans	Totals
<b>Assets</b>					
<b>Current Assets</b>					
Cash and investments	\$ -	\$ 76,200	\$ 523,450	\$ 927,565	\$ 1,527,215
Interfund loans receivable	16,000	-	-	633,972	649,972
<b>Total Current Assets</b>	16,000	76,200	523,450	1,561,537	2,177,187
<b>Interfund Loans Receivable, long-term</b>	365,782	423,800	66,218	-	855,800
<b>Total Assets</b>	\$ 381,782	\$ 500,000	\$ 589,668	\$ 1,561,537	\$ 3,032,987
<b>Liabilities and Net Position</b>					
<b>Liabilities</b>					
Current Liabilities:					
Due to General Fund	\$ 7,451	\$ -	\$ -	\$ -	\$ 7,451
Current portion	5,429	-	15,948	-	21,377
<b>Total Current Liabilities</b>	12,880	-	15,948	-	28,828
<b>Noncurrent Liability - loans payable</b>	40,353	-	50,270	-	90,623
<b>Total Liabilities</b>	53,233	-	66,218	-	119,451
<b>Net Position</b>					
Unrestricted	328,549	500,000	523,450	1,561,537	2,913,536
<b>Total Liabilities and Net Position</b>	\$ 381,782	\$ 500,000	\$ 589,668	\$ 1,561,537	\$ 3,032,987

Exhibit M-5

**Revolving Loan Internal Service Funds**  
**Combining Statement of Revenues, Expenses, and**  
**Changes in Net Position**

<i>Year Ended June 30, 2024</i>	Service Area Operating	Fire Capital Equipment	Road Service Areas	Local Improvement District Loans	Totals
<b>Operating Revenues</b>					
Interest on loans	\$ 1,041	\$ 1,141	\$ -	\$ 40,089	\$ 42,271
Transfers in	-	-	-	-	-
Transfers out	(1,041)	(1,621)	(629)	-	(3,291)
<b>Change in Net Position</b>	-	(480)	(629)	40,089	38,980
<b>Net Position, beginning</b>	328,549	500,480	524,079	1,521,448	2,874,556
<b>Net Position, ending</b>	\$ 328,549	\$ 500,000	\$ 523,450	\$ 1,561,537	\$ 2,913,536

**Revolving Loan Internal Service Funds  
Combining Statement of Cash Flows**

<i>Year Ended June 30, 2024</i>	Service Area Operating	Fire Capital Equipment	Road Service Areas	Local Improvement District Loans	Totals
<b>Cash Flows from (for) Operating Activities</b>					
Principal payments received on loans	\$ 74,617	\$ 32,600	\$ 15,948	-	\$ 123,165
Interest payments received on loans	1,041	1,141	-	40,089	42,271
Principal payments on loans payable	45,782	-	(15,948)	-	29,834
Issuance of new loans	-	-	-	(375,198)	(375,198)
<b>Net cash flows from (for) operating activities</b>	<b>121,440</b>	<b>33,741</b>	<b>-</b>	<b>(335,109)</b>	<b>(179,928)</b>
<b>Cash Flows from (for) Noncapital Financing Activities</b>					
Decrease in due to General Fund	7,451	-	-	-	7,451
Transfers out	(1,041)	(1,621)	(629)	-	(3,291)
<b>Net cash flows from (for) noncapital financing activities</b>	<b>6,410</b>	<b>(1,621)</b>	<b>(629)</b>	<b>-</b>	<b>4,160</b>
<b>Net Increase (Decrease) in Cash and Investments</b>	<b>-</b>	<b>32,120</b>	<b>(629)</b>	<b>(335,109)</b>	<b>(303,618)</b>
<b>Cash and Investments, beginning</b>	<b>-</b>	<b>44,080</b>	<b>524,079</b>	<b>1,262,674</b>	<b>1,830,833</b>
<b>Cash and Investments, ending</b>	<b>-</b>	<b>\$ 76,200</b>	<b>\$ 523,450</b>	<b>\$ 927,565</b>	<b>\$ 1,527,215</b>
<b>Reconciliation of Operating Income to Net Cash Flows from (for) Operating Activities</b>					
Operating income	\$ 1,041	\$ 1,141	-	\$ 40,089	\$ 42,271
Adjustments to reconcile operating income to net cash flows from (for) operating activities:					
(Increase) decrease in loans receivable	74,617	32,600	15,948	(375,198)	(252,033)
Decrease in loans payable	45,782	-	(15,948)	-	29,834
<b>Net Cash Flows from (for) Operating Activities</b>	<b>\$ 121,440</b>	<b>\$ 33,741</b>	<b>\$ -</b>	<b>\$ (335,109)</b>	<b>\$ (179,928)</b>

Exhibit M-7

**Self-Insurance Internal Service Funds  
Combining Statement of Net Position**

<i>June 30, 2024</i>	Unemployment Insurance	Health Insurance	Property and Casualty Insurance	Workers' Comp Insurance	Totals
<b>Assets</b>					
<b>Current Assets</b>					
Cash and investments	\$ 1,257,175	\$ 9,435,744	\$ 1,500,000	\$ 6,248,693	\$ 18,441,612
Deposits with others	-	-	-	19,066	19,066
<b>Total Current Assets</b>	<b>\$ 1,257,175</b>	<b>\$ 9,435,744</b>	<b>\$ 1,500,000</b>	<b>\$ 6,267,759</b>	<b>\$ 18,460,678</b>
<b>Liabilities and Net Position</b>					
<b>Current Liabilities</b>					
Insurance claims incurred but not reported and claims payable	\$ -	\$ 2,981,372	\$ -	\$ 488,866	\$ 3,470,238
HRA Liability	-	236,359	-	-	236,359
<b>Total Liabilities</b>	<b>\$ -</b>	<b>\$ 3,217,731</b>	<b>\$ -</b>	<b>\$ 488,866</b>	<b>\$ 3,706,597</b>
<b>Net Position</b>					
Unrestricted	1,257,175	6,218,013	1,500,000	5,778,893	14,754,081
<b>Total Liabilities and Net Position</b>	<b>\$ 1,257,175</b>	<b>\$ 9,435,744</b>	<b>\$ 1,500,000</b>	<b>\$ 6,267,759</b>	<b>\$ 18,460,678</b>

**Self-Insurance Internal Service Funds**  
**Combining Statement of Revenues, Expenses, and**  
**Changes in Net Position**

<i>Year Ended June 30, 2024</i>	Unemployment Insurance	Health Insurance	Property and Casualty Insurance	Workers' Comp Insurance	Totals
<b>Operating Revenues</b>					
Intragovernmental	\$ 221,677	\$ 11,571,640	-	\$ 973,550	\$ 12,766,867
Employee contributions	-	5,422,917	-	-	5,422,917
<b>Total Operating Revenues</b>	221,677	16,994,557	-	973,550	18,189,784
<b>Operating Expenses</b>					
Claims	39,677	14,062,223	-	630,062	14,731,962
Administrative fees	-	2,827,331	-	68,405	2,895,736
Premium	-	-	-	302,513	302,513
<b>Total Operating Expenses</b>	39,677	16,889,554	-	1,000,980	17,930,211
<b>Operating Income (Loss)</b>	182,000	105,003	-	(27,430)	259,573
<b>Nonoperating Revenues -</b>					
Investment income	-	19,524	-	-	19,524
<b>Change in Net Position</b>	182,000	124,527	-	(27,430)	279,097
<b>Net Position, beginning</b>	1,075,175	6,093,486	1,500,000	5,806,323	14,474,984
<b>Net Position, ending</b>	\$ 1,257,175	\$ 6,218,013	\$ 1,500,000	\$ 5,778,893	\$ 14,754,081

Exhibit M-9

**Self-Insurance Internal Service Funds  
Combining Statement of Cash Flows**

<i>Year Ended June 30, 2024</i>	Unemployment Insurance	Health Insurance	Property and Casualty Insurance	Workers' Comp Insurance	Totals
<b>Cash Flows from (for) Operating Activities</b>					
Internal activity - payments from other funds	\$ 221,677	\$ 11,571,640	\$ -	\$ 973,550	\$ 12,766,867
Receipts from employees and other	-	5,422,917	-	-	5,422,917
Payments for claims and services	(39,677)	(16,993,055)	-	(1,119,160)	(18,151,892)
Increase in HRA liability	-	236,359	-	-	236,359
<b>Net cash flows from (for) operating activities</b>	<b>182,000</b>	<b>237,861</b>	<b>-</b>	<b>(145,610)</b>	<b>274,251</b>
<b>Cash Flows from Investing Activities</b>					
Investment income	-	19,524	-	-	19,524
<b>Net Increase (Decrease) in Cash and Investments</b>	<b>182,000</b>	<b>257,385</b>	<b>-</b>	<b>(145,610)</b>	<b>293,775</b>
<b>Cash and Investments, beginning</b>	<b>1,075,175</b>	<b>9,178,359</b>	<b>1,500,000</b>	<b>6,394,303</b>	<b>18,147,837</b>
<b>Cash and Investments, ending</b>	<b>\$ 1,257,175</b>	<b>\$ 9,435,744</b>	<b>\$ 1,500,000</b>	<b>\$ 6,248,693</b>	<b>\$ 18,441,612</b>
<b>Reconciliation of Operating Income (Loss) to Net Cash Flows from (for) Operating Activities</b>					
Operating income (loss)	\$ 182,000	\$ 105,003	\$ -	\$ (27,430)	\$ 259,573
Adjustments to reconcile operating income (loss) to net cash flows from (for) operating activities:					
HRA liability recorded	-	236,359	-	-	236,359
Insurance claims incurred but not reported	-	(103,500)	-	(118,180)	(221,680)
<b>Net Cash Flows from (for) Operating Activities</b>	<b>\$ 182,000</b>	<b>\$ 237,862</b>	<b>\$ -</b>	<b>\$ (145,610)</b>	<b>\$ 274,252</b>



**FEDERAL AND STATE  
EXPENDITURES**



**Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2024**

Federal Grantor/Pass-Through Grantor/Program or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Award Amount	Passed through to Subrecipients	Total Federal Expenditures
<b>Department of Agriculture</b>					
Passed through State of Alaska, Department of Natural Resources:					
Cooperative Forestry Assistance - FY23 Butte VFD	10.664	AK 19 CPG	\$ 6,000	\$ -	6,000
Cooperative Forestry Assistance - FY23 Sutton VFD	10.664	AK 19 CPG	6,000	-	6,000
Cooperative Forestry Assistance - FY23 Talkeetna VFD	10.664	AK 19 CPG	6,000	-	6,000
Total Assistance Listing 10.664				-	18,000
Forest Service Schools and Roads Cluster - Schools and Roads - Grants to States	10.665	N/A	21,090	-	21,090
Community Project Funds - Congressionally Directed Spending:					
MSB Beetle Kill Fire Reduction Initiative	10.723	22-DG-11100106-814	385,000	-	167,102
Total Department of Agriculture				-	206,192
<b>Department of Commerce</b>					
Passed through State of Alaska, Department of Fish and Game					
Pacific Coast Salmon Recovery Pacific Salmon Treaty Program-					
Birch & Crocker Creeks Fish Passage Improvements	11.438	AKSSF-55008	700,000	-	80,841
Neklason & Lynda Lakes Fish Passage Improvements	11.438	AKSSF-56007	592,000	-	161,036
Total Assistance Listing 11.438				-	241,877
Economic Adjustment Assistance Cluster - Gateway Visitor Center	11.307	07-79-07805	6,696,030	-	1,584
Port Mackenzie Dock Improvements	11.307	07-79-07638	8,590,192	-	3,462,940
Total Economic Adjustment Assistance Cluster				-	3,464,525
Total Department of Commerce				-	3,706,401
<b>Department of Homeland Security</b>					
Passed through State of Alaska, Department of Military and Veteran Affairs:					
Disaster Grants - Public Assistance (Presidentially Declared Disasters):					
2018 Cook Inlet Earthquake	97.036	DR-4413-AK	25,479,972	-	112,827
2022 January Windstorms Disaster	97.036	DR-4646-AK	754,243	-	747,983
Total Assistance Listing 97.036				-	860,811

See accompanying notes to the Schedule of Expenditures of Federal Awards.

Schedule of Expenditures of Federal Awards, continued  
Year Ended June 30, 2024

or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Award Amount	Passed through to Subrecipients	Total Federal Expenditures
<b>Department of Homeland Security, continued</b>					
Emergency Management Performance Grant (EMPG)	97.042	22EMPG-GY22	\$ 210,631	\$ -	37,243
Emergency Management Performance Grant (EMPG)	97.042	22EMPG-GY23	170,000	-	116,729
Total Assistance Listing 97.042				-	153,972
Homeland Security Grant Program - 2020	97.067	20SHSP-GY20	59,443	-	3,123
Homeland Security Grant Program - 2021	97.067	20SHSP-GY21	394,460	-	291,215
Homeland Security Grant Program - 2022	97.067	20SHSP-GY22	440,780	-	25,026
Total Assistance Listing 97.067				-	319,363
Total Department of Homeland Security				-	1,334,146
<b>Department of Health and Human Services</b>					
Passed through State of Alaska, Department of Health:					
National Bioterrorism Hospital Preparedness Program-					
Public Health Emergency Preparedness (PHEP)	93.889	165-299-23002	43,379	-	43,379
Healthy and Equitable Communities Formula Grant	93.268 & 93.391	MOA# C0622-584-ZZ	1,364,075	-	1,364,075
Total Department of Health and Human Services				-	1,407,454
<b>Department of Interior</b>					
Payments in Lieu of Taxes	15.226	N/A	4,479,490	-	4,479,490
Passed through State of Alaska Bureau of Land Management-					
MSB Fuels Reduction Program - 2022 Saw Crew Project	15.015	L23AC00112-00	150,000	-	5,478
Fish and Wildlife Management Assistance-					
Mat-Su Fish Passage 2025	15.608	F20AC11777	511,076	-	39,907
Passed through State of Alaska Department of Natural Resources-					
Historic Preservation Find Grants-In-Aid:					
Historic Preservation Plan Phase I	15.904	HPF# 22002	50,000	-	25,721
Rebarchek Colony Farm Rehabilitation	15.904	HPF# 22003	80,000	-	80,000
Total Assistance Listing 15.904				-	105,721
Total Department of the Interior				-	4,630,596
<b>Department of Transportation</b>					
Public Transportation Innovation-					
Centralized Mobility Management Software Project	20.530	AK-2021-003-00	231,191	-	57,730

See accompanying notes to the Schedule of Expenditures of Federal Awards.

Exhibit N-1, continued

Schedule of Expenditures of Federal Awards, continued  
Year Ended June 30, 2024

or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Award Amount	Passed through to Subrecipients	Total Federal Expenditures
<b>Department of Transportation, continued</b>					
Federal Highway Administration					
Safe Streets and Roads for All	20.939		\$ 479,600	\$ -	20,034
Passed through State of Alaska Department of Transportation					
Highway Planning and Construction Cluster:					
Pre-MPO Planning	20.205	CF-HWY-00024	620,000	-	123,483
Construction - Arterial Related Planning Initiatives	20.205	CF-HWY-00024	840,000	-	73,828
Total Highway Planning and Construction Cluster				-	197,311
Total Department of Transportation				-	275,075
<b>Department of the Treasury</b>					
COVID-19 Coronavirus State and Local					
Fiscal Recovery Funds	21.027	1505-0271	21,039,307	-	7,765,470
Local Assistance and Tribal Consistency Fund (LATCF)	21.032	N/A	9,551,626	-	2,285,324
Total Department of the Treasury				-	10,050,794
<b>Total Expenditures of Federal Awards</b>				\$ -	\$ 21,610,658

See accompanying notes to the Schedule of Expenditures of Federal Awards.



## 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal activity of Matanuska-Susitna Borough (the Borough) under programs of the federal governments for the year ended June 30, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Borough, it is not intended to and does not present the financial position, changes in net position or cash flows of the Borough.

## 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

## 3. Indirect Cost Rate

The Borough has elected to use the 15-percent de minimus indirect cost rate allowed under the Uniform Guidance.

## 4. Assistance Listing Number 97.036

The Borough reported the Disaster Grants – Public Assistance (Presidentially Declared Disasters) expenditures of \$860,811 on the Schedule for the year ended June 30, 2024, which had no prior year expenditures associated with the total.

**Schedule of State Financial Assistance  
Year Ended June 30, 2024**

State Grantor / Pass-Through Grantor Program Title	Award Number	Award Amount	Passed through to Subrecipients	State Expenditures
<b>Department of Commerce, Community and Economic Development</b>				
Marijuana Shared Revenue	FY 2024	\$ 34,600	\$ -	\$ 34,600
Road Bond Package State Match	13-DC-632	32,200,000	-	24,590
River Management	14-DC-087	2,500,000	-	(133,981)
Gateway Visitors Center Phase 2	15-DC-101	1,235,000	-	35,697
Joe Redington Jr / Sr High School Utilities Extension	15-DC-102	789,302	-	(1,430)
Pavement Rehab Through Mat-Su Population Corridor	22-DC-005	10,000,000	-	1,063,336
2021 MSB Transportation Infrastructure Package	23-DC-047	30,000,000	-	1,936,625
RSA #21 Seasonally Impassable Road Maintenance	23-RR-002	179,794	-	69,306
Metropolitan Planning Organization Support	24-DC-021	1,000,000	48,398	48,398
Talkeetna W&S Line Repairs and System Upgrades	24-DC-022	4,750,000	-	163,805
<b>Total Department of Commerce, Community and Economic Development</b>			<b>48,398</b>	<b>3,240,946</b>
<b>Department of Education and Early Development</b>				
Houston Middle School Replacement	GR-22-002	9,000,000	-	194,702
Alaska Public Library Assistance FY23 Big Lake	PLA23BIG	7,000	-	7,000
Alaska Public Library Assistance FY23 Sutton	PLA23SUTTO	7,000	-	7,000
Alaska Public Library Assistance FY23 Talkeetna	PLA23TALKE	7,000	-	7,000
Alaska Public Library Assistance FY23 Trapper Creek	PLA23TRAPP	7,000	-	7,000
Alaska Public Library Assistance FY23 Willow	PLA23WILLO	7,000	-	7,000
* FY24 Debt Retirement Program	N/A	18,333,455	-	18,333,455
<b>Total Department of Education and Early Development</b>			<b>-</b>	<b>18,563,157</b>
<b>Department of Health</b>				
Human Services Community Matching Grant FY24	165-231-24001	311,052	300,318	300,318
<b>Department of Military and Veterans Affairs</b>				
Passed through U.S. Department of Homeland Security:				
2018 Cook Inlet Earthquake	DR-4413AK	2,831,108	-	12,536
2022 January Windstorms Disaster	DR-4646AK	251,414	-	249,328
2022 August MatSu Flooding	AK-22-288	25,600	-	25,600
2023 September Talkeetna Flooding	AK-23-297	784,396	-	776,749
<b>Total Department of Military and Veterans Affairs</b>			<b>-</b>	<b>1,064,213</b>
<b>Department of Transportation and Public Facilities</b>				
Felton Street Project	TORA 12/2/20	2,400,000	-	154,525
* FY24 Debt Retirement Program	N/A	707,700	-	707,700
<b>Total Department of Transportation and Public Facilities</b>			<b>-</b>	<b>862,225</b>
<b>Total State Financial Assistance</b>			<b>\$ 348,716</b>	<b>\$ 24,030,858</b>

See accompanying notes to the Schedule of State Assistance

## 1. Major Program Notation

\* Denotes a major program.

## 2. Basis of Presentation

The accompanying schedule of state financial assistance (the "Schedule") includes the state award activity of Matanuska-Susitna Borough (the Borough) under programs of the State of Alaska for the year ended June 30, 2024. The information in this Schedule is presented in accordance with the requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*. Because the Schedule presents only a selected portion of the operations of the Borough, it is not intended to and does not present the financial position, changes in net position or cash flows of the Borough.

## 3. Summary of Significant Accounting Policies

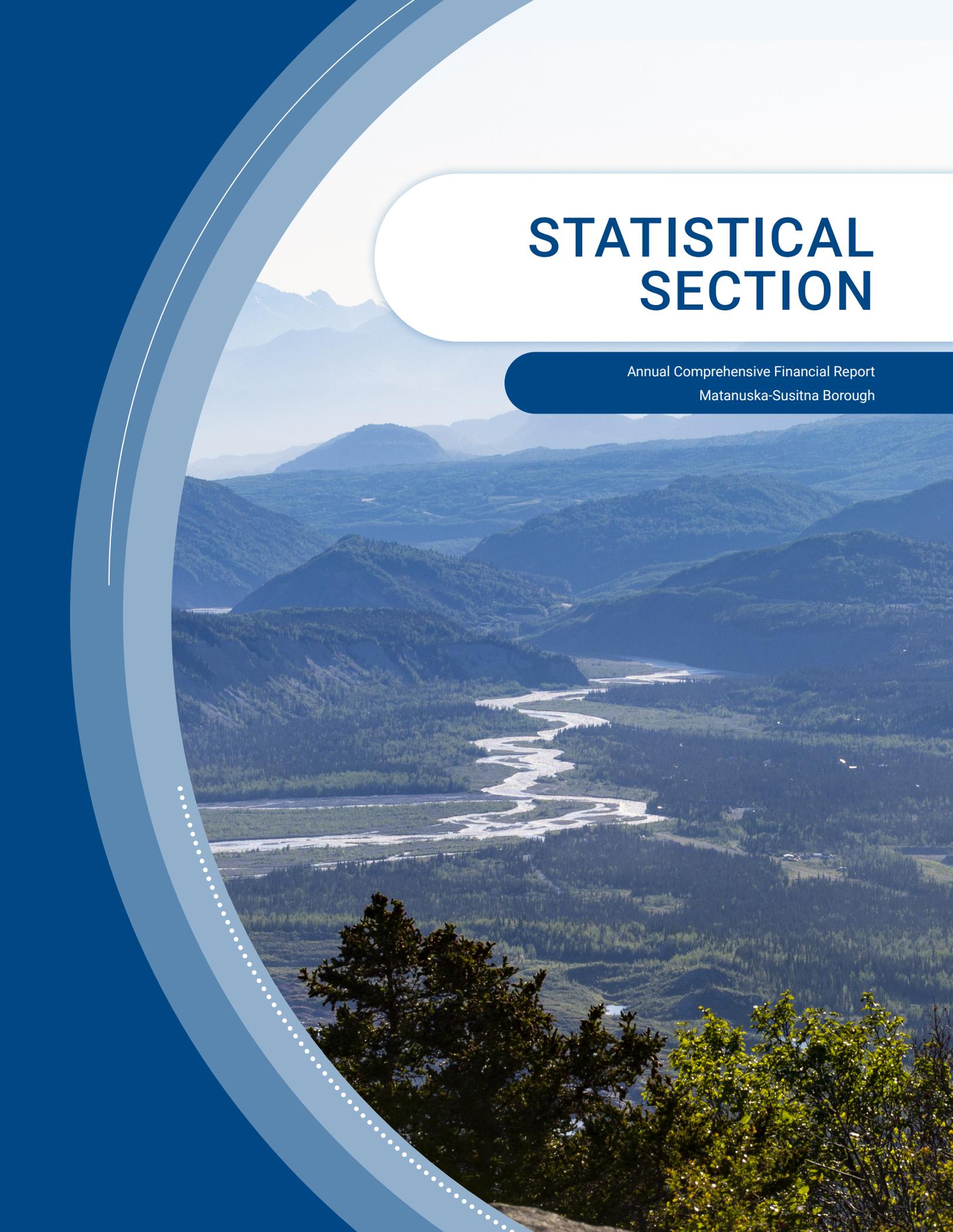
Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

## 4. Passed Through to Subrecipients

Pass Throughs as follows:

Department of Transportation	\$48,398
Total from Department of Commerce, Community and Economic Development	\$48,398
Alaska Legal Services	\$29,733
My House	\$29,733
CCS Early Learning	\$29,733
Wasilla Area Seniors	\$17,891
United Way	\$17,891
Kids Kupboard	\$17,891
Set Free Alaska	\$17,891
The Children's Place	\$17,891
Mat-Su Senior Services	\$17,891
Sunshine Transit	\$17,891
Salvation Army	\$10,735
Valley Charities	\$10,735
Nine Star Education & Employment	\$10,735
Mat-Su Food Bank	\$10,734
Northgate Alaska	\$10,734
Blood-N-Fire Ministry of Alaska	\$10,734
Boys and Girls Club	\$10,734
Sunshine Clinic	\$10,741
Total from Department of Health	\$300,318

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# STATISTICAL SECTION

Annual Comprehensive Financial Report  
Matanuska-Susitna Borough

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Matanuska-Susitna Borough



## Statistical Section

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**Net Position by Component  
Last Ten Fiscal Years  
(accrual basis of accounting)**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Governmental activities</b>										
Net investment in capital assets	\$ 655,986,284	711,672,450	717,083,106	731,250,626	754,521,515	745,128,538	745,878,376	782,730,054	816,039,327	843,350,386
Restricted	6,927,928	5,088,112	65,030,516	3,954,648	4,053,732	890,629	2,841,498	-	-	-
Unrestricted (deficit)	127,755,525	131,390,966	87,388,014	151,368,002	148,579,407	191,384,904	204,869,889	195,215,521	201,474,482	218,010,110
<b>Total governmental activities net position</b>	<b>\$ 790,669,737</b>	<b>848,151,528</b>	<b>869,501,636</b>	<b>886,573,276</b>	<b>907,154,654</b>	<b>937,404,071</b>	<b>953,589,763</b>	<b>977,945,575</b>	<b>1,017,513,809</b>	<b>1,061,360,496</b>
<b>Business-type activities</b>										
Net investment in capital assets	\$ 33,602,838	30,996,296	29,816,551	29,266,034	29,250,432	29,366,522	31,520,592	30,793,275	32,780,425	39,103,560
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted (deficit)	(10,177,832)	(10,767,386)	(10,093,032)	(7,422,995)	(6,597,966)	(5,858,860)	(571,622)	2,972,013	6,618,551	6,518,741
<b>Total business-type activities net position</b>	<b>\$ 23,425,006</b>	<b>20,228,910</b>	<b>19,723,519</b>	<b>21,843,039</b>	<b>22,652,466</b>	<b>23,507,662</b>	<b>30,948,970</b>	<b>33,765,288</b>	<b>39,398,976</b>	<b>45,622,301</b>
<b>Primary government</b>										
Net investment in capital assets	\$ 689,589,122	742,668,746	746,899,657	760,516,660	783,771,947	774,495,060	777,398,968	813,523,329	848,819,752	882,453,946
Restricted	6,927,928	5,088,112	65,030,516	3,954,648	4,053,732	890,629	2,841,498	-	-	-
Unrestricted (deficit)	117,577,693	120,623,580	77,294,982	143,945,007	141,981,441	185,526,044	204,298,267	198,187,534	208,093,033	224,528,851
<b>Total primary government net position</b>	<b>\$ 814,094,743</b>	<b>868,380,438</b>	<b>889,225,155</b>	<b>908,416,315</b>	<b>929,807,120</b>	<b>960,911,733</b>	<b>984,538,733</b>	<b>1,011,710,863</b>	<b>1,056,912,785</b>	<b>1,106,982,797</b>

**Changes in Net Position  
Last Ten Fiscal Years  
(accrual basis of accounting)**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Expenses</b>										
Governmental activities:										
General government	\$ 21,492,676	24,261,580	26,668,270	22,771,086	23,154,030	22,372,027	22,678,287	26,686,489	38,534,192	25,452,826
Public works	13,967,990	12,934,880	5,414,122	6,667,478	5,068,357	4,438,780	1,515,018	3,021,834	5,288,945	4,892,973
Emergency services	23,826,995	28,733,622	31,433,684	28,203,210	31,307,833	39,692,163	52,649,599	35,811,283	41,352,208	36,563,146
Public services	41,185,883	29,676,676	33,680,511	33,191,962	38,217,331	35,648,034	49,065,973	39,549,692	35,154,575	42,861,866
Education	61,590,136	64,367,590	64,823,081	67,801,827	70,545,128	67,845,372	75,745,073	90,652,995	80,621,819	89,404,468
Interest	14,776,978	12,741,667	13,633,306	12,809,176	11,218,029	9,885,785	9,178,382	14,628,448	8,023,176	7,269,439
Total governmental activities expenses	176,840,658	172,716,015	175,652,974	171,444,739	179,510,708	179,882,161	210,832,332	210,350,741	208,974,915	206,444,718
Business-type activities:										
Solid waste	5,969,325	9,635,368	7,795,028	7,757,003	6,917,118	8,155,375	5,865,479	8,440,840	8,086,047	10,408,234
Port	2,256,226	4,718,707	2,641,930	2,573,464	3,217,373	1,838,633	1,752,171	1,511,000	2,342,161	1,879,033
Total business-type activities expenses	8,225,551	14,354,075	10,436,958	10,330,467	10,134,491	9,994,008	7,617,650	9,951,840	10,428,208	12,287,267
Total primary government expenses	\$ 185,066,209	187,070,090	186,089,932	181,775,206	189,645,199	189,876,169	218,449,982	220,302,581	219,403,123	218,731,985
<b>Program Revenues (see Schedule 3)</b>										
Governmental activities:										
Fees, fines, and charges for services:										
General government	\$ 585,129	456,938	1,966,442	715,602	192,015	865,630	1,046,132	883,739	1,026,350	1,605,167
Public works	186,843	114,475	140,215	254,899	104,484	80,274	21,737	17,450	16,550	14,250
Emergency services	7,430,769	7,226,326	5,234,684	6,289,248	5,851,204	6,557,286	6,142,877	5,169,821	6,552,695	6,100,592
Public services	2,390,785	3,525,098	4,304,319	2,168,518	1,679,081	2,142,186	2,572,908	2,991,154	3,197,687	2,722,449
Education	-	-	-	361,258	393,300	393,300	393,300	487,966	298,633	-
Operating grants and contributions	21,644,248	24,270,603	16,009,319	23,385,078	21,319,101	10,722,431	40,221,320	47,236,767	16,552,093	21,643,552
Capital grants and other contributions	77,432,954	55,623,908	17,647,089	10,887,779	6,523,893	7,443,276	6,103,893	16,953,339	36,790,759	15,867,392
Total governmental activities program revenues	109,670,728	91,217,348	45,302,068	44,062,382	36,063,078	28,204,383	56,502,167	73,740,236	64,434,767	47,953,402
Business-type activities:										
Fees, fines, and charges for services:										
Solid waste	6,746,489	8,606,426	9,046,715	8,925,931	9,481,543	9,978,894	10,788,985	11,662,436	13,152,093	12,594,287
Port	102,134	292,936	232,139	10,290	13,816	14,037	122,672	132,834	24,852	227,557
Operating grants and contributions	773,840	769,065	736,295	3,150,125	2,640	67,619	78,014	(52,246)	267,845	717,664
Capital grants and other contributions	2,705,520	1,838,861	4,026	10,618	719,731	-	-	-	1,701,688	3,747,794
Total business-type activities program revenues	10,327,983	11,507,288	10,019,175	12,096,964	10,217,730	10,060,550	10,989,671	11,743,024	15,146,478	17,287,302
Total primary government program revenues	\$ 119,998,711	102,724,636	55,321,243	56,159,346	46,280,808	38,264,933	67,491,838	85,483,260	79,581,245	65,240,704
<b>Net (Expenses)/Revenue</b>										
Governmental activities	\$ (67,169,930)	(81,498,667)	(130,350,906)	(127,382,357)	(143,447,630)	(151,677,778)	(154,330,165)	(136,610,505)	(144,540,148)	(158,491,316)
Business-type activities	2,102,432	(2,846,787)	(417,783)	1,766,497	83,239	66,542	3,372,021	1,791,184	4,718,270	5,000,035
Total primary government net expense	\$ (65,067,498)	(84,345,454)	(130,768,689)	(125,615,860)	(143,364,391)	(151,611,236)	(150,958,144)	(134,819,321)	(139,821,878)	(153,491,281)

**MATANUSKA-SUSITNA BOROUGH**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Taxes										
Property taxes	\$ 116,399,253	122,362,726	129,146,156	135,123,613	137,039,299	145,657,590	148,890,573	156,055,642	159,151,981	163,104,134
Excise taxes	7,548,977	8,286,431	8,229,211	7,768,567	9,418,381	9,917,857	10,854,422	10,872,816	11,273,096	10,777,164
Transient accommodation taxes	1,117,249	1,205,702	1,206,741	1,268,575	1,428,373	999,526	1,054,391	1,476,023	1,754,776	2,294,496
Grants and entitlements not restricted to a specific purpose	11,532,940	8,597,526	7,082,528	6,855,868	6,438,852	6,218,072	4,910,290	5,336,778	7,049,641	6,944,567
Investment income	1,043,112	366,486	1,454,758	1,663,174	8,598,388	6,355,169	(505,867)	(13,593,900)	3,410,376	17,314,985
Gain(Loss) of capital assets	-	-	-	-	-	-	-	-	-	20,559
Other	704,245	749,135	1,453,763	339,052	1,804,695	13,549,946	2,088,668	1,813,958	2,243,612	3,067,965
Extraordinary items	-	(2,587,548)	-	-	-	-	-	-	-	-
Transfers	(1,354,373)	-	96,487	(700,000)	(698,980)	(770,965)	(2,776,620)	(995,000)	(775,100)	(1,185,867)
Special items	-	-	3,031,370	-	-	-	6,000,000	-	-	-
Total governmental activities	136,991,403	138,980,458	151,701,014	152,318,849	164,029,008	181,927,195	170,515,857	160,966,317	184,108,382	202,338,003
Business-type activities:										
Grants and entitlements not restricted to a specific purpose	-	-	-	-	-	-	-	-	-	-
Investment income	-	574	8,879	10,233	13,708	9,539	14,645	28,434	34,853	36,923
Gain(Loss) of capital assets	-	-	-	-	-	-	(29,083)	1,700	105,465	500
Gain on settlement from lease credits	-	-	-	-	-	-	1,307,105	-	-	-
Other	108,775	-	-	-	13,500	8,150	-	-	-	-
Extraordinary items	(3,000,000)	(2,937,431)	-	-	-	-	-	-	-	-
Transfers	1,354,373	2,587,548	(96,487)	700,000	698,980	770,965	2,776,620	995,000	775,100	1,185,867
Total business-type activities	(1,536,852)	(349,309)	(87,608)	710,233	726,188	788,654	4,069,287	1,025,134	915,418	1,223,290
Total primary government	\$ 135,454,551	138,631,149	151,613,406	153,029,082	164,755,196	182,715,849	174,585,144	161,991,451	185,023,800	203,561,293
<b>Change in Net Position</b>										
Governmental activities	\$ 69,821,473	57,481,791	21,350,108	24,936,492	20,581,378	30,249,417	16,185,692	24,355,812	39,568,234	43,846,687
Business-type activities	565,580	(3,196,096)	(505,391)	2,476,730	809,427	855,196	7,441,308	2,816,318	5,633,688	6,223,325
Total primary government	\$ 70,387,053	54,285,695	20,844,717	27,413,222	21,390,805	31,104,613	23,627,000	27,172,130	45,201,922	50,070,012

**Program Revenues by Function/Program  
Last Ten Fiscal Years  
(accrual basis of accounting)**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Function/Program</b>										
Governmental activities:										
General government	\$ 1,531,324	1,304,323	2,352,097	1,442,771	752,207	1,528,576	8,418,269	1,522,863	656,991	1,794,982
Public works	31,935,911	35,498,579	2,756,713	361,018	147,422	123,510	225,147	(209,123)	1,222,041	5,071,441
Emergency services	10,487,098	8,896,045	9,349,662	11,587,522	7,362,942	12,242,727	23,759,837	5,585,427	10,876,171	9,531,800
Public services	42,025,535	21,050,237	17,417,743	7,396,183	7,576,183	5,128,923	23,705,614	21,889,348	24,853,187	13,221,724
Education	23,690,860	24,468,164	15,465,184	23,274,888	20,224,324	9,180,648	393,300	44,951,721	26,826,377	18,333,455
Subtotal governmental activities	109,670,728	91,217,348	47,341,399	44,062,382	36,063,078	28,204,384	56,502,167	73,740,236	64,434,767	47,953,402
Business-type activities:										
Solid waste	7,342,046	8,658,408	9,062,356	8,963,938	9,484,183	10,045,242	10,859,794	11,610,167	14,428,121	12,589,696
Port	2,985,937	2,848,880	956,819	3,133,026	733,547	15,308	129,877	132,857	718,357	4,697,606
Subtotal business-type activities	10,327,983	11,507,288	10,019,175	12,096,964	10,217,730	10,060,550	10,989,671	11,743,024	15,146,478	17,287,302
Total primary government	\$ 119,998,711	102,724,636	57,360,574	56,159,346	46,280,808	38,264,934	67,491,838	85,483,260	79,581,245	65,240,704

**Fund Balances, Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>General Fund</b>										
Nonspendable	\$ 1,358,788	2,090,291	1,686,917	1,270,027	1,348,074	753,530	6,666,942	6,926,099	8,170,122	4,730,687
Restricted	-	-	-	-	78,660	117,990	157,320	196,650	235,980	275,310
Committed	31,536,947	29,011,538	33,069,306	33,069,306	28,507,217	33,985,217	30,284,536	29,525,217	28,525,217	28,525,217
Assigned	11,907,107	13,562,914	4,237,866	9,096,692	9,377,170	18,901,316	17,845,316	1,119,052	-	-
Unassigned	14,498,345	13,856,608	12,215,100	11,774,008	13,469,496	15,337,553	8,307,616	26,757,399	(4,250,767)	14,252,467
<b>Total general fund</b>	<b>\$ 59,301,187</b>	<b>58,521,351</b>	<b>51,209,189</b>	<b>55,210,033</b>	<b>52,780,617</b>	<b>69,095,606</b>	<b>63,261,730</b>	<b>64,524,417</b>	<b>32,680,552</b>	<b>47,783,681</b>
<b>All Other Governmental Funds</b>										
Nonspendable	\$ 821,311	391,023	178,197	52,734	126,473	14,953	40,179	17,661	10,416	1,531,842
Restricted	116,689,273	50,892,523	65,030,516	32,094,872	25,372,952	4,086,277	5,747,552	2,371,945	1,896,555	1,890,800
Committed	7,726,329	6,430,783	5,831,387	4,072,241	8,023,248	4,963,684	4,113,262	4,016,745	4,156,589	4,050,025
Assigned	70,779,374	64,744,216	89,518,315	109,060,659	105,013,502	126,409,015	143,181,857	135,101,614	188,262,054	172,456,198
Unassigned (deficit)	(201,255)	(467,984)	(460,125)	(247,087)	-	(42,030)	(550,311)	(770,306)	(157,648)	-
<b>Total all other governmental funds</b>	<b>\$ 195,815,032</b>	<b>121,990,561</b>	<b>160,098,290</b>	<b>145,033,419</b>	<b>138,536,175</b>	<b>135,431,899</b>	<b>152,532,539</b>	<b>140,737,659</b>	<b>194,167,966</b>	<b>179,928,865</b>

**Changes in Fund Balances, Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Revenues</b>										
Taxes										
Property	\$ 116,997,572	123,043,080	128,589,866	135,170,678	139,269,777	145,924,574	150,107,167	155,271,423	160,160,770	164,112,071
Transient accommodations	1,117,249	1,205,702	1,206,741	1,268,575	1,428,373	999,526	1,054,391	1,476,023	1,754,776	2,294,496
Excise	7,548,977	8,286,431	8,171,681	7,768,567	9,418,381	9,917,857	10,854,422	10,872,816	11,273,096	10,777,164
Intergovernmental	117,684,505	87,801,977	43,514,112	40,755,725	34,281,846	24,383,779	51,235,503	71,765,580	51,559,596	44,885,672
Charges for services	9,055,915	11,691,184	11,950,098	9,829,490	9,086,356	9,546,096	10,112,888	9,685,773	10,559,527	9,684,967
Sales Taxes	-	-	-	-	1,083,732	-	-	-	-	-
Investment income	996,637	364,710	1,427,700	1,638,923	8,572,873	6,339,318	(529,518)	(13,583,659)	3,386,976	17,295,461
Interest on land sales	12,060	22,164	21,701	34,897	54,373	56,227	68,304	71,879	69,489	54,068
Other revenues	1,415,641	799,151	1,053,763	2,046,196	1,649,747	3,932,659	2,126,206	1,676,535	2,084,661	2,713,778
<b>Total revenues</b>	<b>254,828,556</b>	<b>233,214,399</b>	<b>195,935,662</b>	<b>198,513,051</b>	<b>204,845,458</b>	<b>201,100,036</b>	<b>225,029,363</b>	<b>237,236,370</b>	<b>240,848,891</b>	<b>251,817,677</b>
<b>Expenses</b>										
General government	26,339,550	21,834,903	23,030,301	21,709,185	23,645,902	24,245,142	25,858,865	26,102,944	28,330,656	26,615,616
Public works	7,024,663	6,170,341	5,383,039	5,591,981	4,696,380	4,104,916	4,154,577	3,988,513	5,985,580	4,992,878
Emergency services	22,542,115	22,199,305	26,011,973	25,393,942	34,210,530	36,649,343	37,999,689	37,077,778	37,457,322	34,872,059
Public services	28,220,165	26,434,763	27,283,121	28,886,768	31,737,529	29,532,733	47,595,061	33,847,735	35,803,123	38,739,007
Education	52,764,262	53,773,607	60,582,946	56,465,348	58,554,980	54,765,932	62,310,148	65,891,844	72,108,173	75,687,630
Debt service										
Interest	20,165,000	16,242,549	14,313,687	15,305,172	14,114,141	12,636,204	11,074,556	10,178,930	9,661,743	23,587,684
Principal	14,688,308	22,564,565	23,667,813	25,223,286	22,340,104	20,920,651	18,910,072	20,680,852	22,721,655	8,805,083
Capital outlay	161,810,925	130,600,411	33,657,133	30,364,893	30,579,827	20,213,362	14,713,022	48,154,219	29,060,908	36,802,596
<b>Total expenditures</b>	<b>333,554,988</b>	<b>299,820,444</b>	<b>213,930,013</b>	<b>208,940,575</b>	<b>219,879,393</b>	<b>203,068,283</b>	<b>222,615,990</b>	<b>245,922,815</b>	<b>241,129,160</b>	<b>250,102,553</b>
Excess of revenues over (under) expenditures	(78,726,432)	(66,606,045)	(17,994,351)	(10,427,524)	(15,033,935)	(1,968,247)	2,413,373	(8,686,445)	(280,269)	1,715,124
<b>Other Financing Sources (Uses)</b>										
Proceeds from disposal of capital assets	26,427	76,637	17,821	62,745	34,595	101,547	58,240	64,315	87,756	38,588
Insurance recovery	-	-	-	-	6,000,000	10,000,000	5,100,000	-	-	292,893
Transfers in	53,740,727	56,742,020	65,480,711	66,956,411	84,519,399	61,770,136	105,015,572	80,959,645	110,499,822	59,357,040
Transfers out	(55,094,747)	(59,329,253)	(65,383,404)	(67,655,659)	(85,217,696)	(62,540,486)	(107,791,646)	(83,053,417)	(99,272,565)	(60,539,616)
Bond issuance	94,105,000	-	52,890,000	-	-	70,260,000	-	-	-	-
G.O. Bonds	-	-	-	-	-	-	-	-	12,000,000	-
Premium on bond issuance	12,793,446	-	-	-	-	-	-	-	-	-
COP Issuance	-	-	13,105,000	-	-	-	-	-	-	-
Note Issuance	-	6,596,755	818,245	-	-	-	-	-	-	-
Loan Issuance	-	-	-	-	770,977	6,126,246	471,225	183,709	-	-
Premium on COP issuance	-	-	9,128,770	-	-	-	-	-	-	-
Areawide Tax Relief	-	-	-	-	-	-	-	-	(11,948,301)	-
Payment to refunded debt escrow agent	(41,095,954)	-	(39,351,386)	-	-	(70,538,483)	-	-	-	-
<b>Total other financing sources (uses)</b>	<b>64,474,899</b>	<b>4,086,159</b>	<b>36,705,757</b>	<b>(636,503)</b>	<b>6,107,275</b>	<b>15,178,960</b>	<b>2,853,391</b>	<b>(1,845,748)</b>	<b>11,366,712</b>	<b>(851,095)</b>
Extraordinary items	-	-	-	-	-	-	6,000,000	-	10,500,000	-
<b>Net change in fund balances</b>	<b>\$ (14,251,533)</b>	<b>(62,519,886)</b>	<b>18,711,406</b>	<b>(11,064,027)</b>	<b>(8,926,660)</b>	<b>13,210,713</b>	<b>11,266,764</b>	<b>(10,532,193)</b>	<b>21,586,443</b>	<b>864,029</b>
<b>Debt service as a percentage of noncapital expenditures</b>	<b>20.29%</b>	<b>22.93%</b>	<b>21.07%</b>	<b>22.70%</b>	<b>19.26%</b>	<b>18.35%</b>	<b>14.42%</b>	<b>15.60%</b>	<b>15.27%</b>	<b>15.19%</b>
Debt Service	34,853,308	38,807,114	37,981,500	40,528,458	36,454,245	33,556,855	29,984,628	30,859,782	32,383,398	32,392,767
Non-capital outlay	171,744,063	169,220,033	180,272,880	178,575,682	189,299,566	182,854,921	207,902,968	197,768,596	212,068,252	213,299,957

Assessed Value and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years

Fiscal Year	Real Property <sup>(1)</sup>	Personal Property <sup>(1)</sup>	Less: Tax-Exempt Property <sup>(1)</sup>	Total Taxable Assessed Value	Total Direct Tax Rate <sup>(1)</sup>	Estimated Actual Value <sup>(2)</sup>	Total Taxable Assessed Value as a Percentage of Total Estimated Actual Value
2015	\$ 10,700,459,143	\$ 52,590,547	\$ 1,748,972,499	\$ 9,004,077,191	9.662	\$ 10,268,301,740	87.69%
2016	11,241,555,014	55,738,480	2,031,032,480	9,266,261,014	9.984	10,985,826,830	84.35
2017	11,827,850,040	57,210,951	2,149,070,847	9,735,990,144	9.984	11,715,012,530	83.11
2018	12,143,847,289	55,474,108	2,189,734,774	10,009,586,623	10.332	11,715,012,530	85.44
2019	12,607,655,917	56,166,810	2,276,424,441	10,387,398,286	10.331	12,038,657,130	86.28
2020	13,073,712,851	56,296,592	2,362,936,741	10,767,072,702	10.386	12,431,946,562	86.61
2021	13,608,734,168	56,075,491	2,409,835,751	11,254,973,908	10.322	13,037,335,724	86.33
2022	16,066,393,001	62,709,094	2,596,453,647	13,532,648,448	9.942	13,651,886,897	99.13
2023	17,738,992,674	64,342,296	3,088,161,384	14,715,173,586	8.901	15,914,525,200	92.46
2024	18,893,042,739	82,682,383	3,389,343,794	15,586,381,328	8.396	17,802,984,994	87.55

Sources:

<sup>(1)</sup> Matanuska-Susitna Borough Finance Department, Division of Assessments.

<sup>(2)</sup> Applicable year's "Alaska Taxable, Municipal Taxation - Rates and Policies, Full Value Determination, Population and G.O. Bonded Debt" provided annually by the State of Alaska, Department of Commerce, Community, and Economic Development, Office of the State Assessor.

Note: Property in the Matanuska-Susitna Borough is reassessed annually at the property's true and full value as of January 1 of the tax year per MSB Code 3.15.060 (A). Tax rates are per \$1,000 of assessed value.

**Direct and Overlapping Property Tax Rates,  
Last Ten Fiscal Years  
(mill levy rate per \$1,000 of assessed value)**

Fiscal Year	Borough Direct Rate		Overlapping Rates													
	Areawide Borough	Non-areawide Borough	City of Palmer	City of Houston	2	4	7	9	14	15	16	17	19	20	21	23
2015	9.662	0.520	3.00	3.00	3.24	4.59	1.39	2.78	1.77	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2016	9.984	0.517	3.00	3.00	3.43	4.82	1.07	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2017	9.984	0.525	3.00	3.00	3.43	4.59	0.91	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2018	10.332	0.548	3.00	3.00	3.43	4.59	0.91	2.78	1.85	4.10	1.50	2.92	2.50	3.50	2.57	4.59
2019	10.331	0.548	3.00	3.00	3.43	4.59	0.91	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2020	10.386	0.057	3.00	3.00	3.43	4.59	0.91	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2021	10.322	0.051	3.00	3.00	3.43	4.59	0.91	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2022	9.942	0.432	3.00	3.00	3.43	4.59	1.50	2.78	1.85	4.10	1.50	2.92	2.51	3.50	2.57	4.59
2023	8.901	0.392	3.00	3.00	3.16	4.11	1.50	2.64	1.74	4.08	1.37	2.73	2.37	3.37	2.49	4.37
2024	8.400	0.390	3.00	3.00	3.00	4.11	1.50	1.90	1.50	4.08	1.34	2.20	2.37	3.37	2.47	4.20

Fiscal Year	Overlapping Rates																Jimmy's Drive
	24	25	26	27	28	29	30	31	35	69	130	131	132	135	136		
2015	2.04	1.73	3.45	3.48	2.00	2.89	4.41	3.68	1.34	9.12	1.99	3.24	0.90	2.96	1.78	-	
2016	2.04	1.73	3.45	3.48	2.00	3.01	4.41	3.68	2.75	9.12	1.99	3.24	0.94	3.21	1.88	-	
2017	2.04	1.73	3.45	3.48	1.99	3.01	4.41	3.68	2.75	9.40	2.15	3.24	0.96	3.21	2.20	-	
2018	2.04	1.73	3.45	3.48	1.99	3.12	4.41	3.68	2.75	9.40	2.15	3.24	0.96	3.21	2.20	-	
2019	2.04	1.73	3.45	3.48	1.99	3.12	4.41	3.68	2.75	9.40	2.15	3.24	0.96	3.21	2.20	-	
2020	2.04	1.73	3.45	3.48	1.99	3.12	4.41	3.68	2.75	9.40	2.15	3.24	0.96	3.21	2.20	-	
2021	3.04	1.73	3.45	3.48	1.99	3.12	4.41	3.68	2.75	9.40	2.15	3.24	0.96	3.21	2.20	5.03	
2022	3.04	1.73	3.45	3.48	1.99	3.12	4.41	3.68	2.75	9.40	2.15	3.24	0.96	3.21	2.20	5.03	
2023	2.91	1.63	3.21	3.28	1.87	3.04	4.30	3.35	2.64	9.50	1.95	3.06	0.90	3.20	2.06	5.03	
2024	2.91	1.40	2.88	2.90	1.60	3.04	4.30	3.35	2.64	9.50	1.90	2.59	0.88	3.20	2.00	5.03	

Source: Matanuska-Susitna Borough Finance Department, Division of Assessments.

Notes: The Borough Direct Rate represents a single component which is the Areawide Mill Levy Rate. Also, Fire Service Areas (FSA), Road Service Areas (RSA), and Service Areas (SA) are identified by service area numbers.

**Principal Property Tax Payers,  
Current Year and Ten Years Ago**

Taxpayer	2024			2015		
	Taxable Assessed Valuation	Rank	Percentage of Borough's Taxable Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Borough's Taxable Assessed Valuation
Mat-Su Valley Medical Center	\$ 168,346,900	1	1.08%	\$ 103,713,900	1	1.15%
Semco/Enstar/Alaska Pipeline	72,564,400	2	0.47			
Enstar Natural Gas				44,611,600	2	0.51
Kroger/Fred Meyer Stores, Inc.	60,575,493	3	0.41	42,200,411	3	0.48
Alaska Hotel Properties, Inc.	48,499,800	4	0.33	41,325,600	4	0.47
Acer, LLC	43,186,500	5	0.29			
CATC/Cook Inlet Region/CIRI Land Development	33,048,800	6	0.22	27,707,800	6	0.32
Wal-Mart Stores, Inc.	31,417,134	7	0.21	30,851,912	5	0.35
GCI/GCI Cable/Alaska Digitel				25,613,500	7	0.29
DBC, LLC/Target	26,462,567	8	0.18	21,801,555	9	0.25
Global Finance & Investment S.A./Gary Lundgren	23,550,600	9	0.16	24,880,400	8	0.29
John Schweiger	23,049,800	10	0.16			
Lowe's HIW Inc.				16,314,864	10	0.19
<b>Total</b>	<b>\$ 530,701,994</b>		<b>3.51%</b>	<b>\$ 379,021,542</b>		<b>4.30%</b>

Source: Matanuska-Susitna Borough Finance Department, Division of Assessments

Note: Includes real and personal property.

**Property Tax Levies and Collections  
Last Ten Fiscal Years**

Fiscal Year	Tax Levy	Unfunded Senior Citizens and Disabled Veterans Levy	Net Levy	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
				Amount	Percentage of Net Levy		Amount	Percentage of Net Levy
2015	\$ 121,650,445	\$ 9,906,339	\$ 111,744,106	\$ 108,285,996	96.91%	\$ 3,296,725	\$ 111,582,721	99.86%
2016	130,590,976	11,295,573	119,295,403	116,527,024	97.68	2,472,386	118,999,410	99.75
2017	138,589,875	12,166,401	126,423,474	122,648,889	97.01	3,217,501	125,866,390	99.56
2018	146,304,207	13,588,979	132,715,228	126,903,605	95.62	4,557,599	131,461,204	99.06
2019	152,062,345	14,943,337	137,119,008	133,194,431	97.14	2,732,639	135,927,070	99.13
2020	156,626,653	16,182,950	140,443,703	135,753,457	96.66	2,729,853	138,483,310	98.6
2021	162,608,723	16,811,110	145,797,613	142,251,044	97.57	1,528,392	143,779,436	98.62
2022	169,441,990	17,680,915	151,761,075	149,328,084	98.40	721,163	150,049,247	98.87
2023	172,384,353	17,359,707	155,024,646	153,380,196	98.94	323,178	153,703,374	99.15
2024	178,836,202	17,339,430	161,496,772	160,408,599	99.33	-	160,408,599	99.33

Sources: Matanuska-Susitna Borough Finance Department, Division of Assessments and Revenue and Budget Division.

**Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years**

Fiscal Year	Governmental Activities					Business-type Activities				Total Primary Government	Percentage of Personal Income*	Per Capita*
	General Obligation Bonds	Certificates of Participation	Notes Payable	Unamortized bond premium	Leases Payable	General Obligation Bonds	Notes Payable	Unamortized bond premium	Leases Payable			
2015	\$ 335,920,000	\$ 12,195,000	\$ 292,721	\$ 33,411,389	\$ -	\$ 5,250,000	\$ 4,395,179	\$ 508,184	\$ -	\$ 391,972,473	8.32%	\$ 3,879
2016	314,755,000	10,885,000	6,781,005	30,910,711	-	4,750,000	6,147,994	449,547	-	374,679,257	8.04	3,599
2017	313,680,000	20,585,000	7,490,499	36,422,155	-	4,230,000	5,956,722	390,911	-	388,755,287	8.19	3,659
2018	290,020,000	19,130,000	7,248,163	33,744,998	-	3,690,000	6,857,169	332,274	-	361,022,604	7.22	3,370
2019	269,440,000	17,610,000	7,759,268	31,129,886	-	3,125,000	10,572,460	273,637	-	339,910,251	6.40	3,138
2020	255,315,000	16,030,000	14,851,809	22,343,617	-	2,545,000	6,722,723	215,001	-	318,023,150	5.65	2,949
2021	238,260,000	14,400,000	29,113,528	20,320,666	-	1,940,000	16,316,392	156,364	-	320,506,950	5.25	2,987
2022	219,460,000	12,690,000	13,837,131	18,014,335	671,249	1,320,000	10,941,591	97,728	-	277,032,034	4.18	2,546
2023	210,700,000	10,905,000	13,642,216	15,884,517	198,744	675,000	10,599,243	39,097	-	262,643,817	3.76	2,350
2024	188,620,000	9,580,000	13,440,574	13,898,928	177,210	-	10,252,814	-	-	235,969,526	N/A	2,079

Notes: Details regarding the Borough's outstanding debt can be found in the notes to the financial statements.

\*See Schedule 16 for personal income and population data.

N/A – Not available

Schedule 11

**Ratios of Net General Bonded Debt Outstanding  
Last Ten Fiscal Years**

Fiscal Year	Total Net Bonded Debt	Percentage of Total Taxable Assessed Value of Property*	Per Capita**
2015	\$ 375,089,573	4.15%	\$ 3,711
2016	350,865,258	3.79	3,370
2017	354,723,066	3.64	3,339
2018	327,787,272	3.27	3,060
2019	303,968,523	2.93	2,806
2020	280,418,618	2.60	2,601
2021	260,677,030	2.32	2,429
2022	238,892,063	1.77	2,196
2023	227,298,614	1.54	2,034
2024	202,518,928	1.30	1,778

Notes: Details regarding the Borough's outstanding debt can be found in the notes to the financial statements.

\*See Schedule 6 for property value data.

\*\*See Schedule 16 for personal income and population data.

Schedule 12

**Direct and Overlapping Debt  
As of June 30, 2024**

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Percentage Applicable to the Governmental Unit</u>	<u>Share of Direct and Overlapping Debt</u>
Education Debt	\$ 143,415,000	100%	\$ 143,415,000
Certificates of Participations-Public Safety Building	9,580,000	100%	9,580,000
Notes Payable-Ak Clean Water Fund Loans	7,664,158	100%	7,664,158
Notes Payable-USDA	5,776,417	100%	5,776,417
Lease Liabilities	177,210	100%	177,210
Parks and Recreation	15,675,000	100%	15,675,000
Transportation	29,530,000	100%	29,530,000
	<u>211,817,785</u>		<u>211,817,785</u>
Unamortized bond premiums	13,898,928	100%	13,898,928
Total	<u>\$ 225,716,713</u>		<u>\$ 225,716,713</u>
Net Direct and Overlapping Debt			<u>\$ 225,716,713</u>

Note 1: The laws of the State of Alaska do not establish a debt limit.

Schedule 13

**General Obligation Debt  
As of June 30, 2024**

Total Direct Debt	\$	225,716,713
Total Overlapping Debt		-
Total Direct and Overlapping Debt		<u>225,716,713</u>
FY2024 Certified Taxable Assessed Value		15,586,381,328
FY2024 Estimated Borough Population*		113,920
<b>Ratio of:</b>		
Direct Debt to FY2024 Certified Taxable Assessed Value		1.45%
Direct and Overlapping Debt to FY2024 Certified Taxable Assessed Value		1.45%
<b>Per Capita:</b>		
FY2024 Certified Taxable Assessed Value	\$	136,819
Direct Debt		1,981
Direct and Overlapping Debt		1,981
<b>Debt Amortization:</b>		
Within 5 years		52%
Within 10 years		92%

Source: Alaska Department of Labor, Research and Analysis Division

Schedule 14

**Legal Debt Margin Information  
Last Ten Fiscal Years**

**Legal Debt Margin Calculation for Fiscal Year 2024**

Total taxable assessed value	\$ 15,586,381,328
Debt Limit (7% of total taxable assessed value)	1,091,046,693
Total debt applicable to limit	<u>188,620,000</u>
Legal debt margin	<u>902,426,693</u>

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Debt Limit	\$ 630,285,403	648,638,271	681,519,310	700,671,064	727,117,880	753,695,089	787,848,174	735,251,382	1,030,062,151	1,091,046,693
Total debt applicable to limit	335,920,000	319,505,000	317,910,000	293,710,000	272,565,000	257,860,000	240,200,000	220,780,000	199,375,000	188,620,000
Legal debt margin	\$ 294,365,403	329,133,271	363,609,310	406,961,064	454,552,880	495,835,089	547,648,174	514,471,382	830,687,151	902,426,693
Total debt applicable to the limit as a percentage of debt limit	53%	49%	47%	42%	37%	34%	30%	30%	19%	17%

**School Construction General Obligation Bonds  
As of June 30, 2024**

**Outstanding School Bonds and SOA Reimbursement Eligibility**

<u>Bond Issue</u>	<u>Total Bond Issue</u>	<u>Outstanding Balance</u>	<u>Final Maturity</u>	<u>Reimbursement Eligibility</u>
2007 Series A	\$ 33,505,000	\$ 1,960,000	4/1/2025	64.0076%
2012 Series A	91,770,000	100,000	3/1/2032	70.0000%
2013 Series A	13,290,000	670,000	3/1/2033	70.0000%
2014 Series B	29,400,000	18,980,000	11/1/2034	70.0000%
2015 Series A	37,350,000	5,725,000	2/1/2026	66.5629%
2015 Series B	55,195,000	36,695,000	11/1/2034	70.0000%
2016 Series A	31,690,000	22,540,000	6/30/2031	70.0000%
2019 Series A	63,415,000	56,745,000	3/1/2033	70.0000%

**Demographic and Economic Statistics  
Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Population <sup>(1)</sup></b>	<b>Personal Income (thousands of dollars) <sup>(2)</sup></b>	<b>Per Capita Income</b>	<b>School Enrollment <sup>(3)</sup></b>	<b>Unemployment Rate <sup>(4)</sup></b>
2015	101,062	4,712,798*	47,199	17,757	5.6
2016	104,119	4,658,442*	45,378	18,745	5.8
2017	106,232	4,744,355*	45,384	18,935	7.0
2018	107,115	4,998,190*	47,530	19,369	6.7
2019	108,317	5,311,995*	50,052	19,101	6.0
2020	107,829	5,628,244*	52,354	19,609	5.9
2021	107,305	6,103,713*	54,989	18,354	6.8
2022	108,805	6,627,446*	58,406	19,443	6.0
2023	111,752	6,976,303*	60,538	19,719	4.8
2024	113,920	N/A	N/A	19,431	5.1

N/A - Not available

Sources:

<sup>(1)</sup> Alaska Department of Labor, Research and Analysis Division

<sup>(2)</sup> Alaska Department of Labor, Research and Analysis Division

<sup>(3)</sup> Alaska Department of Education & Early Development

<sup>(4)</sup> Alaska Department of Labor, Research and Analysis Division

\* Has been restated per the Alaska Department of Labor, Research and Analysis Division and Education & Early Development

Schedule 17

**Total Employment by Type of Employer  
Current Year and Ten Years Ago**

Employer Type	2024		2015	
	Employees	Rank	Employees	Rank
Educational and Health Services	5,888	1	4,058	2
Trade, Transportation, and Utilities	5,736	2	4,764	1
Leisure and Hospitality	3,643	3	2,654	4
Local Government	3,536	4	3,278	3
Construction	3,197	5	1,884	5
Professional and Business Services	1,766	6	1,279	7
State Government	1,609	7	1,523	6
Other Services	1,059	8	741	9
Financial Activities	919	9	768	8
Information	465	10	472	10
Manufacturing	458	11	428	11
Natural Resources and Mining	304	12	174	13
Federal Government	277	13	204	12
Unclassified Employers	14	14	58	14
<b>Total</b>	<b>28,871</b>		<b>22,285</b>	

Source: Alaska Department of Labor, Research and Analysis

Schedule 18

**Full-time-Equivalent Borough Government Employees by Function/Program  
Last Ten Fiscal Years**

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Function/Program</b>										
General government	141.000	141.850	141.900	142.900	155.800	151.990	156.540	156.050	158.050	163.550
Public works	63.000	66.010	66.000	66.000	62.000	65.900	67.000	66.000	67.950	68.770
Emergency services	62.850	71.850	71.500	71.750	72.690	108.260	126.170	138.010	140.000	147.810
Public services	36.090	34.490	32.990	33.040	32.190	32.240	31.690	31.590	34.690	34.790
<b>Total</b>	<u>302.940</u>	<u>314.200</u>	<u>312.390</u>	<u>313.690</u>	<u>322.680</u>	<u>358.390</u>	<u>381.400</u>	<u>391.650</u>	<u>400.690</u>	<u>414.920</u>

Source: Matanuska-Susitna Borough Finance Department, Revenue and Budget Division.

Operating Indicators by Function/Program  
Last Ten Fiscal Years

Function/Program	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>General government</b>										
Planning										
Comprehensive and special land use district plans in process	3	2	1	1	1	4	11	17	9	12
Finance										
Number of purchasing solicitations processed	163	138	134	148	133	158	181	163	133	167
Number of vendor/employee payments processed	27,824	28,708	28,575	26,515	25,580	24,692	25,931	26,709	* 38,139	28,192
Collections of delinquent land lease accounts (in dollars)	82,719	73,410	80,473	61,726	94,942	106,391	149,720	149,720	116,919	101,839
Real property assessments	76,744	77,334	77,670	77,670	78,038	78,934	79,433	80,161	80,834	81,414
Property sales analyzed for assessment purposes	4,560	4,766	4,709	4,709	4,974	3,210	4,607	3,716	1,998	1,260
Code Compliance										
Code violation complaints received	339	330	314	439	270	254	493	384	545	416
<b>Public works</b>										
Road maintenance (monthly average)										
Citizen requests for repairs requiring action	148	180	217	227	163	266	401	922	1,203	1,359
Surveying and right-of-way										
Platting actions	130	158	148	185	149	153	198	183	356	322
Utility permits issued	526	481	392	359	418	396	462	472	468	448
Driveway permits issued	634	716	537	572	582	1,459	1,547	1,004	493	1,610
Construction permits issued	47	36	32	16	42	29	17	12	29	17
Encroachment permits issued	64	32	20	22	13	31	13	17	20	7
Solid waste disposal										
Loads hauled from transfer sites to Central Landfill	1,421	1,198	1,121	1,170	1,321	1,144	1,312	1,229	1,236	1,451
Refuse collected through community clean-up efforts (in tons)	181	194	241	115	122	42	44	50	224	140
Abandoned vehicles removed	48	98	121	108	126	134	124	129	145	200
Hazardous waste processed (in pounds)	149,227	162,266	486,933	362,729	363,078	406,579	486,174	530,829	474,602	472,631
<b>Emergency services</b>										
Ambulance Runs	8,272	8,268	7,904	8,210	9,217	9,432	10,060	11,135	10,366	11,493
Animal Shelter										
Animals lodged at shelter	2,581	2,822	3,164	N/A	2,967	2,775	2,827	3,118	2,987	3,404
Animals adopted to new homes	1,220	1,371	1,643	N/A	1,782	1,676	1,466	1,596	1,062	1,287
Animals returned to owners	N/A	N/A	N/A	N/A	531	530	561	579	546	531
Animals adopted by local rescue groups	258	269	151	N/A	20	125	125	281	656	671
Animals euthanized at shelter	393	543	577	N/A	395	424	486	542	668	801
<b>Public services</b>										
Land and resource management (cumulative unless otherwise noted)										
Trails dedicated (in miles)	2,209	2,215	2,224	2,230	2,238	2,245	2,246	2,258	2,261	3,502
Asset management plans completed for Borough owned land (in acres)	164,018	164,018	164,562	165,452	165,452	332,452	332,452	332,452	332,452	300,492
Land classifications (in acres)	362,266	362,878	364,158	365,394	366,278	533,599	533,616	534,360	534,362	193,735
Parcels sold (annually)	43	53	60	47	15	37	103	98	43	35
Libraries										
Participants in summer reading program	2,095	2,465	2,662	2,339	2,608	1,952	2,291	2,061	2,179	1,757
Participants in pre-school story time	2,252	2,411	3,189	3,448	4,274	2,294	3,856	5,316	3,433	3,634
Volunteer hours utilized	1,954	1,764	1,812	1,894	1,484	1,754	1,229	1,613	755	1,954
Pools										
Participants in swim lesson programs (quarterly average)	1,061	1,234	1,464	977	598	588	525	598	1,305	1,258

N/A - Not available: Information lost during the Cyber Incident.

Data for the Animal Shelter was not available from July 1, 2018 to July 21, 2018 due to the cyber incident and loss of data.

Source: Various Matanuska-Susitna Borough department's performance measures (some figures are estimates/averages derived from the available information).

Notes: The above indicators should not be construed as the only functions/programs being provided by the Borough as it is only a listing of those functions/programs for which operating indicators have been established and are available for.

\* Increase in checks issued due to tax relief refund not normally done through AP.

**Capital Asset Statistics by Function/Program  
Last Ten Fiscal Years**

<b>Function/Program</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>General government</b>										
Administration and related buildings	3	2	2	2	2	2	2	2	2	2
<b>Public works</b>										
Utility trailers	11	11	12	19	19	30	30	33	51	50
Paving and Heavy Equipment	-	5	5	5	5	5	5	5	16	16
Paved roads (miles)	308	315	326	335	443	431	508	514	527	540
Bridges	26	27	27	28	28	28	28	28	28	28
Public works and related buildings	4	4	4	4	4	4	4	4	5	5
<b>Emergency services</b>										
Ambulances	31	31	29	29	25	21	24	24	18	18
Fire pumper/tankers	69	69	79	79	81	81	83	84	49	49
Utility/Rescue trailers	19	19	22	22	19	21	22	22	33	33
Trucks and utility vehicles	85	85	83	83	82	85	85	87	106	108
Rescue boats	3	3	5	6	6	5	5	5	5	7
ATVs and snowmobiles	31	31	33	35	36	36	36	36	41	41
Public safety and related buildings	36	36	38	38	38	38	38	38	36	36
<b>Public services</b>										
Tractors, forklifts, and related equipment	22	23	23	23	24	24	24	24	14	14
Utility trailers	9	12	12	10	11	11	11	11	29	25
Trucks and utility vehicles	30	29	29	21	25	30	30	29	20	20
ATVs and snowmobiles	11	15	15	12	11	15	15	15	15	16
Riverboats	1	1	1	4	4	4	4	4	3	5
Community buildings (libraries, ice arenas, etc.)	14	15	15	15	15	15	15	15	13	13
<b>Education</b>										
Schools and related buildings	56	57	57	57	57	57	56	56	49	49

Source: Matanuska-Susitna Borough capital asset records.

Note: FY23 variances due to truing up to match capitalization records.

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# SINGLE AUDIT SECTION

Annual Comprehensive Financial Report  
Matanuska-Susitna Borough



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**Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards**

**Independent Auditor's Report**

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough  
Palmer, Alaska

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (Government Auditing Standards), the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Matanuska-Susitna Borough, as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise Matanuska-Susitna Borough's basic financial statements, and have issued our report thereon dated December 26, 2024.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Matanuska-Susitna Borough's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough's internal control. Accordingly, we do not express an opinion on the effectiveness of Matanuska-Susitna Borough's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses, or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Matanuska-Susitna Borough's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

**Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Altman, Rogers & Co.*

Anchorage, Alaska  
December 26, 2024



**Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance as Required by the Uniform Guidance**

**Independent Auditor's Report**

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough  
Palmer, Alaska

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited Matanuska-Susitna Borough's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Matanuska-Susitna Borough's major federal programs for the year ended June 30, 2024. Matanuska-Susitna Borough's major federal programs are identified in the summary of auditor's results section of the accompanying federal schedule of findings and questioned costs.

Matanuska-Susitna Borough's basic financial statements include the operations of the Matanuska-Susitna Borough School District discretely presented component unit, which expended \$45,287,413 in federal awards which is not included in Matanuska-Susitna Borough's schedule of expenditures of federal awards during the year ended June 30, 2024. Our audit, described below, did not include the operations of Matanuska-Susitna Borough School District because Matanuska-Susitna Borough School District was subjected to a separate audit performed in accordance with Uniform Guidance.

In our opinion, Matanuska-Susitna Borough complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2024.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (Government Auditing Standards); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

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Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

We are required to be independent of Matanuska-Susitna Borough and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Matanuska-Susitna Borough's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Matanuska-Susitna Borough's federal programs.

***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Matanuska-Susitna Borough's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Matanuska-Susitna Borough's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Matanuska-Susitna Borough's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Matanuska-Susitna Borough's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

### **Report on Internal Control over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Altman, Rogers & Co.*

Anchorage, Alaska  
December 26, 2024

MATANUSKA-SUSITNA BOROUGH  
 Federal Schedule of Findings and Questioned Costs  
 Year Ended June 30, 2024

**Section I - Summary of Auditor's Results**

Financial Statements

Type of report the auditor issued on whether the financial statement audited were prepared in accordance with GAAP: Unmodified

Is a going concern emphasis-of-matter paragraph included in the audit report  Yes  No

Internal control over financial reporting:  
 Material weakness(es) identified?  Yes  No  
 Significant deficiency(ies) identified?  Yes  None reported

Noncompliance material to financial statements noted?  Yes  No

Federal Awards

Internal control over major programs:  
 Material weakness(es) identified (2 CFR 200.516 (a) (1))?  Yes  No  
 Significant deficiency(ies) identified (2 CFR 200.516 (a) (1))?  Yes  None reported

Any material noncompliance with provisions of laws, regulations, contracts, or grant agreements related to a major program (2 CFR 200.516 (a) (2))?  Yes  No

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance, 2 CFR 200.516 (a) (3) or (4)?  Yes  No

Identification of major programs:

<u>Assistance Listing Number(s)/Cluster</u>	<u>Name of Federal Program or Cluster</u>
11.307	Economic Adjustment Assistance Cluster
21.027	Coronavirus State and Local Fiscal Recovery Funds
21.032	Local Assistance and Tribal Consistency Fund (LATCF)
97.067	Homeland Security Grant Program

Dollar threshold used to distinguish between Type A and Type B programs: \$ 750,000

Auditee qualified as low-risk auditee?  Yes  No

MATANUSKA-SUSITNA BOROUGH

Federal Schedule of Findings and Questioned Costs, Continued

***Section II - Financial Statement Findings***

The Matanuska-Susitna Borough did not have any findings that related to the financial statements.

***Section III - Federal Award Findings and Questioned Costs***

The Matanuska-Susitna Borough did not have any findings related to federal awards.



**Report on Compliance for Each Major State Program and Report on Internal Control Over Compliance as Required by the State of Alaska Audit Guide and Compliance Supplement for State Single Audits**

**Independent Auditor's Report**

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough  
Palmer, Alaska

**Report on Compliance for Each Major State Program**

***Opinion on Each Major State Program***

We have audited Matanuska-Susitna Borough's compliance with the types of compliance requirements identified as subject to audit in State of Alaska Audit Guide and Compliance Supplements that could have a direct and material effect on each of Matanuska-Susitna Borough's major state programs for the year ended June 30, 2024. Matanuska-Susitna Borough's major state programs are identified on the Schedule of State Financial Assistance.

Matanuska-Susitna Borough's basic financial statements include the operations of the Matanuska-Susitna Borough School District discretely presented component unit, which expended \$198,336,627 in state awards which is not included in Matanuska-Susitna Borough's schedule of state financial assistance during the year ended June 30, 2024. Our audit, described below, did not include the operations of Matanuska-Susitna Borough School District because Matanuska-Susitna Borough School District was subjected to a separate audit performed in accordance with the State of Alaska Audit Guide and Compliance Supplement.

In our opinion, Matanuska-Susitna Borough complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2024.

***Basis for Opinion on Each Major State Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (Government Auditing Standards); and the audit requirements in the State of Alaska Audit Guide. Our responsibilities under those standards and the State of Alaska Audit Guide are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

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Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

We are required to be independent of Matanuska-Susitna Borough and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major state program. Our audit does not provide a legal determination of Matanuska-Susitna Borough's compliance with the compliance requirements referred to above.

#### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Matanuska-Susitna Borough's state programs.

#### **Auditor's Responsibilities for the Audit of Compliance**

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Matanuska-Susitna Borough's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and State of Alaska Audit Guide requirements will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Matanuska-Susitna Borough's compliance with the requirements of each major state program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the State of Alaska Audit Guide, we

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Matanuska-Susitna Borough's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Matanuska-Susitna Borough's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the State of Alaska requirements, but not for the purpose of expressing an opinion on the effectiveness of Matanuska-Susitna Borough's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Honorable Mayor and Members of the Assembly  
Matanuska-Susitna Borough

### **Report on Internal Control Over Compliance**

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State of Alaska. Accordingly, this report is not suitable for any other purpose.

*Altman, Rogers & Co.*

Anchorage, Alaska  
December 26, 2024

MATANUSKA-SUSITNA BOROUGH  
State Schedule of Findings and Questioned Costs  
Year Ended June 30, 2024

**Section I – Summary of Auditor’s Results**

Financial Statements

Type of auditor’s report issued: Unmodified

Internal control over financial reporting:  
Significant deficiency(ies) identified? \_\_\_\_\_ Yes  X  None reported  
Material weakness(es) identified? \_\_\_\_\_ Yes  X  No

Noncompliance material to financial statements noted? \_\_\_\_\_ Yes  X  No

State Financial Assistance

Internal control over major programs:  
Significant deficiency(ies) identified? \_\_\_\_\_ Yes  X  None reported  
Material weakness(es) identified? \_\_\_\_\_ Yes  X  No

Type of auditor’s report issued on compliance  
for major programs: Unmodified

Dollar threshold used to distinguish between  
Type A and Tape B programs: \$ 750,000

Auditee qualified as low-risk auditee? \_\_\_\_\_ Yes  X  No

**Section II – Financial Statement Findings**

The Matanuska-Susitna Borough did not have any findings that related to the financial statements.

**Section III – State Award Findings and Questioned Costs**

The Matanuska-Susitna Borough did not have any findings related to State Awards.



**OTHER  
SUPPLEMENTARY  
INFORMATION**



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**Department of Health  
Public Health Emergency Preparedness  
161-299-24002**

**Schedule of Revenues and Expenditures - Budget and Actual  
Grant Period Ended June 30, 2024**

<i>Year Ended June 30, 2024</i>	Actual	Budget	Variance
Revenues - Federal passed through the State of Alaska	\$ 43,379	\$ 44,000	\$ (621)
<b>Expenditures :</b>			
Wages	20,761	19,895	(866)
Travel	4,661	5,277	616
Supplies	13,577	13,718	141
Other costs	4,380	5,110	730
<b>Total Expenditures</b>	<b>\$ 43,379</b>	<b>\$ 44,000</b>	<b>\$ 621</b>

Department of Health  
 Human Services Community Matching Grants  
 165-231-23001

Schedule of Revenues and Expenditures - Budget and Actual  
 Grant Period Ended June 30, 2024

<i>Year Ended June 30, 2024</i>	Actual	Budget	Variance
<b>Revenues</b>			
State of Alaska	\$ 300,318	\$ 311,052	\$ 10,734
Matanuska-Susitna Borough	128,707	133,308	4,601
<b>Total Revenues</b>	429,025	444,360	15,335
<b>Expenditures - other costs</b>	\$ 429,025	\$ 444,360	\$ 15,335



**Department of Health  
Healthy and Equitable Communities Formula Grant  
MOA# C0622-584-ZZ**

**Schedule of Revenues and Expenditures - Budget and Actual  
Grant Period Ended June 30, 2024**

<i>Year Ended June 30, 2024</i>	Actual	Budget	Variance
Revenues - Federal passed through the State of Alaska	\$ 1,364,075	\$ 1,364,075	\$ -
Expenditures	\$ 1,364,075	\$ 1,364,075	\$ -

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# COMPONENT UNIT

Annual Comprehensive Financial Report  
Matanuska-Susitna Borough



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Exhibit A-1

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Net Position

June 30, 2024

	Governmental Activities
<u>Assets and Deferred Outflows of Resources</u>	
Assets:	
Current:	
Cash and cash equivalents	\$ 48,316,359
Receivables	16,812,620
Inventory	4,225,288
Prepays	5,165,758
Other assets	89,262
Total current	74,609,287
Non-current:	
Deferred contribution (construction in progress)	5,627,624
Capital assets, net	15,739,641
Net OPEB assets	85,167,319
Total non-current	106,534,584
Deferred outflows of resources - pension and OPEB deferrals	24,695,537
Total assets and deferred outflows of resources	205,839,408
<u>Liabilities, Deferred Inflows of Resources, and Net Position</u>	
Liabilities:	
Current:	
Accounts payable	3,165,499
Accrued payroll and related liabilities	9,266,991
Unearned revenue	237,913
Claims payable	972,664
Accrued leave	2,763,685
Lease liabilities	2,116,982
Subscription liabilities	1,304,673
Total current	19,828,407
Non-current:	
Accrued leave	1,623,117
Lease liabilities	6,376,110
Subscription liabilities	2,543,296
Pension and OPEB liabilities	149,907,498
Total non-current liabilities	160,450,021
Deferred inflows of resources - pension and OPEB deferrals	3,999,740
Total liabilities and deferred inflows of resources	184,278,168
Net position:	
Net investment in capital assets	9,026,204
Restricted - correspondence program	3,389,851
Unrestricted	9,145,185
Total net position	\$ 21,561,240

The notes to the financial statements are an integral part of this statement.

Exhibit B-1

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Activities

Year Ended June 30, 2024

Functions/Programs	Expenses	Program Revenues		Capital Grants and Contributions	Net (Expense)
		Charges for Services	Operating Grants and Contributions		Revenue and Changes in Net Position
					Total Governmental Activities
Primary government:					
Governmental activities:					
Instruction	\$ 120,716,917	-	26,400,452	-	(94,316,465)
Special education instruction	41,522,611	-	6,850,766	-	(34,671,845)
Special education support services - students	20,839,052	-	2,936,711	-	(17,902,341)
Support services - students	11,894,154	-	2,829,018	-	(9,065,136)
Support services - instruction	16,166,941	-	6,350,800	-	(9,816,141)
School administration	10,651,285	-	990,058	-	(9,661,227)
School administration support services	10,658,866	-	150,348	-	(10,508,518)
District administration	1,379,591	-	45,060	-	(1,334,531)
District administration support services	15,844,825	-	2,669,155	-	(13,175,670)
Operations and maintenance of plant	32,918,517	-	1,161,506	1,175,874	(30,581,137)
Student activities	6,565,901	-	3,373,759	-	(3,192,142)
Student transportation - to and from school	20,004,324	-	16,082,909	-	(3,921,415)
Student transportation - school activities	3,560	-	2,858	-	(702)
Student transportation - other	413,454	-	331,876	-	(81,578)
Community services	347,998	-	6,116	-	(341,882)
Food services	9,055,647	1,080,092	7,212,407	-	(763,148)
Total governmental activities	\$ <u>318,983,643</u>	<u>1,080,092</u>	<u>77,393,799</u>	<u>1,175,874</u>	<u>(239,333,878)</u>
General revenues:					
					71,389,589
					181,652,002
					635,411
					897,062
					928,337
					<u>255,502,401</u>
					16,168,523
					<u>5,392,717</u>
					<u>\$ 21,561,240</u>

The notes to the financial statements are an integral part of this statement.

Exhibit C-1

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
(A Component Unit of the Matanuska-Susitna Borough)

Balance Sheet – Governmental Funds

June 30, 2024

<u>Assets</u>	General (School- Operating) Fund	Renewal and Replacement Special Revenue Fund	ESSER III COVID Relief Special Revenue Fund	Other Governmental Funds	Total Governmental Funds
Cash and cash equivalents	\$ 42,265,040	-	-	7,500	42,272,540
Due from other funds	18,905,056	12,704,809	-	12,654,834	44,264,699
Receivables	1,142,245	-	5,881,146	9,789,229	16,812,620
Inventory	2,755,056	-	-	1,470,232	4,225,288
Prepays	5,163,758	-	-	2,000	5,165,758
Other assets	89,262	-	-	-	89,262
Total assets	<u>\$ 70,320,417</u>	<u>12,704,809</u>	<u>5,881,146</u>	<u>23,923,795</u>	<u>112,830,167</u>
 <u>Liabilities and Fund Balances</u>					
Liabilities:					
Accounts payable	2,450,976	133,233	9,497	555,845	3,149,551
Accrued payroll liabilities	9,266,991	-	-	-	9,266,991
Due to other funds	25,359,643	-	5,871,649	8,097,333	39,328,625
Unearned revenue	-	-	-	237,913	237,913
Total liabilities	<u>37,077,610</u>	<u>133,233</u>	<u>5,881,146</u>	<u>8,891,091</u>	<u>51,983,080</u>
Fund balances:					
Nonspendable:					
Inventory	2,755,056	-	-	1,470,232	4,225,288
Prepays	5,163,758	-	-	2,000	5,165,758
Restricted	3,389,851	-	-	-	3,389,851
Committed	-	12,571,576	-	10,280,821	22,852,397
Assigned	750,000	-	-	3,279,651	4,029,651
Unassigned	21,184,142	-	-	-	21,184,142
Total fund balances	<u>33,242,807</u>	<u>12,571,576</u>	<u>-</u>	<u>15,032,704</u>	<u>60,847,087</u>
Total liabilities and fund balances	<u>\$ 70,320,417</u>	<u>12,704,809</u>	<u>5,881,146</u>	<u>23,923,795</u>	<u>112,830,167</u>

The notes to the financial statements are an integral part of this statement.

Exhibit C-2

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
(A Component Unit of the Matanuska-Susitna Borough)

Reconciliation of Governmental Funds  
Balance Sheet to Statement of Net Position

June 30, 2024

Total fund balance - governmental funds		\$ 60,847,087
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities, are not financial resources and, therefore, are not reported in the funds.		15,739,641
Deferred contribution (construction in progress)		5,627,624
Long-term liabilities, including compensated absences are not due and payable in the current period and, therefore, are not reported in the funds:		
Accrued leave	\$ (4,386,802)	
Lease liabilities	(8,493,092)	
Subscription liabilities	<u>(3,847,969)</u>	(16,727,863)
Proportionate share of the collective OPEB assets:		
PERS	\$ 27,220,632	
TRS	<u>57,946,687</u>	85,167,319
Proportionate share of the collective pension and OPEB liabilities:		
PERS	\$ (58,122,754)	
TRS	<u>(91,784,744)</u>	(149,907,498)
Deferred inflows and outflows of resources are the results of timing differences in the actuarial report.		
Deferred outflows of resources:		
PERS	\$ 8,896,424	
TRS	<u>15,799,113</u>	24,695,537
Deferred inflows of resources:		
PERS	\$ (1,360,371)	
TRS	<u>(2,639,369)</u>	(3,999,740)
Internal Service Funds are used by management to charge the cost of certain activities to individual funds. The assets and liabilities of the Internal Service Funds are included in the governmental activities statement of net position		<u>119,133</u>
Net position of governmental activities		<u>\$ 21,561,240</u>

The notes to the financial statements are an integral part of this statement.

Exhibit D-1

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
(A Component Unit of the Matanuska-Susitna Borough)

Statement of Revenues, Expenditures, and Changes in Fund Balances –  
Governmental Funds

Year Ended June 30, 2024

	General (School Operating) Fund	Renewal and Replacement Special Revenue Fund	ESSER III COVID Relief Special Revenue Fund	Other Governmental Funds	Total Governmental Funds
<b>Revenues:</b>					
Local sources:					
Matanuska-Susitna Borough:					
Appropriations	\$ 71,389,589	1,383,831	-	-	72,773,420
Reimbursement	-	-	-	1,175,874	1,175,874
Facility use fees	90,326	-	-	-	90,326
E-rate reimbursement	635,411	-	-	-	635,411
Charges for services:					
Lunch sales	-	-	-	1,080,092	1,080,092
Other	838,011	22,035	-	4,552,005	5,412,051
Intergovernmental:					
State of Alaska	196,704,921	-	-	16,806,602	213,511,523
Federal sources	1,019,039	-	17,544,642	27,743,350	46,307,031
Total revenues	<u>270,677,297</u>	<u>1,405,866</u>	<u>17,544,642</u>	<u>51,357,923</u>	<u>340,985,728</u>
<b>Expenditures:</b>					
Current:					
Instruction	109,043,677	2,655,126	11,438,440	9,158,706	132,295,949
Special education instruction	40,091,876	-	2,416,449	3,043,476	45,551,801
Special education support services - students	20,547,808	-	-	2,186,608	22,734,416
Support services - students	11,417,403	-	948,928	1,320,661	13,686,992
Support services - instruction	11,909,338	-	1,730,056	3,998,323	17,637,717
School administration	11,656,721	-	9,054	377,317	12,043,092
School administration support services	11,360,009	-	-	57,647	11,417,656
District administration	1,476,341	24,678	-	-	1,501,019
District administration support services	12,501,995	-	920,666	1,719,776	15,142,437
Operations and maintenance of plant	24,780,819	1,974,538	12,424	576,471	27,344,252
Student activities	3,950,356	-	9,187	2,900,497	6,860,040
Student transportation - to and from school	(1,232)	-	-	20,008,634	20,007,402
Student transportation - school activities	-	-	-	3,560	3,560
Student transportation - other	-	-	-	413,454	413,454
Community services	340,222	-	-	7,477	347,699
Food services	(15,018)	-	59,438	8,955,351	8,999,771
Debt service:					
Redemption of principal on long-term debt	3,247,812	-	-	207,410	3,455,222
Interest on long-term debt	362,011	-	-	213,490	575,501
Construction facilities and acquisition	-	-	-	2,227,844	2,227,844
Total expenditures	<u>262,670,138</u>	<u>4,654,342</u>	<u>17,544,642</u>	<u>57,376,702</u>	<u>342,245,824</u>
Excess (deficiency) of revenues over expenditures	<u>8,007,159</u>	<u>(3,248,476)</u>	<u>-</u>	<u>(6,018,779)</u>	<u>(1,260,096)</u>
Other financing sources (uses):					
Proceeds from sale of property and equipment	37,531	-	-	-	37,531
Transfers in	-	1,663,700	-	5,548,808	7,212,508
Transfers out	(7,058,650)	(140,158)	-	(13,700)	(7,212,508)
Net other financing sources (uses)	<u>(7,021,119)</u>	<u>1,523,542</u>	<u>-</u>	<u>5,535,108</u>	<u>37,531</u>
Net change in fund balances	986,040	(1,724,934)	-	(483,671)	(1,222,565)
Fund balances, beginning of the year	<u>32,256,767</u>	<u>14,296,510</u>	<u>-</u>	<u>15,516,375</u>	<u>62,069,652</u>
Fund balances, end of year	<u>\$ 33,242,807</u>	<u>12,571,576</u>	<u>-</u>	<u>15,032,704</u>	<u>60,847,087</u>

The notes to the financial statements are an integral part of this statement.

Exhibit D-2

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
(A Component Unit of the Matanuska-Susitna Borough)

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances  
of Governmental Funds to the Statement of Activities

Year Ended June 30, 2024

Net change in fund balances – total governmental funds	\$	(1,222,565)
Amounts reported for governmental activities in the statement of activities are different because:		
Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Change in unfunded net pension and OPEB assets and liabilities:		
PERS	\$	3,912,282
TRS		<u>8,957,322</u>
		12,869,604
Changes in deferred inflow and outflow of resources are the results of timing differences in the actuarial report and adjustments to reflect employer and non-employer contributions based on the measurement date of the liability.		
PERS	\$	920,223
TRS		<u>5,744,968</u>
		6,665,191
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
This is the amount by which depreciation exceeded capital outlay in the current period:		
Capital outlay	\$	2,679,105
Depreciation and amortization expense		(7,639,540)
Loss on disposal of capital assets		<u>(149,386)</u>
		(5,109,821)
The issuance of long-term debt (e.g., leases and subscriptions) provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.		
Redemption of principal on lease liabilities	\$	1,954,450
(Gain) Loss on remeasurement on leases		(69,974)
Redemption of principal on subscription liabilities		1,500,772
(Gain) Loss on remeasurement on subscriptions		<u>(65,427)</u>
		3,319,821
Some expenses reported in the Statement of Activities do not require the use of current financial resources and; therefore, are not reported as expenditures in governmental funds:		
Accrued leave		(472,840)
Amounts reported in the Internal Service Funds of the District are used to support worker's compensation insurance. Their activities are appropriately recorded with governmental activities in the statement of activities.		
		<u>119,133</u>
Change in net position of governmental activities	\$	<u><u>16,168,523</u></u>

The notes to the financial statements are an integral part of this statement.

Exhibit E-1

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
 (A Component Unit of the Matanuska-Susitna Borough)

Workers' Compensation Internal Service Fund

Statement of Net Position – Proprietary Funds

June 30, 2024

<u>Assets</u>	
Assets:	
Cash and cash equivalents	\$ <u>6,043,819</u>
<u>Liabilities and Net Position</u>	
Liabilities:	
Accounts payable	15,948
Due to other funds	4,936,074
Claims payable	<u>972,664</u>
Total liabilities	<u>5,924,686</u>
Net position:	
Unrestricted	<u>119,133</u>
Total liabilities and net position	\$ <u>6,043,819</u>

The notes to the financial statements are an integral part of this statement.

Exhibit E-2

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
 (A Component Unit of the Matanuska-Susitna Borough)

Workers' Compensation Internal Service Fund

Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds

Year Ended June 30, 2024

Operating revenues:		
Interfund charges	\$	<u>1,761,607</u>
Operating expenses:		
District administration support services		<u>1,642,474</u>
Change in net position		119,133
Net position, beginning of year		<u>-</u>
Net position, end of year	\$	<u><u>119,133</u></u>

The notes to the financial statements are an integral part of this statement.

Exhibit E-3

**MATANUSKA-SUSITNA BOROUGH SCHOOL DISTRICT**  
 (A Component Unit of the Matanuska-Susitna Borough)

Workers' Compensation Internal Service Fund

Statement of Cash Flows - Proprietary Funds

Year Ended June 30, 2024

Cash flows from operating activities:	
Payments from interfund charges	\$ 1,761,607
Payments to suppliers	<u>(1,770,059)</u>
Net cash flows provided by operating activities	<u>(8,452)</u>
Cash flows from noncapital financing activities:	
Increase in due to other funds	<u>1,306,072</u>
Net increase in cash and cash equivalents	1,297,620
Cash and cash equivalents, beginning of year	<u>4,746,199</u>
Cash and cash equivalents, end of year	<u>\$ 6,043,819</u>
Reconciliation of operating income from net cash flows used for operating activities:	
Operating loss	\$ 119,133
Adjustments to reconcile operating income from net cash flows provided by operating activities:	
Decrease in accounts payable	(8,452)
Decrease in claims payable	<u>(119,133)</u>
Net cash flows provided by operating activities	<u>\$ (8,452)</u>

The notes to the financial statements are an integral part of this statement.