



MATANUSKA-SUSITNA BOROUGH

Office of the Borough Manager

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Manager's Quarterly Activity Report

April, May, June 2025

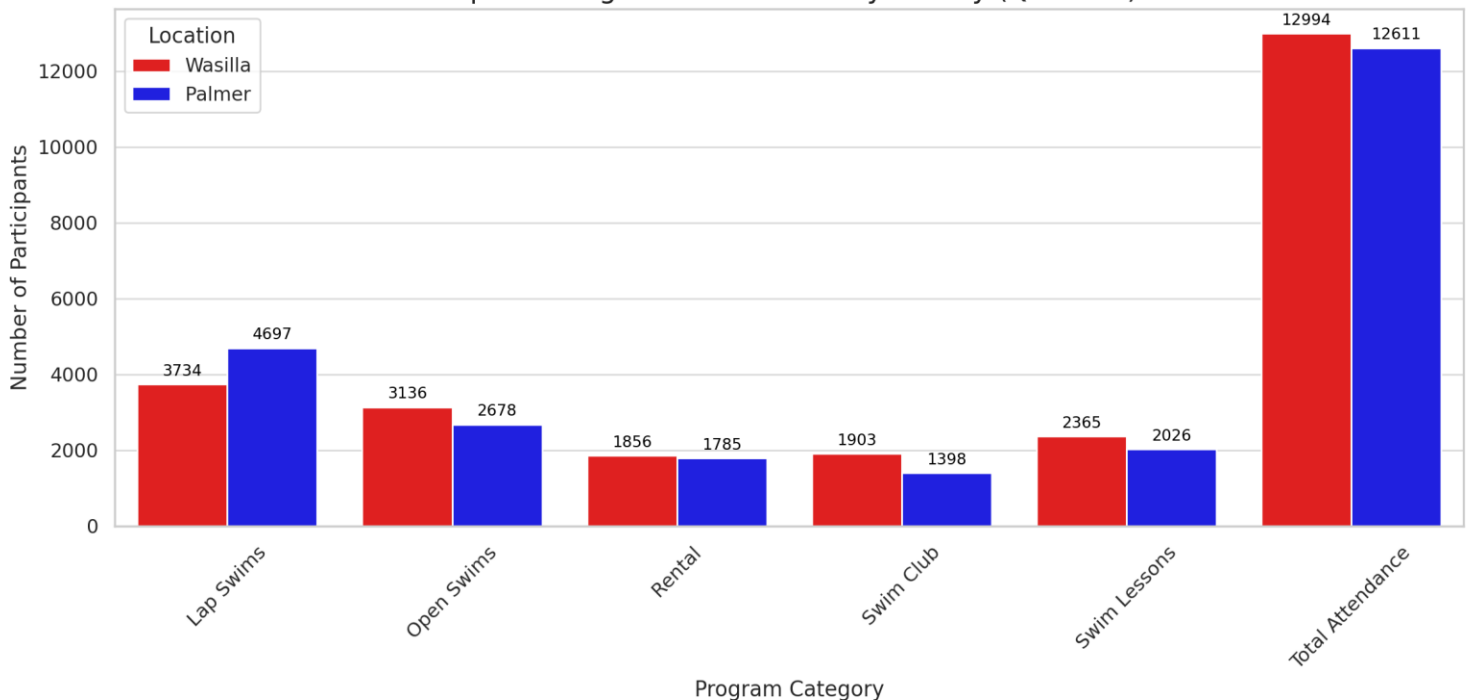
Community Development

Parks, Recreation, and Libraries Services

During the summer ramp-up period, Parks and Recreation staff focused on recruiting and training seasonal employees, servicing equipment, and preparing facilities for public use. The Sunshine Creek Campground celebrated its inaugural opening over Memorial Day weekend, adding to the Borough's growing outdoor recreation options. A new online reservation system, Campspot, was successfully implemented across all Borough campgrounds, improving accessibility and convenience for users. Annual pass sales saw a significant increase of nearly 600 passes, and compliance rates rose to over 80%, indicating improved usage tracking and enforcement.

Swim lesson programs continued to meet strong community demand, maintaining 100% capacity throughout the quarter. Revenue generated from aquatics facilities totaled \$161,802.

Aquatic Program Attendance by Facility (Q2 2025)



At the Brett Memorial Ice Arena, second-quarter revenue reached \$145,281, demonstrating consistent community engagement in ice-related activities.

Metric	Count
Visits (door counter)	22,170
Freestyle Program	1,310
Rentals	4,240
Public Hockey	503
Birthdays	370
Public Skate	532
Learn to Skate / Show	290

In library services, a new Story Walk was installed at the Sutton Library in honor of retired librarian Nancy Bertels. This unique pathway connects the library to the Alpine Historical Park, offering an interactive and educational experience that blends literacy with outdoor recreation.

Category	Details
Summer Reading	787 children enrolled
Programs	90+ programs with 4,250 participants
Circulating/Loaned Materials	17,000 books and 800 DVDs checked out
Internet User Count	6,800 Borough computer uses; 5,000+ Wi-Fi connections
Total Visitors	27,500

Land & Resource Management

Easement and Property Transactions: A utility easement measuring 100 feet by 20 feet was requested by Matanuska Electric Association on Borough land at the Crystal Lake Public Safety Building. The easement is intended to accommodate an underground powerline supporting a future training pad. The Alaska Department of Transportation requested temporary construction easements for two locations: one at Church and Seldon Road involving 17,509 square feet for roadway and drainage improvements, and another at Bogard and Engstrom Road, which includes a temporary construction permit and right-of-way acquisition for a roundabout near the Maynard Public Safety Building (Fire Station 5-2). An application has been submitted to acquire a portion of Lot 5, U.S. Survey 3483, and the Matthews Public Safety Building 1-5 for the Lake Louise Warm Storage Building, with subdivision work expected to begin in July. The acquisition of the Big Lake Lions Recreation Facility was approved on May 20, and the transaction was finalized on July 2.

Tax & LID Foreclosure Sales: For Tax Sale 45 (TS45), seven claims for excess proceeds were submitted by the June 9 deadline. Tax Sale 46 (TS46) was held from May 19 through June 4, resulting in the sale or repurchase of all 30 parcels. This sale generated over \$1 million in assessed value and created \$678,324.99 in excess proceeds available for claims. Tax Sale 47 (TS47) is currently under review and includes 41 properties, with a tentative sale planned for Fall 2025.

Land Classification and Permitting: A Reserved Use Classification was approved for Borough-owned land on Bogard Road across from Tait Drive, designating it for a future fire station. Several permit activities were also conducted this quarter. Curry Ridge Riders selected a new site for groomer storage; Christiansen Lake permits were renewed for floatplane operators; dock relocation was approved; and the installation of new safety signage was initiated. Other permits were updated or issued to various commercial operators.

Leases and Land Use: Verizon Wireless is in the final stages of approval for a lease at Station 7-2. At Skeetawk Ski Area, construction of a new road is underway with \$500,000 in Borough support, and a CXT vault toilet is being relocated to better serve the facility.

Agricultural Lands: Two conversions from Title 13 to Title 23 agricultural land classification were approved. The Agricultural Board is currently surveying landowners to assess interest in allowing agricultural parcels smaller than 40 acres. At Point Mackenzie Farms, one unit is currently vacant, and the second is expected to be vacated by August 31. Easements on the property are being subdivided, and hay permits have been extended through October 2025.

Trails, Earth Materials, and Timber: At Government Peak Recreation Area, the Borough is collaborating with GIS staff and the Mat-Su Ski Club to improve trail signage and install a new kiosk. The trail care agreement for the disc golf course at Alcantra was successfully renewed. A permit was approved for Tutka LLC to extract 90,000 cubic yards of earth material, with a trail storage facility co-located at the new access point.

Timber-related activities this quarter included ongoing salvage harvests in several areas, such as Carat Street and Burma Road. Upcoming events include auctions and legislative routing for a major beetle-kill timber sale on Zero Lake Road. Fuel reduction work has been completed at Houston Schools and Jim Creek, with slash burning planned for the winter season.

Planning Department

Permit Center

Applications processed by the Permit Center in the past 90 days:

Permit Type	Issued Permits	New Applications	Inspections
Construction	2	4	0
Driveway	245	252	830
Encroachment	3	28	7
Utility	96	164	29

Code Compliance

Activity in the past 90 days:

Active Cases	Closed Cases	New Cases
695	57	149

Current Planning

Activity in the past 90 days:

File Types	Active Files	Closed/Issued	New Files
Marijuana Retail	3	3	0
Alcoholic Beverage	1	0	1
Earth Material Excavation	6	3	2
Floodplain Development Permit	14	4	8
Tall Structure	6	1	3
Variance	3	0	2
Special Event	1	1	0
Multifamily Development Permit	14	7	7

Environmental, Comprehensive & Transportation Planning

MSB Fish and Wildlife Commission: The Fish and Wildlife Commission held regular meetings on April 10 and May 8. In addition, special meetings were conducted on May 15 and June 17. On May 15, the Commission hosted representatives from the Alaska Department of Fish and Game to discuss wildlife concerns in the Matanuska-Susitna Borough. The June 17 special meeting focused on discussing potential comments to the Borough Assembly regarding the proposed waterbody setback ordinance. No resolution was adopted at that meeting. The Commission will reconvene on July 16 to continue deliberations on the matter.

Sub-Area Solutions Studies (SASS): A revision of the Bogard/Seldon Corridor Access Management Plan (CAMP) was presented to the Planning Commission (5/5/25) and the Assembly (6/3/25). The Planning Commission recommended adoption of the Plan. The Assembly has been working through proposed amendments to the Plan, with the next deliberations scheduled for August 5, 2025. At that time, a clean copy of the Plan with all adopted amendments incorporated into the narrative and maps will be considered by the assembly.

The Sub-Area Solutions Studies final report was delivered to the Borough by the contractor, HDR Inc., on June 30, 2025. The final collection of documents includes Existing Conditions Reports for each sub-area, a Nodal Development Report, and the SASS Final Report, which incorporates both infrastructure and non-infrastructure recommendations for each of the sub-areas.

School Walking Routes: The School Walking Routes workgroup met three times this quarter. The group has been reviewing scores for middle and high schools, with the goal of getting maps for each school ready for the public by the start of the 2025-26 school year. Elementary school maps will be reviewed and updated once the middle and high school maps are completed.

Planning staff have been developing a staff guide including program history, purpose, goals, route procedures, and crossing scoring instructions. Safe Routes to School reports were developed in 2014 and amended in 2017; however, they were not adopted as plans by the Assembly. Improvement recommendations, however, are being incorporated into city, Borough, or ADOT&PF road projects as funding is available. In addition, both the MSB Bicycle and Pedestrian Plan (adopted in 2023) and the Comprehensive Safety Action Plan (adopted in 2025) include recommended improvements for previously prioritized routes and crossings.

Department of Public Works staff led a multi-stakeholder process to solicit input on the development of a proposal for the Safe Streets for All federal grant, which is due in June 2025. The School Walking Routes workgroup provided input to the Borough's grant application, and once it was completed, the proposal focused on school route safety improvements.

Fuller Lake, Lake Management Plan (LMP): A final ballot was mailed on March 7, 2025, to the 28 parcel owners surrounding Fuller Lake. The ballot period closed on May 27, 2025, offering two options: "yea," in support of the Fuller LMP, or "nea," in opposition. Borough staff received 23 completed ballots—14 in favor and 9 opposed, resulting in 61% support among respondents.

The Fuller LMP was introduced to the Planning Commission on June 16, 2025, at 6:00 p.m., followed by a public hearing and opportunity for testimony on July 21, 2025, at 6:00 p.m. The plan is scheduled to be introduced to the Assembly on August 5, 2025, at 6:00 p.m., with a tentative public hearing and testimony scheduled for August 19, 2025, also at 6:00 p.m. Public participation is again encouraged at both Assembly meetings.

Waterbody Setback Advisory Board: The Waterbody Setback Advisory Board was dissolved on March 12, 2025. Assembly member Tim Hale sponsored an ordinance incorporating the waterbody setback recommendations provided by the advisory board. Subsequently, the Assembly referred the ordinance to six different boards and commissions for a review and comment period of 120 days. The boards to which it was referred include the Transportation Advisory Board, Agriculture Advisory Board, Parks, Recreation, and Trails Advisory Board, MSB Fish and Wildlife Commission, Water and Wastewater Advisory Board, and the Planning Commission. The Planning Director has convened meetings with the Water and Wastewater Advisory Board, Parks, Recreation, and Trails Advisory Board, and the MSB Fish and Wildlife Commission. Presentations are scheduled before the Agriculture Advisory Board on July 16 and the Transportation Advisory Board on July 25. The MSB Fish and Wildlife Commission will hold another meeting to discuss their comments on July 16. The Planning Commission has a public hearing scheduled for August 4. Once all feedback from these boards is received, the information will be sent back to the Assembly.

Planning Dept. Capital Improvement Program (CIP): The FY26 Budget adoption included funding for several projects nominated through the CIP.

Funded projects include:

1. Jordan Lake Park
2. Whigmi Road Restroom
3. GRPA Chalet Acoustic Improvements

These projects will directly improve the quality of life for Mat-Su Borough residents and visitors by improving access to quality recreation resources.

Upcoming submissions for the FY27 CIP cycle are due by August 1, 2025. The nomination form, instructions, and previous CIP project examples are available at <https://cip.matsugov.us/>.

Platting Division

90-day Summary:

<u>Submitted</u>	<u>Number</u>
Pre-Apps created	72
Cases Created	41
Road Name Changes	1
Preliminary Plats	7
Abbreviated Plats	18
Condos	4

Port MacKenzie

In May, Cruz Construction brought two barges to Port MacKenzie. The barges were loaded with 1,052 tons of construction materials and equipment, which were then shipped to support infrastructure projects in Kongiganak and Chevak, Alaska.

No major maintenance activities took place during the quarter; however, site locations were cleared and prepped for the upcoming Arctic Edge military exercises.

Port activity remained steady, with Northern Gravel & Trucking LLC continuing to utilize Port MacKenzie for the storage and statewide distribution of road salt. Alaska Directional also maintained its presence at the port, staging telecom supplies and equipment for its Beluga Point project. Cruz Construction began staging equipment and materials in preparation for its spring 2025 barge loadout. In addition to commercial operations, the port has seen growing interest from multiple private, governmental, and international agencies, who have toured the facility to explore potential use and business opportunities. The port has also hosted several site visits with military representatives to coordinate logistics for the Arctic Edge Exercises scheduled to take place from late July to mid-August.

Progress continues grant-related efforts. Axiom Environmental was contracted to prepare both a U.S. Department of Transportation BUILD (Better Utilizing Investments to Leverage Development) Grant application and a Congressionally Directed Spending (CDS) request to support construction of the barge haul-out ramp. Both applications have been submitted, and the Borough is awaiting notification of award results. Additionally, the Borough plans to reapply for the Port Infrastructure Development Program (PIDP) grant this year, with a focus on the design, engineering, and permitting of modernization efforts for Cell 1 of the barge dock.

In terms of business development and marketing, the Borough is actively pursuing multiple prospects. Central Alaska Energy, the port district's only leaseholder, remains interested in developing a fuel tank farm at its site near the rail loop. Meetings with company leadership indicate they are still finalizing internal project details. Nova Minerals has expressed plans to develop critical minerals, including antimony, in the west Susitna region. The company has applied for a Department of Defense grant, and if awarded, they plan to move quickly with development, using Port MacKenzie as the export point. Two major contractors have approached the port with interest in using its docks for staging and laydown operations associated with the Port of Alaska modernization project in Anchorage. Additionally, a modular home manufacturer is exploring opportunities to establish a fabrication facility in the port district uplands.

The U.S. Department of Defense has demonstrated increasing interest in utilizing Port MacKenzie. Planning for Arctic Edge 2025 is actively underway, with multiple site visits and logistics inquiries conducted in preparation for the August exercises. Discussions have expanded to include using the port for training activities and offloading ammunition and explosive ordnance. Logistics teams continue to explore and evaluate the port's capabilities to support these operations.

Public Works Department

Pre-Design & Engineering (PD&E) Division

2018 Road Bond Package & CTP Match: Hemmer Road Extension, Hermon Road Extension, Seldon Road Extension Phase 2, and Trunk Road Extension Phase 3 (also known as Wasilla Creek Bridge Replacement) are all

in the design stage. ROW acquisition for the last two parcels on Seldon Road Extension is underway, and ROW acquisition for Hermon Road is in the early stages.

Seward Meridian Parkway Phase II, (Palmer-Wasilla Highway to Seldon Road): Construction is underway. The bridge over Cottonwood Creek is nearing completion. The ROW for the extension north to Seldon Road has been cleared, and completion of the road embankments is in progress. Contractor is on schedule to have the corridor open for traffic late fall, early winter.

Project Management Division

Port MacKenzie Barge Dock Ramp Project: The objective of this project is to design and construct a haul-out ramp for barges and other watercraft. The proposed ramp will be located on the north side of the Port's barge dock, enabling barges to be pulled onto the uplands for storage and annual inspections. Vessels will approach the ramp during a rising tide and be placed on cylindrical airbags. Once positioned, heavy equipment will be used to pull the vessels and roll them into the barge dock on the airbags. A similar method will be used to re-launch the barge back into the inlet. This ramp is necessary to ensure that if a barge cannot be hauled in during high tide, it can rest on the ramp until the next high tide without damaging its hull.

In addition to its primary function, the ramp may support future operations, including offloading cargo, launching or hauling out vessels using a hydraulic trailer, and other specialized tasks. The design is 95% complete and has been submitted to the U.S. Army Corps of Engineers for permitting. A draft permit was received on July 7, and its Special Conditions are being reviewed by Borough staff. Once the site-specific permit is approved, the construction documents will be updated to incorporate the Corps of Engineers' permitting requirements into the bid documents, finalizing the ramp design.



Above photo: Preliminary Layout Figure of the Barge Dock Ramp

Fern Street Upgrade & Pathway, TIP21: This project is part of the voter-approved Transportation Infrastructure Program from November 2021 (TIP21). Phase 1 will upgrade Fern Street from Knik Goose Bay Road to Mint Drive and include the construction of a new pathway. It also involves installing a fish passage culvert at Cottonwood Creek. Grant funding for the fish passage at Cottonwood Creek was provided by the Alaska Sustainable Salmon Fund (AKSSF), with the City of Wasilla covering the required matching funds. Phase 2 will finish road improvements from Mint Drive to Edlund Road and add a new pathway from Mint Drive to Fairview Loop. Permitting and right-of-way acquisition for Phase 1 are currently in progress, with construction expected to start in 2026.

Lakeview Drive Road Pavement Preservation, TIP24: This project is part of the voter-approved TIP24 program. It will resurface Lakeview Road from Wasilla Fishhook Road to Seldon Road and includes pavement milling, paving, drainage improvements, and traffic calming measures. Lakeview Drive serves as a key corridor for traffic between Wasilla Fishhook Road and Seldon Road and sees significant daily use. The project will connect to the northern end of the Seward Meridian extension currently under construction by Alaska DOT&PF. Design is complete, and the project is scheduled to be advertised for construction bids in early July. Construction is expected to start in 2025 and run through 2026.

Meadow Lakes Loop, Road Service Area 27: The Meadow Lakes Loop project is divided into four phases, with the road extending about 4 miles. The plan is to complete roughly one mile per phase, aiming to reconstruct the road, including sections where only pavement replacement is necessary. The entire alignment has been designed to the 65% level.

- Phase 1: This phase includes the Meadow Lakes Loop from roughly Meadow Lakes Spur to just beyond the railroad tracks. Phase 1 has been awarded to QAP, and a preconstruction meeting is scheduled for early July 2025. The Contractor will provide a detailed construction schedule.
- Phase 2: This phase covers Meadow Lakes Loop from approximately Juliana Drive to Pittman Road. The Rough Order of Magnitude (ROM) estimate for this phase is \$1.9 million.
- Phase 3: This phase includes Meadow Lakes Loop from approximately Sunset View Circle to Juliana Drive. The ROM estimate for this phase is \$2.2 million.
- Phase 4: This stage includes Meadow Lakes Loop from roughly the railroad tracks to Sunset View Circle. The ROM estimate for this stage is \$2 million.

Construction for Phase 1 is expected to start in July 2025. Right-of-way acquisition for Phases 2-4 is currently in progress for Phase 2 and has begun for Phases 3 and 4.

Neklason Lake at Homebuilt Circle Fish Passage Improvements, Road Service Area 25: This fish passage improvement project was included on the 2023 and 2024 Road Improvement Program lists. Project funding is also available through the 2021 Alaska Department of Fish and Game Alaska Sustainable Salmon Fund and the US Fish and Wildlife Service Mat-Su Borough Fish Passage 2025 Grants. This project will replace the existing culverts at the Neklason Lake outlet and Homebuilt Circle crossing, which hinder juvenile and adult fish movement. Neklason Lake outlet flows directly into Cottonwood Creek, which provides important spawning and rearing habitat for several species of salmon and local fish. This project is currently at 95% design level and is working through utility relocation design.



Above photo: Neklason Lake outlet and Homebuilt Circle crossing Fish Passage Culvert Replacements

Crimsonview – Heavenly Meadows Streets Improvement, Road Service Area 16: This project aims to enhance drainage, reinforce the road's structural section, and repave Crimsonview Drive, Crimsonview Court, Vermillion Drive, Thalo Drive, and Ochre Drive in Road Service Area 16. The project has been advertised for construction bids, and we have a low bidder to present to the Assembly on July 15, 2025. Utility relocations are expected to begin at the end of July 2025, with construction continuing through 2026.

Kepler Drive Bridge Replacement, Road Service Area 16: Kepler Bradley Lakes Park, located 1.5 miles east of the Parks and Glenn Highway interchange, is part of the Matanuska Lakes State Recreation Area. The existing bridge on Kepler Drive, which connects Kepler and Bradley Lakes, was built in 1998 as a one-lane timber structure as part of a demonstration project with the U.S. Department of Agriculture, Forest Service. The bridge has now surpassed its service life, with settlement of the abutments and rising water levels causing the lake to contact the bridge's bottom chord.

As of June 2025, the unstable soil conditions have caused issues in getting approved, engineered-stamped design drawings. MSB is collaborating with the design firm to explore alternative options for addressing the unstable soil conditions. It is unknown at this time if this delay will impact the expected Summer 2026 construction.

Pioneer Peak Trailhead Improvement: This project will nearly double the capacity of the Pioneer Ridge Trailhead at mile 3.8 of the East Knik River Road. The upgrades also include installing a single-stall vault toilet. The design was completed in-house, utility relocations are finished, and it is currently in the pre-bidding stage. The vault toilet has been ordered with an expected delivery between mid-August and mid-September 2025. Construction is scheduled to start in late summer 2025.

Shaw Elementary School, Road Service Area 28: This project is part of the voter-approved Transportation Infrastructure Project 2024. It involves reconstructing access to Shaw Elementary School, enhancing onsite circulation, making intersection improvements at Paradise Lane and Wasilla-Fishhook Road, and providing access to Charlie Drive via Foxtrot Avenue. The Shaw Elementary School site is also the proposed location for Birchtree Charter School (BCS), expected to open in fall 2027. The proposed improvements aim to reduce existing traffic congestion at the site, which is expected to increase once BCS opens. This project will be phased to extend Foxtrot Avenue to Wasilla-Fishhook Road (phase 1) to support the anticipated 2026 construction date of BCS. Phase 2 will focus on upgrading the remaining part of the Foxtrot corridor and constructing intersection improvements at Wasilla-Fishhook and Paradise. The consultant has already completed traffic studies and is working with a partner to finalize traffic analyses that will inform phases 1 and 2. Design work for phase 1 has started, with a construction bid package expected in January 2026. Design work for phase 2 is planned to begin in summer 2025, with construction expected to start in 2027.

Jonesville Public Use Area: The proposed development site was an active mining complex from 1920 to 1968. After mining stopped, the area became an unregulated recreation zone, often used by residents for hiking, birdwatching, mountain biking, shooting, fishing, camping, and off-road vehicle activities. Off-road vehicle groups have played an active role in annual site cleanups, which make up much of the current site maintenance.

In 2018, the State of Alaska designated the area a Special Use Area (AS 41.23.280 – 41.23.289) to address public safety concerns, offer a variety of recreational opportunities, and safeguard fish and wildlife habitat.

In 2021, the Matanuska-Susitna Borough adopted the Jonesville Public Use Area Management Plan, covering 14,614 acres. Over 40 public meetings were held to gather input and guide development. The Borough's Project

Management Division has since solicited proposals from qualified firms to prepare a feasibility study, a master plan, and designs for the Jonesville Shooting Park. Development will happen in phases. Phase 1 is expected to include rifle and pistol ranges, information kiosks, parking, signage, restroom facilities, and access road improvements. Future phases may include shotgun and archery ranges, campsites, motorized and non-motorized trails, and utility infrastructure. In addition to shooting events and competitions, potentially including biathlons, the site is also expected to host non-shooting events such as trail runs and mountain bike races. The goal is to complete the feasibility study and master plan by the end of this coming winter.

The American Charter Academy (ACA) is part of the Education Capital Improvement Bond Proposition No. 1, approved by voters on November 5, 2024. This project addresses the limitations of the current facility, which operates from several units in a strip mall near the intersection of Parks Highway and Pittman Road in Meadow Lakes. Originally designed for commercial use, the existing space is inadequate for ACA's approximately 300 students and 20-25 staff members and does not meet district standards for an educational facility.

The new facility will be situated off Church Road, just north of its intersection with Seldon Road. It will be a 29,000-square-foot, two-story building featuring 14 classrooms, dedicated art and science rooms, and a gymnasium to support ACA's unique 2nd through 8th-grade program. The school will be constructed using light commercial materials with a \$15 million budget and is specifically designed to meet ACA's educational needs.

The construction bid opening was on June 24th, and the apparent low bid contractor will be awarded a construction contract by the Assembly on July 15. The school is scheduled to be completed by August 15, 2026.



Above photo: American Charter Academy rendering – Wolf Architecture

The Academy Charter School (ACS): ACS is part of the Education Capital Improvement Bond Proposition No. 1, approved by voters on November 5, 2024. The proposed new building will add a high school to ACS, expanding their program to include grades 9-12. The new building is expected to be around 29,700 square feet of light commercial construction, housing about 180 high school students and 30 staff members. ACS's existing site can accommodate the new high school building and an additional parking lot to the west of the existing school. Offsite improvements to traffic circulation are also included in the project.

The project was approved by the School District and the Borough Assembly on June 17th. A Contractor / Architect (Collins Construction / MCG Architects) has been competitively selected. Design will begin once a

contract is in place. Based on the current schedule, construction is anticipated to break ground in 2026, with the new school opening in fall 2027.

The Birchtree Charter School: Birchtree Charter School (BCS) is part of the Education Capital Improvement Bond Proposition No. 1, approved by voters on November 5, 2024. This project includes significant traffic and safety improvements at the Wasilla-Fishhook Road and Paradise Lane intersection. These improvements will address Shaw Elementary School's traffic issues and enhance access for both the existing Shaw Elementary and the proposed new BCS. This project is part of the Transportation Capital Improvement Proposition Bond No. 4, also approved by voters on November 5, 2024.

The project is currently being designed by Nvision Architecture. The Borough is reviewing 15% of the civil documents. The 15% deliverable provides school site location, building footprint, basic floor plan layout, and on-site traffic plan proposals for both BCS and Shaw Elementary. A 100% design is scheduled to be completed in the Fall of 2026, with construction beginning in the Summer of 2026 and the facility completion by August 2027.

Mat-Su Gateway Visitor Center: This project aims to create a lively, attractive, well-designed space where residents and visitors alike will learn about and directly experience the wealth of cultural, natural, recreational, and business amenities in the Mat-Su Valley. The Visitor Center is located near the Glenn-Parks Highway Interchange and will have approximately 9,800 square feet of space, including bathrooms, offices, a large meeting room, and interpretive areas. We have received approval of a federal grant and \$8,370,038 has been secured for the project. Design is complete and the construction bid was awarded in December 2024. Construction has begun: the site clearing has been completed, the foundation is in, and in-floor plumbing is in process. Wall framing will begin in mid-July. It will be substantially complete by December 2025 with interior exhibits and displays installed once the building is near completion. This project is anticipated to be completed by the end of March 2026.

Central Landfill Entrance Phase 1: The Central Landfill Phase 1 project aims to improve operations for the next century. Building on previous work, it includes a new, centrally located entrance within future landfill cells, which will separate residential and commercial traffic, enhance safety, and resolve queuing issues at N. 49th State Street. This new entrance also enables better source separation of reusable materials, reducing solid waste cell usage and saving millions of dollars over time.

The project also includes building a new tipping floor, scale houses, an operations center, and four new scales. Customers will benefit from better access, with an express lane for credit card payments, a cash window, and quicker turnaround times. A route from the Palmer-Wasilla Highway will guide customers past Valley Community Recycling Solutions, providing free recycling before entering the landfill, and space will be allocated for a future re-use center for construction and demolition materials.

The design is completed; the project is set for construction in 2025 and is expected to be operational by late 2025 or early 2026. Over 50% of the funding for this project comes from grants. These improvements will streamline operations, reduce landfill usage, and position the facility for long-term success. The contractor mobilized in April, and the foundation for the tipping building is in progress. The tipping office foundation is complete, and the walls and roof trusses are in progress. The scale house foundation is in, and the scales installation is in progress.



Above photo: Conceptual of the new Central Landfill entrance.

Station 3-9 Palmer: This new facility will be around 30,000 square feet and will support fire, ambulance, rescue, and communications staff for the Borough’s Department of Emergency Services. The City of Palmer has decided not to build a water booster pump station to support the new facility, so the Borough is currently working with the design team on a redesign to include a private well and fire water holding tank. We anticipate the redesign effort to be complete and ready to bid mid-summer 2025.

Solid Waste Division

The Solid Waste Division (SWD) is in the midst of multiple capital and operational improvements. Construction is under way on a new landfill entrance complex that will feature dual public entry lanes, a tipping floor, a scale house, and an operations office. Simultaneously, crews are installing a leachate evaporation system and new gas-collection wells, erecting replacement perimeter fencing, and preparing to commission a glass pulverizer that arrives in July. Behind the scenes, the division is upgrading its waste-tracking software to a more user-friendly format, while continuing to provide daily service to the community and sponsor local cleanup events.

To increase funding opportunities, two SWD employees recently completed grant-writing training. Their efforts will support projects such as the composting area now fully designed at Central Landfill, for which the division has already purchased a skid steer, compost turner, screening attachments, and 40- and 8-cubic-yard containers. Additional equipment—ranging from heat-tape replacements on gas piping to a new digital entrance sign—is scheduled for procurement as project timelines allow.

Over the past quarter, SWD served more than 54,000 customers, collected 23,000 tons of municipal solid waste, and diverted 62 tons of recyclables. Division trucks logged 36,695 incident-free miles hauling solid waste, household hazardous waste, and leachate. Valley Community for Recycling Solutions, one of SWD’s key partners, welcomed 14,132 customers and diverted 351 tons of material, while 23,344 residents used the Big Lake, Butte, Sutton, Willow, and Talkeetna transfer stations. The Willow site will undergo further improvements in August with the installation of a newly constructed gatehouse.

Community outreach remains a priority. On May 3, SWD partnered with Revel Treks and Tours, the Mat-Su Trails and Parks Foundation, and AKTive Soles to remove more than 100 bags of trash from the Crevasse–Moraine trail system, thanks to 50 volunteers. Compost-certification classes have now trained 30 borough residents. The division’s booth at April’s Outdoorsman and Home Show attracted over 450 visitors seeking guidance on recycling and waste diversion; similar booths are planned for the Safety Expo at the Menard Center on September 27 and for the Alaska State Fair in partnership with Valley Community for Recycling Solutions.

Environmental Services operations remained steady. Staff hauled 1,163,788 gallons of leachate to the Anchorage Water and Wastewater Utility, accepted 119 tons of asbestos, collected 9,711 gallons of used oil and antifreeze, and diverted 14,000 pounds of household hazardous waste through the free-reuse program. The north leachate lagoon was drained, cleaned, and ready for the new evaporator installation.

Department of Emergency Services

Emergency Medical Services (EMS)

Incident Summary:

- April: 855 incidents
- May: 992 incidents
- June: 996 incidents

Mat-Su Borough EMS leadership continues to be recognized statewide for their expertise, with three team members recently invited to present at the statewide EMS conference in Fairbanks and the Hale Borealis Conference in Anchorage. EMS crews frequently respond to mental health-related emergencies, including suicides. In these cases, the partnership with the Mobile Crisis Team has proven invaluable, particularly in supporting affected families during such critical moments.

EMS also provides vital support to partner fire departments during structure fires. Their duties include managing responder rehabilitation and safety, as well as providing medical treatment to any victims—human or otherwise. In fact, EMS teams have occasionally treated pets rescued from fires.

As expected during the summer months, the EMS division is experiencing a seasonal surge in call volume, particularly in the more remote areas of the Borough. The number of trauma-related incidents has risen, including ATV accidents and off-road rescues. To stay prepared for these high-risk scenarios, EMS training this quarter focused on pediatric assessment, pediatric trauma care, and triage procedures for mass casualty incidents.

Fire-Rescue Services

Fire/Rescue Incident Summary:

Fire/Rescue Department	April	May	June
Butte	34	23	31
Central	196	202	220
Caswell	3	7	12
Sutton	5	12	8
Talkeetna	13	24	23
West Lakes	60	75	57
Willow	11	25	26
Palmer Area*	94	94	85
Water Rescue/Dive	1	6	5
Houston (City)*	25	31	0
Total	442	499	467

MSB area fire departments responded to over 1,408 calls during this reporting period. This averages about 15 fire and rescue calls per day for the quarter. Responses included 39 structure fires, 14 wildland and brush fires, and more than 828 rescue-related incidents. Rescue and EMS made up approximately 40% of DES fire department responses this quarter.

During the quarter, fire personnel installed 187 smoke detectors, carbon monoxide detectors, or combination units, increasing the year-to-date total to 305. These installations are a vital part of the Borough's ongoing effort to reduce risks and prevent fire-related fatalities in the community. Each fire service area faced unique and challenging emergencies over the past few months, including several major structure fires that required mutual aid. One notable incident in Central Mat-Su needed approximately 75,000 gallons of water, much of which had to be transported by water tenders.

Several unusual rescue calls also occurred this quarter. These included a search for two missing teens in Talkeetna that utilized Unmanned Aerial Vehicles (UAVs), a side-by-side collision with a train in Willow, flooding incidents in Butte, and numerous vehicle accidents in Sutton and Glacier View. Additionally, the Department of Emergency Services deployed a task force—comprised of apparatus and personnel—to support the Division of Forestry in responding to the Bear Creek Fire in Healy.

Public fire education remained a high priority this quarter, with staff actively participating in Wildfire Preparedness Days, conducting FireWise home assessments, and engaging with the community through events like the home show, fire station tours, and school visits.

Water Rescue Team

The Department of Emergency Services Water Rescue Team remains a self-sufficient, Borough-wide response unit specializing in water and ice rescue operations. The team responds to various emergencies, including overturned vessels, missing swimmers, individuals trapped in ice or mud, and support for other technical rescue incidents. In recent years, the team's capabilities have expanded to include rope rescue and drone operations.

Spring and summer remain the busiest seasons for water rescue calls, evidenced by a recent surge in call numbers. The Water Rescue Team has reached a milestone, now operating with 11 certified divers—the most in team history. In May, team members responded to a report of a submerged vehicle and confirmed that no rescue or recovery was needed, as the vehicle was unoccupied. Last month, they also responded to an overturned raft on Willow Creek that sent an entire family into the river. Fortunately, everyone was wearing personal flotation devices (PFDs), which played a vital role in preventing tragedy. The presence of PFDs has been a consistent factor in enhancing survivability during similar incidents. In June, the team shifted focus to boat operations and training personnel to navigate the challenging and rapidly changing conditions of the Knik and Matanuska Rivers. Alongside response and training, water rescue team members remain active in public education and safety outreach, providing standby support at community events like the "Little Su Classic" float and regularly delivering presentations on boating and water safety to public groups.



Above photo: Water rescue team members practice operating one of their rescue jetboats

Emergency Management (EM)

Emergency Management (EM) remained active this quarter with a continued focus on preparedness, training, and community support. Although volcanic activity on Mt. Spurr has stabilized, EM is proactively planning for potential eruptions and conducting related community outreach. Planning is also underway for an active shooter exercise scheduled for October, involving coordination between law enforcement, fire/rescue, and EMS agencies. EM hosted wildfire exercises for both local emergency service responders and the Division of Forestry, along with a separate exercise for MSB administrative and EOC staff. Community Emergency Response Team training and coordination efforts continued to support local disaster readiness. EM staff responded to recent flooding from the Matanuska River in Butte and collaborated with Forestry and local fire departments to provide FireWise home surveys aimed at reducing wildfire risks. Incident Command System (ICS 300 and 400) training was also delivered to MSB employees and emergency responders. Additionally, EM provided a presentation to participants at the Economic Summit within the Emergency Operations Center. Staff continue to manage and close out recent disaster declarations while overseeing ongoing grant activities. This quarter also included EM staff participation in the annual Preparedness Conference in Anchorage.



Above photo: MSB Firefighters assist on the Bear Creek Fire near Healy, AK

Mat-Su Borough emergency crews were deployed to assist the Division of Forestry in response to the Bear Creek Fire near Healy, which began on June 19 due to a lightning strike. On June 22, the Borough sent a Task Force consisting of 19 personnel and 8 apparatus from the Willow, West Lakes, Central Mat-Su, Butte, and Sutton fire departments, with additional support from the City of Palmer. The fire, located 14 miles northwest of Healy, posed a threat to several Parks Highway communities. Crews remained on scene for 14 days, focusing on structural protection and "mop up" operations—extinguishing hidden embers and hot spots to prevent reignition. Firefighters faced unusually high temperatures for Alaska, working in 80-degree heat and laying thousands of feet of forestry hose line. Their efforts also enabled utility crews to safely repair a damaged fiber optic line. All personnel returned safely, bringing back valuable experience that will enhance future wildfire response within the Borough.

Telecommunications

Telecommunications staff have been actively engaged in maintaining and upgrading emergency communication systems this quarter. Efforts included performing maintenance and repairs at remote repeater sites impacted by extreme winter weather. Staff collaborated with Motorola to assess the current DES radio network and are developing a proposal to guide future planning. Work continues on the development of new radio sites in partnership with the City of Wasilla and the State of Alaska to improve overall coverage. Refresher training was provided to local fire chiefs and responders on the use of field-deployable mobile repeaters to support emergency operations. In preparation for the September transition from conventional to digital radio frequencies, staff are working diligently to complete the time-division multiple access (TDMA) upgrades for over 500 radios and associated equipment—a process requiring years of planning, coordination, and testing.

DES Fleet Maintenance

The Department of Emergency Services relies on the Fleet Maintenance division, which guarantees that vehicles, apparatus, and equipment stay dependable for emergency response. The division employs five full-time mechanics who are certified Emergency Vehicle Technicians, a specialized credential for maintaining emergency response gear. They are assisted by a part-time administrative assistant and three part-time (on-call) mechanics. Collectively, the team manages over 190 fire and rescue apparatus and about 380 vehicles overall. Fleet operations are located at Fire Station 7-3 along the Parks Highway.

This quarter, Fleet Maintenance prepared the Borough's brush trucks and wildland equipment for the summer fire season, making sure all units were mission-ready. Two new ambulances were received, and final installations are in progress to put them into active EMS service. Annual inspections and third-party certifications were completed on three of the four aerial fire apparatuses, a necessary step to ensure safety and operational standards. Fleet Maintenance currently has 225 work order requests pending, with 75 completed in the past 30 days. Additionally, staff coordinated the procurement and outfitting of new command vehicles for various departments, overseeing the installation of lights, sirens, labeling, and other specialized equipment.



Above photo: Aerial apparatus undergoing annual NFPA inspection

Animal Care and Regulation

Shelter Operations: The shelter experienced a notable increase in intake during the second quarter, welcoming 623 animals compared to 531 in the first quarter. This included a significant rise in dog intakes driven by several large seizure cases.

Despite increased pressure, the team remains committed to building and strengthening partnerships aimed at reducing euthanasia and improving live outcomes. Although euthanasia rates held steady compared to last quarter, the variety of positive outcomes reflects the wide range of support systems and strategies helping animals successfully leave the shelter.

In Q2:

- 163 animals were returned to owners (including strays)
- 94 were transferred to rescue partners or other shelters
- 261 were adopted into loving homes

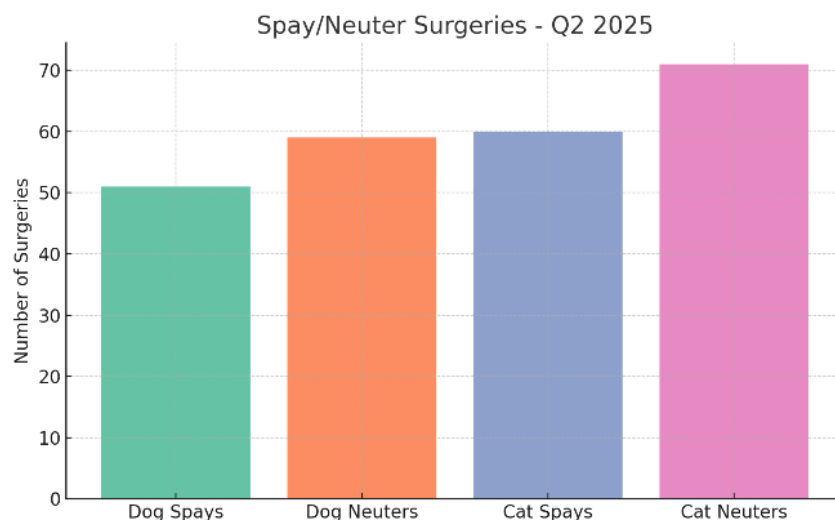
The average length of stay decreased from 14.3 days to 9.8 days, reflecting the team's proactive work in streamlining care, strengthening outreach, and prioritizing timely placement.

We continue to prioritize appointment-based intakes to ensure adequate housing, staff support, and individualized care plans upon entry. Our shelter remains committed to maintaining high standards for animal welfare while balancing intake pressure and staffing limitations.

Veterinary Operations: This quarter marked the completion of foundational planning for our in-house low-cost community spay/neuter clinic. Our veterinary team finalized workflows, supply orders, and staffing models in preparation for launching this new public-facing service. Appointments for the in-house clinic went live on July 1, offering accessible care directly through the shelter.

In addition, we are preparing to launch a partnered clinic in December 2025, which will utilize the \$20,000 voucher funding provided by the Assembly to further expand access to spay/neuter services through an external organization.

In Q2, the team performed:



Veterinary staff also continued providing daily health checks, vaccinations, and medical care for all animals in the shelter's population, ensuring both individual animal health and shelter-wide disease control.

Rescue & Community Partnerships: Building strong relationships with external partners has remained a top priority this quarter. Our focus has been on enhancing collaboration with rescue groups, foster homes, and regional shelters to increase live outcomes and reduce kennel stress. We are actively transferring large case animals to rescue when appropriate and continue to engage in strategic case planning to ensure thoughtful placement and positive outcomes.

We're also continuing our hands-on partnership with Mat-Su College's Veterinary Technician Program. Their first cohort successfully completed the semester in June, providing valuable support to our shelter and gaining hands-on medical and sheltering experience.

Facilities and Maintenance

Deferred maintenance projects remain underway.

In Q2:

- Completed renovations of the first two dog kennel rooms in Dog Hall
- Began renovations on the next two rooms
- Ordered supplies for the veterinary clinic's upgrades, pending arrival
- Entered the bid phase for the new crematory installation

These infrastructure improvements are critical to ensuring safe, sanitary, and functional conditions for both animals and staff.

Enforcement Operations

The Enforcement team has remained dedicated and responsive amid high call volume and complex casework.

In Q2:

- Officers collaborated with Alaska State Troopers on two active animal cruelty investigations
- Provided hands-on training for shelter staff, including pepper gel use and handling aggressive animals
- Managed 520 active cases with just four officers and one chief

Information Technology (IT)

GIS Division

New Public Emergency Information Application: Produced an enhanced application that can easily be shared with the public to disseminate important, up-to-date information during a wildfire or flood event, while also providing information about evacuation zones and shelter locations for affected areas.

Seasonal Road Operations (Summer): The GIS team developed a set of tools using ArcGIS technology to support real-time tracking of summer road maintenance operations. The system is designed to monitor contractor activities across key services such as street sweeping, brush cutting, road grading, crack sealing, ditch pulling, and road striping. ArcGIS Velocity powers the ingestion and analysis of live location data from contractors, while Experience Builder provides a dynamic and intuitive interface for supervisors to view operational progress, identify coverage gaps, and make timely decisions. In addition, we created a public-facing dashboard to display the type of maintenance service performed and the time of service for each road.

Trail Data Public Release:

<https://trails.matsu.gov/>

GIS released trail data within the Mat-Su Borough for the first time in June 2025.

The Borough has stewarded a large collection of trail data from a variety of sources over many years, but due to the inconsistencies of accuracy and trail information, it has not been in a condition to share publicly. In a combined effort between the Mat-Su Borough Land & Resource Management Department and the GIS Division this data has been reviewed extensively and adjusted to match the best available imagery, and known details about usage have been included. Over 1,200 trails totaling almost 3,200 miles can now be viewed on an interactive map or accessed through MSB Open Data to be used in any compatible software.

2025 Core Imagery Collection: Imagery of the core area was successfully collected in May. The contractor NV5 has been given the green light to collect Hatcher Pass in the next favorable weather/sun angle window. We anticipate delivery of that data in September. This is the final year of our 3-year contract. We will put out a new Request for Proposal in the fall for another 3-year contract.

Public Mailing List Application Re-Launch:

<https://maps.matsugov.us/MailingList>

Designed, developed, and deployed the new Mailing List Application, which allows the public and internal staff to geospatially create mailing lists to send out information such as public notices. We moved from a custom solution to a hosted one, decreasing the amount of time we need to spend on site maintenance.

IT Business Operations Division

Website: The Web team is currently building a new Borough website that will more effectively guide citizens to Borough services, events, and public notices. This new website will feature improved editing tools, enhanced search functionality, and a more streamlined process for updating information. The team is actively collaborating with internal staff to expand the site's content. Go live is scheduled for mid-September.

Tyler Enterprise Permitting and Licensing: The new application went live May 27. It provides modern efficiencies in permitting, platting, code enforcement, fire plan review, bed tax, and self-reported tax areas. Borough staff are continuing to improve the system and plan to make more permits available online in the next quarter.

Tyler Enterprise Assessment & Tax: The IT department is assisting with the implementation of a new Assessment and Tax Billing & Collection system. This will replace current, outdated software and provide improved functionality and long-term support. Significant progress has been made this year to prepare for the migration to the new enterprise system, and go live is scheduled for the last quarter of 2025.

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2024 - JUNE 30, 2025

Report Date as of July 8, 2025	Annual	Annual	Year to Date	%
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<u>Areawide</u>				
Revenues:				
Property Taxes	127,397,410	127,397,410	124,398,586	98%
Marijuana Sales Tax	1,850,000	1,850,000	1,291,183	70%
Excise Taxes	9,505,000	9,505,000	8,556,690	90%
Federal Payments	4,020,000	4,020,000	4,631,018	115%
State Grants & Shared Revenues	19,744,361	19,744,361	11,700,905	59%
Fees	7,865,800	7,865,800	8,139,210	103%
Interest Earnings & Other	210,000	210,000	13,607,446	6480%
Recoveries & Transfers	5,777,443	5,807,858	2,244,894	39%
TOTAL AREAWIDE REVENUES	176,370,014	176,400,429	174,569,934	99%
Expenditures:				
Non Departmental	112,730,389	113,239,212	111,913,064	99%
Assembly	8,787,258	8,837,258	7,341,800	83%
Mayor	138,030	138,030	113,565	0%
Information Technology	8,219,906	8,219,906	7,552,680	92%
Finance	10,175,257	10,125,257	8,639,292	85%
Planning	5,094,278	5,094,278	4,220,409	83%
Public Works	5,772,134	5,682,134	5,025,478	88%
Public Safety	19,570,549	19,400,549	16,234,427	84%
Community Development	5,823,385	5,823,385	5,282,826	91%
Capital Projects	-	-	-	0%
TOTAL AREAWIDE EXPENDITURES	176,311,186	176,560,009	166,323,541	94%
<u>Non-Areawide</u>				
Revenues:				
Property Taxes	4,582,300	4,582,300	4,481,531	98%
State Grants & Shared Revenues	755,000	755,000	35,000	5%
Fees & Other Miscellaneous Income	275,000	275,000	186,035	68%
Interest Earnings & Miscellaneous	21,000	40,618	108,486	267%
TOTAL NON-AREAWIDE REVENUES	5,633,300	5,652,918	4,811,051	85%
Expenditures:				
Non Departmental	528,883	638,501	638,501	100%
Assembly	3,173,914	3,083,914	2,891,111	94%
Information Technology	68,900	68,900	48,776	71%
Finance	54,500	54,500	4,657	9%
Public Works	178,280	178,280	100,327	56%
Community Development	2,110,021	2,110,021	1,859,674	88%

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2024 - JUNE 30, 2025

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TOTAL NON-AREAWIDE EXPENDITURES	6,114,498	6,134,116	5,543,045	90%
<u>Land Management</u>				
Revenues:				
Fees	69,700	69,700	33,508	48%
Interest Earnings	56,000	56,000	34,453	62%
Property Sales & Uses	1,221,000	1,221,000	1,236,513	101%
Miscellaneous	1,000	1,000	4,500	450%
Capital Projects	-	-	19,517	
Sale of Gfa	-	-	2,638	
TOTAL LAND MANAGEMENT REVENUES	1,347,700	1,347,700	1,331,129	99%
Expenditures:				
Non Departmental	194,467	269,467	269,467	100%
Community Development	1,352,226	1,277,226	1,024,452	80%
TOTAL LAND MGMT. EXPENDITURES	1,546,693	1,546,693	1,293,919	84%
Budgeted Contribution to Permanent Fund	306,050	306,050	310,592	
<u>Enhanced 911</u>				
Revenues	1,331,000	1,331,000	1,176,588	88%
Expenditures	1,698,212	4,146,606	4,034,190	97%
<u>Fire Fleet Maintenance</u>				
Revenues	1,394,850	1,394,850	1,387,502	99%
Expenditures	1,394,850	1,394,850	1,103,048	79%
<u>Caswell Lakes FSA</u>				
Revenues	452,800	452,800	508,145	112%
Expenditures	565,287	565,287	523,185	93%
<u>West Lakes FSA</u>				
Revenues	4,403,217	4,403,217	4,398,045	100%
Expenditures	5,605,755	5,605,755	5,230,554	93%
<u>Central Mat-Su FSA</u>				
Revenues	13,530,400	13,530,400	13,581,129	100%
Expenditures	17,376,829	17,441,829	15,317,410	88%

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2024 - JUNE 30, 2025

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<u>Butte FSA</u>					
Revenues		1,353,900	1,353,900	1,404,007	104%
Expenditures		2,086,969	2,086,969	1,860,321	89%
<u>Sutton FSA</u>					
Revenues		290,300	290,300	296,979	102%
Expenditures		375,178	375,178	237,400	63%
<u>Talkeetna FSA</u>					
Revenues		742,500	742,500	761,207	103%
Expenditures		646,898	646,898	534,238	83%
<u>Willow FSA</u>					
Revenues		1,177,100	1,177,100	1,397,607	119%
Expenditures		1,031,104	1,031,104	953,024	92%
<u>Greater Palmer Consolidated FSA</u>					
Revenues		1,928,200	1,928,200	2,166,467	112%
Expenditures		1,893,386	4,243,386	4,083,477	96%
<u>Road Service Administration</u>					
Revenues		3,827,735	3,827,735	3,838,718	100%
Expenditures		3,827,735	3,902,735	3,193,264	82%
<u>Midway RSA</u>					
Revenues		1,844,580	1,844,580	1,939,446	105%
Expenditures		2,035,667	2,182,978	2,071,616	95%
<u>Fairview RSA</u>					
Revenues		1,635,290	1,635,290	1,635,712	100%
Expenditures		1,726,924	1,862,885	1,482,315	80%
<u>Caswell Lakes RSA</u>					
Revenues		939,750	939,750	962,347	102%
Expenditures		961,810	1,151,175	1,124,684	98%

MATANUSKA-SUSITNA BOROUGH
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JULY 1, 2024 - JUNE 30, 2025

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<u>South Colony RSA</u>				
Revenues	2,429,350	2,429,350	2,408,740	99%
Expenditures	2,638,794	2,753,779	2,663,548	97%
<u>Knik RSA</u>				
Revenues	4,033,490	4,033,490	3,975,966	99%
Expenditures	4,147,994	4,458,606	3,643,498	82%
<u>Lazy Mountain RSA</u>				
Revenues	363,530	363,530	355,227	98%
Expenditures	412,178	450,538	407,407	90%
<u>Greater Willow RSA</u>				
Revenues	1,365,640	1,365,640	1,415,838	104%
Expenditures	1,463,851	1,592,732	1,576,398	99%
<u>Big Lake RSA</u>				
Revenues	2,299,960	2,299,960	2,267,077	99%
Expenditures	2,464,531	2,778,545	2,515,738	91%
<u>North Colony RSA</u>				
Revenues	305,740	305,740	293,684	96%
Expenditures	337,322	395,739	370,420	94%
<u>Bogard RSA</u>				
Revenues	2,346,580	2,346,580	2,324,272	99%
Expenditures	2,492,438	2,808,932	2,604,413	93%
<u>Greater Butte RSA</u>				
Revenues	1,416,870	1,416,870	1,396,445	99%
Expenditures	1,509,340	1,582,188	1,520,975	96%
<u>Meadow Lakes RSA</u>				
Revenues	2,716,540	2,716,540	2,649,099	98%
Expenditures	2,910,724	3,069,804	2,834,997	92%

MATANUSKA-SUSITNA BOROUGH
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JULY 1, 2024 - JUNE 30, 2025

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<u>Gold Trails RSA</u>				
Revenues	2,603,492	2,603,492	2,577,733	99%
Expenditures	2,758,659	2,898,824	2,722,103	94%
<u>Greater Talkeetna RSA</u>				
Revenues	932,320	932,320	910,402	98%
Expenditures	972,697	1,059,391	981,405	93%
<u>Trapper Creek RSA</u>				
Revenues	339,850	339,850	327,789	96%
Expenditures	376,438	413,485	356,261	86%
<u>Alpine RSA</u>				
Revenues	346,500	346,500	329,018	95%
Expenditures	427,613	503,265	479,156	95%
<u>Talkeetna Flood Control Service Area</u>				
Revenues	69,400	69,400	69,519	100%
Expenditures	42,154	108,817	108,369	100%
<u>Point MacKenzie Service Area</u>				
Revenues	13,700	13,700	14,434	105%
Expenditures	51,400	86,400	86,275	100%
<u>Talkeetna Water/Sewer Service Area</u>				
Revenues	1,319,100	1,319,100	1,087,722	82%
Expenditures	1,428,838	1,428,838	1,293,207	91%
<u>Freedom Hills Subd. RSA</u>				
Revenues	-	-	-	0%
Expenditures	5,063	5,063	4,400	87%
<u>Circle View / Stampede Est.</u>				
Revenues	27,000	27,000	27,516	102%
Expenditures	25,767	25,767	10,164	39%

MATANUSKA-SUSITNA BOROUGH
REVENUE AND EXPENDITURE SUMMARY BY FUND
JULY 1, 2024 - JUNE 30, 2025

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<u>Chase Trail Service Area</u>					
Revenues		-	-	-	0%
Expenditures		25,631	25,631	-	0%
<u>Solid Waste</u>					
Revenues		11,112,500	11,112,500	13,735,807	124%
Expenditures		19,654,917	19,654,917	18,131,419	92%
<u>Port</u>					
Revenues		835,000	835,000	2,425,739	291%
Expenditures		2,594,963	2,594,963	1,372,895	53%